

1	APPEARANCES
2	BOARD MEMBERS:
3	MR. LUKE HALLMARK, CHAIRMAN
4	MR. RICKY WHALEY, VICE-CHAIRMAN
5	MR. JOHN MCMILLAN
6	DR. ERIC MACKEY
7	DR. JOSEPH G. VAN MATRE
8	DR. KELLI SHOMAKER
9	DR. SUSAN BROWN
10	MS. CHARLENE MCCOY
11	MRS. SUSAN LOCKRIDGE
12	MR. RUSSELL TWILLEY
13	MS. PEGGY MOBLEY
14	MS. ANITA GIBSON
15	MR. JEFF COLE
16	
17	
18	
19	
20	
21	
22	
23	
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

ALSO PRESENT: DR. DAVID BRONNER, RSA SECRETARY/TREASURER MR. DON YANCEY, DEPUTY DIRECTOR MS. DIANE SCOTT, CFO MS. NEAH SCOTT, LEGISLATIVE MS. EMILY EATON, RSA ASSISTANT MR. MARC GREEN, RSA CIO MR. LARRY LANGER, CAVANAUGH MACDONALD MR. ED MACDONALD, CAVANAUGH MACDONALD Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1		AGENDA
2		
3	I.	CALL TO ORDER/ROLL CALL - Emily Eaton5
4	II.	APPROVAL OF AGENDA - Luke Hallmark6
5	III.	APPROVAL OF 3/2/2021 MEETING MINUTES7
6	IV.	ACTUARIAL VALUATION REPORT -
7		Cavanaugh Macdonald8
8	V.	REPORT OF INVESTMENT COMMITTEE BY THE
9		SECRETARY/TREASURER
10		Dr. David Bronner
11	VII.	APPROVAL OF THE ANNUAL RETIREMENT ALLOWANCES
12		Dr. David Bronner
13	VI.	INVESTMENT PERFORMANCE REPORT -
14		Marc Green64
15	VII.	APPROVAL OF THE ANNUAL RETIREMENT43
16		INVESTMENT PERFORMANCE REPORT -
17		Marc Green64
18	VIII.	ELECTION UPDATE - Don Yancey81
19		
20		
21		
22		
23		
		Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	CALL TO ORDER/ROLL CALL
2	CHAIRMAN HALLMARK: It's 10:30.
3	We will get started with our TRS Board
4	meeting. At this time, call to order and
5	roll call, please.
6	MS. EATON: Luke Hallmark?
7	CHAIRMAN HALLMARK: Here.
8	MS. EATON: Ricky Whaley?
9	MR. WHALEY: Here.
10	MS. EATON: Kelly Butler?
11	(No response).
12	MS. EATON: John McMillan?
13	MR. MCMILLAN: Here.
14	MS. EATON: Eric Mackey?
15	DR. MACKEY: Here.
16	MS. EATON: Joseph Van Matre?
17	MR. VAN MATRE: Here.
18	MS. EATON: Kelli Shomaker?
19	MS. SHOMAKER: Here.
20	MS. EATON: Susan Brown?
21	DR. BROWN: Present.
22	MS. EATON: Amy Crew?
23	(No response).
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	MS. EATON: Charlene McCoy?
2	MS. McCOY: Here.
3	MS. EATON: Susan Lockridge?
4	MRS. LOCKRIDGE: Here.
5	MS. EATON: Russell Twilley?
6	MR. TWILLEY: Here.
7	MS. EATON: Peggy Mobley?
8	MS. MOBLEY: Here.
9	MS. EATON: Anita Gibson?
10	MS. GIBSON: Here.
11	MS. EATON: Jeff Cole?
12	MR. COLE: Here.
13	APPROVAL OF AGENDA
14	MR. HALLMARK: Okay. We do have a
14 15	MR. HALLMARK: Okay. We do have a quorum.
15	quorum.
15 16	quorum. If you look on the inside of the
15 16 17	quorum. If you look on the inside of the agenda, we have two pages, along with some
15 16 17 18	quorum. If you look on the inside of the agenda, we have two pages, along with some supplemental data. So, at this time, I
15 16 17 18 19	quorum. If you look on the inside of the agenda, we have two pages, along with some supplemental data. So, at this time, I need a motion to approve today's agenda.
15 16 17 18 19 20	quorum. If you look on the inside of the agenda, we have two pages, along with some supplemental data. So, at this time, I need a motion to approve today's agenda. MS. MOBLEY: So moved.
15 16 17 18 19 20 21	quorum. If you look on the inside of the agenda, we have two pages, along with some supplemental data. So, at this time, I need a motion to approve today's agenda. MS. MOBLEY: So moved. MS. McCOY: So moved.

1	comments?
2	(No response).
3	CHAIRMAN HALLMARK: All in favor
4	say "aye?"
5	(Board members saying "aye").
6	CHAIRMAN HALLMARK: All opposed,
7	like sign?
8	(No response).
9	CHAIRMAN HALLMARK: Ayes carry.
10	APPROVAL OF 3/2/2021 MEETING MINUTES
11	CHAIRMAN HALLMARK: Next is Item
12	III, the approval of the March 2nd, 2021,
13	meeting minutes. At this time, I hope you
14	have had time to look over the minutes. If
15	there needs to be any changes to be made,
16	now is the time to make them. At the time,
17	I need a motion to approve the minutes.
18	Dr. Van Matre. Second, Dr. Mackey. Any
19	discussion?
20	(No response).
21	CHAIRMAN HALLMARK: All in favor
22	say "aye"?
23	(Board members saying "aye").
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1	CHAIRMAN HALLMARK: All opposed,
2	like sign?
3	(No response).
4	CHAIRMAN HALLMARK: Ayes carry.
5	Next we will move to Item IV, the
6	Actuarial Valuation Report from Cavanaugh
7	MacDonald.
8	ACTUARIAL VALUATION REPORT
9	MR. LANGER: All right.
10	Mr. Chair, members of the Board. Larry
11	Langer from Cavanaugh Macdonald Consulting.
12	With me is Ed Macdonald. And you already
13	saw Alissa Bennett.
14	It's great to be here. Good
15	seeing all the smiling faces here. It's
16	been a while. And so for that, I am
17	thankful we are all together.
18	We have the presentation of the
19	year ended September 30th, 2020, valuation
20	results. And that's in a tab called
21	"Actuarial Valuation Report." Go figure.
22	That starts on page 25. The references I
23	am going to give as I go through this, it
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 is going to be referencing the page number 2 in the booklet as we go through. Obviously 3 questions as we go along are welcome. Ι 4 get tired talking for extended periods of 5 time, so please help me break that up. 6 So, I will begin. Again, this is 7 results for the September 30, 2020, 8 valuation. We will talk about things about 9 how well funded the plan was as of that 10 point. So, you have to go on your way back 11 machine and think about what was going on 12 last fall. 13 This also helps develop the 14 contribution rates for the year ended 15 September 30, 2023. That gives time 16 folks -- folks time to budget and all those 17 wonderful things. And that's a common 18 practice that you see there. 19 Alissa was fortunate enough to go 20 over a lot of the things I am going to talk 21 There is a lot of overlap between about. 2.2. the process she uses on the PEEHIP and what 23 we use on the pension plan. So, I will Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 skip through those pages. And for that, we 2 are all blessed. 3 So, slide 26 and 27, she talked a 4 We don't need to go bit about the process. 5 through these anymore. But if you want to 6 cut one of those out and stick it on your 7 refrigerator just as a reminder of what a 8 glorious day this was, that would be very 9 good. 10 Going all the way up to slide 29, 11 comments on the valuation. So, the 12 valuation, a lot of times because when we 13 update these valuation results, we want to 14 take a look at what we are estimating would 15 happen versus what actually happened. So, 16 our comments tend to be wrapped around how 17 things were different and how those drove 18 the results of the valuation. 19 And so, thinking back to the 20 events during the year ended September 30, 21 2020, a couple of things that impacted the 2.2. results, market return of 5.62% versus the 23 7.7%. That was expected. Now, that's on Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	that market basis. Later on, we will talk
2	about the fact that we average returns over
3	the course of time. We look at the average
4	return was almost exactly the 7.7%. It was
5	like 7.6%.
6	So, ironically, investment
7	returns, because we smoothed them over for
8	a period of time, really didn't move the
9	needle on results. And typically most
10	years investment return is what moves the
11	needle.
12	Salary increases were less than
13	expected. I think this is the boomerang
14	effect that Alissa talked about. The year
15	before was a little bit inflated, and this
16	year it is not quite as inflated. If you
17	take the two years together, they balance
18	each other out. But as a result of those
19	things and a lot of other information
20	the funded ratio increased from 69.4% to
21	70.7%. And the contribution rates also
22	increased, which is sort of an anomaly,
23	right? So, I counted the funded ratio
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

ľ

increase and the rates increase, we will 1 2 get into that a little bit more just to 3 keep it sort of suspenseful. Right? 4 So, on slides 30, 31, 32, we have 5 a lot of information on the membership of 6 the Retirement Systems. Now, staff is very 7 good about providing us with detailed 8 records on each member to allow us to 9 estimate what type of benefits we think 10 will be paid out from the Retirement System 11 over the course of time. And I want to 12 take a moment to thank staff for pulling 13 that together. They are really terrific 14 about that. 15 But sticking on slide 30 real 16 quick, we put these summary exhibits 17 hanging out there. And a couple of things when I look at this, we have a bar 18 19 representing the amount of active members, 20 and that bar is split in two different 21 colors, some sort of teal and then an 2.2 eggplant. The teal represents the amount 23 of members in Tier 1, and the eggplant Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	represents the members in Tier 2. And you
2	can see over the course of time there will
3	be more and more Tier 2 people. We will
4	talk about the impact on the plan in a
5	couple of slides with regards to that.
6	But over the course of a
7	generation of, eventually we are going to
8	see the whole bar be Tier 2, and we will
9	have the full bar being an eggplant color.
10	The other element is retirees
11	this past year. We clipped the 100,000
12	mark. We went from 98,539 to just over a
13	100,000 participants. And sometimes people
14	get freaked out and say, there is more and
15	more retirees. It's baked into the model.
16	We anticipate there will be more and more
17	retirees over the course of time. So, it
18	is not something to worry about. We worry
19	when, you know, things happen that we don't
20	necessarily anticipate. But this type of
21	growth we do anticipate within the plan.
22	Let's move along. Unless folks
23	have an affinity for the next couple of
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	slides, I like moving on to assets on slide
2	33. I don't want to skip any favorites.
3	So, I am willing to accept protests at this
4	point in time.
5	On slide 33, we have a graph
6	showing the market value of assets over the
7	last five valuations. And that's in that
8	purple color, and then a red line that
9	represents the actuarial value of assets.
10	So, market is what's reported
11	each year, and it's which actually on the
12	financial statements. This actuarial value
13	of assets is as averaged or smooth value
14	that we make use of. And we make use of
15	that to keep the contribution rates more
16	level than they otherwise would be. That's
17	the whole point of using this actuarial
18	value of assets.
19	Alissa mentioned they don't use
20	it on the OPEB plan, and that's a very
21	common occurrence. A lot of it is because
22	there is not as much money in the OPEB plan
23	as they are in the pension plan.
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	So, it really doesn't make as
2	much a difference. But because there is a
3	lot of money in the pension plan, it can
4	swing the results quite markedly if we
5	don't make use of that actuarial value of
6	assets.
7	So, you can see that while the
8	market value goes up and down, that red
9	line of the actuarial value is rather
10	smooth. And more importantly that means
11	the unfunded liability of the plan, you
12	know, also stays rather smooth as well from
13	year to year to year.
14	On slide 34, page 34 of your
15	booklet, we have the returns over the
16	course of time, and we have got three
17	things sitting here. So, in the eggplant,
18	we have the market return for any of over
19	the past five years, and then the actuarial
20	return, and then what the expected return
21	for each of those years was. You can see
22	we've been slowly ramping down the expected
23	return that's used in the valuation. We
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Г

1 are going to talk about that in the last 2 slide where we think that's headed over the 3 course of time. 4 But you can see the market 5 returns can be very volatile from year to 6 year to year. But what's reflected is in 7 that turquoise, and that is actually 8 relatively stable. It's relatively close 9 to the assumed return. Then that means the 10 results aren't -- our results come in 11 closer to expected and that means our 12 contribution rates stay a little bit more 13 stable. 14 On slide 35, it's funding. This 15 is a slide I really like which means it's 16 pretty much unreadable for everyone else. 17 And these are sort of fake glasses too, I 18 quess. 19 So, we have two results here: 20 The September 30, 2020, valuation is the 21 left column. And the September 30, 2019 2.2. valuation is in the right. And we have the 23 contribution development split up between Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Tier 1 and Tier 2. 1 2 So, I'm going to focus on a 3 couple of terms: Total normal costs, total 4 normal costs is the cost of benefits 5 accruing during the year for the member on 6 average across all of them. So, the cost 7 of benefits, now giving this past year is 8 9.91%. The year before, it was 9.85%. It 9 will fluctuate a little bit like that. But 10 that's the general cost of benefits. 11 Members contribute 7.5% of that. 12 That means the employer portion of the 13 normal cost rate is the 2.41%. Members --14 there is administrative and death rate 15 expenses of .36%. And then the biggest 16 contribution of all is the payment towards 17 the unfunded liability. We will get into 18 that discussion in a couple of slides of 9.82%. 19 20 By the way, that's the way it is 21 in most plans across the country. It is 2.2 not so much paying for the benefits 23 accruing, but it's paying down the unfunded Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	liability is where a lot of those
2	contributions goes towards. So, you are in
3	great company as it were, right?
4	Tier 2, different set of
5	benefits. Tier 2 the normal cost is 7.26%,
6	the better part of 3% lower. The member
7	contribution rate is a little over 26%.
8	That leaves the employer normal cost rate
9	of 1.26%. The unfunded liability rate is
10	the same that's applied to both sides.
11	Everyone chips in on the 9.28%. You can
12	see their rate is 11.44%.
13	And then we have things called
14	the Actuarial Accrued Liability. That's
15	the amount of money ideally you want in the
16	fund. That's what we are funding towards
17	over the course of time. That amount grew
18	in the past year. We expect it to grow.
19	It's \$37.8 million. \$26.7 billion is the
20	actuarial value of assets. That leaves
21	\$11.1 billion of unfunded liability to pay
22	off. That's what that 9.82% we talked
23	about earlier is going towards.
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

Funded ratio, 70%. You have 70 1 2 cents on the dollar. And the amortization 3 period we expect it to be amortized on 4 average over 27.1 years. 70.7% -- and I 5 always say thou shalt not covet thy 6 neighbor's funded ratio. The national 7 average is somewhere around 73% right now. 8 And it's sort of stayed there for awhile 9 over the past half a decade ironically. 10 So, you are in striking dance of that. 11 Gains and losses on slide 12, we 12 measure how far off we were in terms of 13 what we expected the unfunded liability to 14 be and what actually happened. And gains 15 are things we put it in negatives, we put 16 in parenthesis because gains reduced the 17 unfunded liability, loss has increased the 18 liability. Quite frankly, all these numbers are really small, even investment 19 20 return. 21 So, the unfunded liability came 2.2. in pretty close. The only big one is that salary increases same in a bit lower than 23 Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	expect. And if you look at last year's,
2	they came in a bit higher than expected.
3	So, on average they were about on target,
4	right? So, not a lot to report here on
5	slide 36.
6	The last page, which is the one
7	that everyone has been looking for oh,
8	it's not the last page. You know, I have
9	this all written out.
10	So, we have it written down by
11	gains and losses by source, and we have a
12	history of it on slide 37. And it's good
13	to look at the trend of things over the
14	course of time.
15	So, if you go halfway down the
16	slide, you look at salary increases and you
17	can see during 2019 we had the \$592 million
18	worth of a loss. That means unfunded
19	liability was larger by that amount. And
20	this year almost completely offsetting gain
21	of \$516 million. Again, that offsetting
22	thing.
23	But these trends we will take a
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

look at when we talk about the experience review in a few slides and how we use that in developing recommendations in terms of whether assumption should be used in the future.

1

2

3

4

5

6 Slide 38, two things are showing 7 hear on slide 38. This is a projection of 8 the unfunded actuarial accrued liability. 9 Often the future on the lime color there. 10 That's the amount of project unfunded 11 liability. And the red line is the level 12 of payments towards that over the course of 13 You will see that the red line time. 14 increases for several years. That's 15 common. Its supposed to increase as 16 percentage of payrolls. 17 So, we anticipate that it's going 18 to increase over the time while increases

19the dollar amount, it will stay relatively20level as as a percentage of payroll,

though. We are always trying to develop
contributions that stay level as payroll:
And eventually when we pay off the unfunded

Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 liability close to zero. In the line we 2 see that the unfunded liability is 3 projected to grow for a few more years before it starts shrinking. 4 In 2033 it 5 will be the same level it is now. It's 6 somewhat common. And we are monitoring it 7 still but it's still somewhat common to 8 have the unfunded liability grow for a 9 little period of time and then shrink up 10 over the course of time. Obviously you 11 could have it shrink faster but that means 12 more contributions so there is this 13 balancing act in terms of how fast you pay 14 it off just like any other thing you try 15 and pay off. Yes, you could pay it off 16 faster and then you have to think about the 17 resources to pay that off. 18 Slide 39 for those of you that 19 don't like lime and read, you can see 20 stacks of numbers that represent the graph 21 on slide 38. 2.2 Slide 40, components of the 23 change in the market value of assets. So, Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 we have the contributions in blue, and 2 benefits and administrative expenses in 3 yellow, and the investment income over the 4 course of time. And then cash flow is the 5 bar right there, but you have lots of other 6 folks talks about what happens on the 7 market and the value of assets. So I will 8 leave you to that. 9 Slide 41. This is the exciting 10 So you think to your, self, might thing. 11 see the actuary once a year, or twice a 12 In September this is going to year no, no. 13 be glorious. There will be three different 14 groups of actuaries hear to talk about 15 something called the experience review as 16 well as an actuarial audit. 17 So, sadly for those of you, 18 whether it's your last board meeting, there 19 is going to be -- there might be room back 20 there. But get your tickets early and 21 often so you can participate in this. Α 2.2 couple of things coming up. 23 So, the five years experience Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 review, every five years we take a look, 2 that chart we talked about earlier, the 3 sources of gains and losses we take a look 4 at that. We do some digging into the data, 5 and we can say how can we improve the 6 assumptions we made use of over the past 7 five years. Is there any tweaks. Is there 8 are there any recommendations we should 9 make to the board to adopt to set 10 valuations for the upcoming five 11 valuations. 12 So, we are going to look at 13 experience now for the five-year period 14 ending September 30, 2020. We are going 15 to, you know, have that report at the 16 September board meeting. Maybe you can get 17 an early copy, but it's going to be tough 18 to get those. And on top of that the 19 experience review and results are going to 20 be audited by two terrific actuarial 21 firms. Mid mill man and seeing Alabama. 2.2 And they will go through and run through 23 our results and make sure we are doing a Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	good job. And those audits, they are
2	actually a collaborative effort. Actuary
3	like talking to other actuary because I
4	don't know why, but we do.
5	And so we share like, have you
6	considered this? Have you considered this?
7	It's that nice type of thing where we are
8	go into and we are looking for a nice clean
9	opinion. There are going to be a couple of
10	recommendations that we make we are looking
11	towards that could materially move the
12	needle. One thing to be aware of, people
13	always like to talk about the assumed rate
14	of return. And we will be reviewing that
15	and making recommendations. And review
16	that with staff and we look externally, and
17	involve that type of thing.
18	Post more requirement mortality
19	tables is an area of great excitement for
20	actuary. The whole death thing, how long
21	do people live. And over the past this
22	is my job.
23	Over the past ten years, we have
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	seen a size math shift in things dedicated
2	towards our practice with regard to
3	mortality. The the first element is that
4	we have implemented something called
5	generational mortality in our practice.
6	And what does that mean, generational
7	mortality. Well, right now when we assume
8	people pass on, we anticipate you know, if
9	you are age 60, you are going to live to
10	pick a date, age 82. And everyone is like
11	that.
12	So, no matter when you turn age
13	60, you are going to live to age 82. One
14	of the realities that we've been living in
15	over the past several generations is that
16	future generations tend to live longer,
17	right? And we see that when we review
18	mortality. Every time we come back and
19	every five years, we are like observation,
20	people are living longer. Well, now we
21	have the ability to model explicitly future
22	generations will live longer than current
23	generations and the concept is called
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	generational mortality. We are going to
2	review that and probably recommend
3	implementing that for the valuation. The
4	benefits of that is that future experience
5	reviews will probably won't have quite a
6	bump up in the liability as a result of
7	change in mortality tables. The down side
8	is we could see some sort of impact in
9	costs as a result of that one time
10	implementation.
11	The other absolutely thrilling
12	news is that for years all the mortality
13	tables, the society of actuary puts to get
14	has been basis disease upon corporate
15	sector data. They haven't based it upon
16	public sector data. So as actuary we take
17	those corporate tables and conJoel them
18	into making it look like something, you
19	know, as long as y'all live, right?
20	We now have public 210 tables.
21	Public sector 210 tables. And they are
22	specific to different groups involving
23	public sector workers. They have mortality
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	tables. They have a few different teacher
2	mortality tables. They have a table for
3	law enforcement. Things of that nature.
4	We found a couple of things. They fit a
5	lot better, the mortality curve if it's a
6	bit better. And the other thing some of
7	the lesser or more did I have mortality
8	tables for us to construct it gives us more
9	detail like beneficiary mortality. Your
10	spouse is probably aren't going to live as
11	long as you. I hate to break that to you.
12	But that's what the tables are showing.
13	The contingent to do it don't quite live as
14	long as as teachers, things of that nature.
15	So, it's hard for me to contain
16	my excitement about those mortality tables,
17	but we'll safe some for September. And
18	obviously we are going to take allocate,
19	you know, the funding of the plan and
20	things of that nature. A lot of it these
21	assumptions are used for the PEEHIP plan as
22	well, but Alissa has her own glorious set
23	of assumptions as she applies only the to
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	PEEHIP. So, you know, we take a load off
2	of her and help her with those assumptions,
3	as well.
4	So, bottom line is, we will be
5	back in September with a whole cadre of
6	actuary.
7	Mr. Chair, that ends my prepared comments. I am
8	willing to giving any unprepared comments as
9	needed.
10	
11	CHAIRMAN HALLMARK: Okay. Y'all
12	have heard Larry's report. Larry, glad to
13	see you have a real nice sense of humor
14	dealing with mortality. I mean, it really
15	makes me feel better. And the way you
16	presented it, I think we all can smile.
17	Any questions at this time?
18	(No response).
19	CHAIRMAN HALLMARK: Nice job.
20	MR. LANGER: All right. Thank
21	y'all. Have good days.
22	CHAIRMAN HALLMARK: Next we will
23	look at Item V, the Report of the
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 Investment Committee by the Secretary/ 2 Treasurer. 3 DR. BRONNER: It's hard to talk 4 about mortality and then go into 5 investments, but I appreciate Larry because 6 maybe next time I will wear a bow tie; I 7 have never had one of those. 8 But anyway, just a quick summary 9 of this and then we'll go on to a number of 10 things. But on page 42, basically that's 11 just your listing of securities on 12 September 31. I do want to preface 13 something I haven't done in five decades, 14 so here goes. Don't get too excited about This is the craziest market 15 these numbers. 16 I've seen in my lifetime, and the numbers 17 are off the scale today. All due not to me 18 but to Marc, and Marc and the staff that we 19 have assembled for you, so the rates of 20 return are really up there. As I have told 21 there, I have cautioned Board's decades 2.2 ago, this number doesn't mean anything. 23 It's the number on September 30th that we Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	all look at. So, if I could cash out
2	today, I would be doing that because the
3	numbers are so far out of line with the
4	past, and it it's all tied to '20 being
5	a rotten year for everybody and not only in
6	a personal regard but in the economy across
7	the country. And I'll go into a couple of
8	bad things when I talk about specific
9	investments.
10	But it's, again, it's the highest
11	I have ever seen any time, and I have
12	never and I've studied it back way in
13	history, and it's so far out of line that
14	we just hope that we can hedge it enough to
15	make sure that we get what anywhere near
16	where we are right now. But having said
17	that, let me run through quickly.
18	On page 42, that's just your
19	breakdown of securities, where they are on
20	that date. Remembering that we trade
21	anywhere from a few million dollars a day,
22	to hundreds of millions of dollars a day.
23	So, the portfolio is different today than
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1	it was when we give you this booklet. When
2	you when you look at your supplement and
3	you go to page 150 in your supplement, you
4	run through the programs that I started
5	years ago. The first one on page 150 is
6	the being fully invested instead of leaving
7	the cash in the state treasurer's office,
8	even my state treasurer probably didn't
9	realize this, but way back when, when we
10	were young in the legislature they were
11	sitting on it and letting it go to
12	different bankers that really didn't pay
13	the State anything. That's a nice way of
14	putting it, but you can see I started it in
15	'74. To date, just for teachers, you've
16	earned \$1.2 billion more, and you can
17	probably add another \$600 million from
18	employees. So, you probaby generated well
19	over \$2 billion just in the very simple
20	program that I would teach a finance
21	student in, you know, the first week in
22	college.
23	The other page, the next page,
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com
18 19 20 21 22	employees. So, you probaby generated well over \$2 billion just in the very simple program that I would teach a finance student in, you know, the first week in college. The other page, the next page, Boggs Reporting & Video LLC

1 151 is really a covered and put option. 2 And that's contingent upon the markets. 3 You can see in some years we didn't do many 4 activities; other years we were doing a lot 5 of activities. The market has been so 6 fraught with advances that we have spent 7 down some of this money to quard what we 8 have got. In other words, the long and 9 short of it is, it's a methodology to take 10 out insurance. When the market runs, let's 11 say 100 points, we can get a provision that 12 will quard our bottom end. It will cop --13 it will cover our top end, too. It won't 14 go above it. But what we are trying to do 15 is, we are spending money to try to make 16 sure that we don't go "boom." And that's 17 where that's being spent. 18 The next program that I started 19 was in on page 152, which is a different 20 type of situation which everybody had a 21 heart attack in the '90s on, but it's a 2.2 very simple thing; it's just lending 23 securities and lending securities that are Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	over collateralized. So, we have little or
2	I shouldn't say that, because surely it
3	will bite me. But, we haven't had a
4	problem to date, I will put it that way,
5	because of the collateralization. Because
6	you don't want to you want to pay your
7	100 bill if it's going to cost you a 110
8	dollar bills. And that's basically what
9	you're doing. So, you earned another on
10	page 152, \$176 million dollars. We earned
11	\$4 million during the six months. So what
12	you're doing is you are loaning securities
13	that we hold in our portfolio to somebody
14	else, and it's all done by computers out of
15	the Federal Reserve, and the SEC, and all
16	this other sort of stuff in New York.
17	So, it doesn't leave the premise
18	basically, it's just put on somebody. For
19	example, a firm like Morgan Stanley, or in
20	the olden days Soloman Brothers. They
21	would sell something they don't own. But
22	then you only have so many days you have
23	got to produce that to the other side.
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	So, they then borrow it from
2	somebody like us, and that's how you
3	generated an extra \$170 million.
4	On page 153 is the chart that
5	I've told you about many time about when I
6	came here it was extremely important; it is
7	not very important any more. But that was
8	the for two or three reasons. One is,
9	your portfolio back then was probably 85%
10	fixed incomes, and you will see in a few
11	minutes where we go back to that other page
12	it's way in the it's in the 20% area.
13	So, you had a lot of money over there. You
14	don't have a lot of money today. The big
15	different is that when you look at
16	securities that are rated by Standards and
17	Poor's, and Moody's and by the way
18	Standard of Poor's is in our building in
19	New York, so everybody that is anybody in
20	the world that goes to Standard and Poor's
21	comes right through our building with the
22	big RSA seal at the largest building in New
23	York, and sees and meets with Standard
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

and Poor's, and what happened was that a 1 2 lot of good companies in the last 15 to 20 3 years have gone from very high quality 4 standards to junk. Nice way to say it, 5 professor. Well, maybe people don't like 6 me saying that, but I mean, you only have 7 like three or four companies now that are 8 industrial companies. I think there was 9 three the last time I looked that are 10 Triple A. You just don't have them 11 anymore, because you have leverage funds 12 that come in and buy them out and they put 13 debt on it, and therefore it takes the 14 credit quality down. 15 So, you go all the way from 16 triple A down to B double A, to BA, to B --17 so, the quality of the portfolio is a lot 18 different than it was 25 or 30 years ago, 19 just because the companies are taking down 20 mainly by Wall Street. 21 If you go back to page 42 in your 2.2. big book that's got your portfolio. Every 23 stock that we owned on that day, every bond Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 we owneed on that day, every private 2 placement is in that from page 43 to 115. 3 And as I said, that's your breakdown on 4 page 42, where you see that you have a, 5 basically the old common, as I would call 6 it, common fixed incomes are 11% now, 7 compared to five decades ago it would have 8 been 85% or 90%. So, but that will be the 9 difference of why we did that, is because 10 when you hear a report from Marc you are 11 going to see and -- it's sort of like a 12 Larry in his attitude is fun to listen to, 13 an actuary that you actually giggle at and 14 laugh at because he is so good at his job. 15 But, when you look at the fixed incomes 16 today you are going to say, oh, my God, you 17 will never survive at 1%, and you wouldn't. 18 And you'll look at the stock side and it 19 will be totally different. So, that's 20 really the first part of the report for the 21 Investment Committee, Mr. Chairman. 2.2. CHAIRMAN HALLMARK: Okay. We have 23 heard Dr. Bronner's report. Any questions Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	at this time?
2	(No response).
3	CHAIRMAN HALLMARK: Okay, Dr.
4	Bronner.
5	SECRETARY/TREASURER'S REPORT
6	DR. BRONNER: The second report is
7	the Secretary/Treasurer's report, Mr.
8	Chairman. That's found on page 115, and
9	that's very similar to the chart that Diane
10	showed you in PEEHIP where you have your
11	assets and your liabilities. There is not
12	much to say there. That's just what it is.
13	It's \$29 billion now in Teachers. I think
14	when I came here it was a little over \$300
15	million.
16	So, when you look at page 154 and
17	155 in your supplement, 154 is another
18	chart. That's the chart that I often show
19	new Board members, that we go back all the
20	way. We have the numbers on everything.
21	It'd take us a while to find them all, but
22	we can find them.
23	So, we just took selective years.
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1 But it gives you trend feelings. It gives 2 you a trend of, you know, the impact now of 3 Tier 1 and Tier 2, the member dollars, the 4 average check, the investment income, stuff 5 like that. And at the bottom it shows 6 shows you the notes. The notes are 7 actually the most important thing on that 8 particular page, because you can see the 9 employer rate was at 4% at one time, back 10 in the '99, '98. 11 So, anyway, it's just a good 12 chart for the new Board members that come 13 on, and actually a good chart for us old 14 Board members who want to know what really 15 happened over history. 16 Page 155 is just the State 17 appropriation coming -- to the Teachers' 18 Retirement System. You see it's also 19 listed Employees and Judges. You are not 20 responsible for that, I am. 21 So, but the numbers are hanging 2.2. in there, and it's just like health 23 insurance; you haven't really moved the Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 costs in almost a decade now. So, it's 2 pretty remarkable that you have been able 3 to hold it at that. 4 The next page is little bit more 5 important. In my mind, on page 116, again 6 this is a six-month report. It is not a 7 full year and that's why I don't like to 8 really get excited about these sort of 9 things. But you see, you have your 10 contributions and your deductions. And you 11 have an increase during that six-month 12 period of \$3.6 billion. That's a --13 If I can hold onto even half phenomenal. 14 of that I would be happy, to say the least. 15 So, anyway, you began the year at 16 \$25.9 billion. Your first six months you 17 are already up to \$29.6 billion. 18 So, that's your differential 19 As I said, and that's my caution to there. 20 you is, don't get confused because it 21 doesn't mean anything until we get through 2.2. the fiscal year here, you know, for the 23 actuary or anybody else. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 On page 117 you see the calendar 2 year budget. As Diane also told you with 3 PEEHIP, we always load it up in because we 4 don't know what fight we are going to get 5 We don't know if we are going to get into. 6 into a fight with a private company, the 7 United States government, the Alabama 8 legislature, or what. We don't spend it. 9 You can go back on my decades here. We 10 hardly ever even broke much more than 50% 11 of the budget that we had, but we want to 12 be prepared for a fight. And if you are 13 going to fight with us, we want to win. 14 And we are not going to get ourselves into 15 a position of losing. So, whatever it 16 takes to win, we are going to win. 17 So, there you see we have an --18 we only spent \$16 million out of the 48, 19 but we'll see what we spend over the next 20 month. Our big thing is what we had and 21 Don keeps giving me, you know -- doesn't 2.2 allow me to brag on him at all. He told 23 you in the last thing, it was just staff --Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 it's Don because Don put your computer 2 I wouldn't have done that. system in. T'd 3 have said, you-all take this job and enjoy 4 it, but I am not going to do this. I can 5 do a lot of things; certain things that I 6 just don't want to do. And it's entire 7 computer system that you spent tens of 8 million of dollars on, he did for you. And 9 that's -- and he got it done. And the 10 reason I didn't want anything to do it 11 because I saw it fail in every state across 12 this country, where they would do a 13 five-year program and they are still 14 working on it ten years later. And me, I lose interest after a while. Either I'm 15 16 going to get it done, I'm going to do it, 17 or else I am going to say, "I surrender." 18 And he didn't. He did a fabulous job, but 19 that was really a lot of the money in that 20 computer system that is now functioning as 21 well as I've ever seen anyone function. 2.2. And that would be the Secretary/Treasurer's 23 report, Mr. Chairman. Boggs Reporting & Video LLC

Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 CHAIRMAN HALLMARK: Okay. We've 2 heard Dr. Bronner's Secretary/Treasurer's 3 report. At this time, we need a motion to 4 approve it his report. Mr. Whaley. Second? Dr. Van Matre. Any comments or 5 6 questions at this time? 7 (No response). CHAIRMAN HALLMARK: All in favor 8 9 say "aye." 10 (Board members saying "aye"). 11 CHAIRMAN HALLMARK: Any opposed, 12 like sign. 13 (No response). 14 CHAIRMAN HALLMARK: Ayes carry. 15 Next we move to Item VII, the 16 Approval of the Annual Retirement 17 Allowances payable to retired members. APPROVAL OF THE ANNUAL RETIREMENT 18 19 DR. BRONNER: That starts on page 20 117, and it goes, and goes, and goes. Ιt 21 goes all the way to 149. And that's your 2.2. addition. I have got \$42 million more of 23 payroll a year, just in the six months. We Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 now have retirees earning benefits of, you 2 know, roughly \$200 million a month, which 3 is a big number. It doesn't take a genius 4 to multiple that times 12 and see what --5 what kind of money you have got to make --6 So, and that's what he want to do. We want 7 to make enough money on the investment side 8 to make sure we stay even or help. And the 9 reason for that, because other pension 10 funds get in trouble when you start eating 11 up the money that's set aside for the 12 But anyway, that's the -- we active ones. 13 ask for your approval. You can look 14 through it at your leisure, but they are 15 already on the payroll, so I would ask you 16 to approve it. Thank you, sir. 17 CHAIRMAN HALLMARK: Okay. We've 18 heard Dr. Bronner's report and ask that hid 19 request for the approval of the annual 20 retirement allowances payable to retired 21 members. At this time I need a motion to 2.2. approve. Ms. Mobley. Second? Ms. McCoy. 23 Any discussion? Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	(No response.)
2	CHAIRMAN HALLMARK: All in favor
3	say "aye."
4	(Board members saying "aye").
5	CHAIRMAN HALLMARK: All opposed,
6	like sign.
7	(No response).
8	CHAIRMAN HALLMARK: Ayes carry.
9	Next, we will look at our
10	supplemental data, TRS reports on page
11	and discussion of the business.
12	DR. BRONNER: This comes in under
13	discussion and other business,
14	Mr. Chairman.
15	So, if you will go to page 156,
16	this is the litigation, and much of this is
17	old cases. I see no knew ones in here of
18	any substance at all. The only one that we
19	had an HR case was with Vaughn. That was
20	sent to the district court. We won there
21	in Mobile. We went to the unanimous
22	decision by the 11th Circuit that
23	confirmed. We just had an employee that
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	was not a good one. And she fought hard
2	against us.
3	The other things are cases in
4	which as I tell the Board legal
5	staff, and I certainly don't consider
6	myself part of the legal staff, but I do
7	know enough about the law that I don't
8	comment on these cases, because it's used
9	against us. And therefore, you can read
10	them and take a look at them. The New York
11	cases all listed under new Water Street;
12	they are handled in New York by my attorney
13	staff up there. They are almost all slip
14	and falls. And the only thing that you
15	notice in this book this time as opposed to
16	past years, we have had two or three slip
17	or falls around here. So, will affect us.
18	You know, somebody slips at the spa in the
19	pool at one of the hotels. So, we have you
20	know, those sort of problems. But we get
21	through them. It's not a big deal.
22	On page 160, we have the cash
23	received from securities litigation for
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	those that are forgotten. I have not lead
2	any personally lead any lawsuits against
3	industry for probably a dozen years now. I
4	did Worldcom, and I did Enron. And I led
5	those cases for you, way back when when
6	they were fraud out of Mississippi in
7	particular that affect the pension funds
8	across the United States. These are
9	basically all class action suits. And the
10	only reason we get a few dollars here and
11	there, and they are nickels and dimes now,
12	but it's like says on page 160 \$77,000,
13	but I have to report it to some place.
14	But, you know, it they are just class
15	action suits. I am not a big believer
16	in I guess as a lawyer I don't believe
17	in class action suits a whole lot, because
18	I see the lawyers becoming rich and nobody
19	else making any money, including the guy
20	that got hurt. In our case with Worldcom
21	and Enron we got over 98% of the money back
22	to us. And in these cases, you know, it's
23	usually nickels and dimes. But since
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	somebody is going to get paid we just put
2	in for our percentage of whatever we had.
3	Quickly running through the real
4	estate update and special products
5	projects not products. The real estate
6	update: The hotels, we gave you a report
7	the last time we had a Board meeting with
8	PCH. And, like in April of last year we
9	were do you know to 5% occupancy. We are
10	well over 70%. Now again we are back to
11	we are back to normal. Actually we are
12	making more money than we did before the
13	pandemic at the resorts. There's two
14	hotels that hurt us because they are
15	convention hotels. Downtown Montgomery has
16	come back good the last two or three weeks.
17	Prior to that it was a ghost town. Mobile,
18	the Battle House and River View, they were
19	ghost towns, but River View is really go
20	underneath. We had planned and I
21	changed it without bothering to tell
22	anybody, but I often do that the River
23	View was on about a two year fix-up
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Γ

1 project. It will be completed shortly, 2 because I just basically said, you know, 3 this is crazy. There is no quests anyway, 4 keep going and get the River View in shape, 5 and they have done a fabulous job. They 6 have moved things. If you haven't been in 7 the River View in years, when it finishes 8 in a few weeks or a few months, you'll see 9 the restaurants have been moved to the 10 first floor, not the second story which was 11 out of the way. I mean, everything is --12 it's pretty sharp now. It's sharp. And as 13 the convention business comes back, it will 14 certainly be the premier convention hotel 15 for Mobile, although the Battle House has 16 got the history, and the beauty of the 17 atrium. 18 So, that's good. I mean, the 19 hotels are coming back fine. You would be 20 impressed to know that we had a chef in 21 Montgomery -- his name is -- his first name 2.2. is Dean, I will just say that -- and he 23 left me about five years ago, and went to Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	the big casinos in both Pennsylvania and
2	Rhode Island, I think was the other one he
3	was in. He wanted to come back, so we put
4	him at the Shoals. And he is a I mean
5	he is as hard a working guy as I have
6	worked with in a long time. He just got an
7	award last week two weeks ago, because I
8	was in the Shoals a week ago. He has the
9	most profitable food and beverage operation
10	of all Marriotts in North America. So,
11	that's really pretty cool, to say the
12	least. And his food for everybody that was
13	with me was outstanding.
14	The the residential, we only
15	have two residential projects. And the
16	reason for that is because I had golf
17	courses and we had land. So, at Opelika we
18	have that one, and we have the one in Point
19	Clear. They have both done gangbusters. I
20	mean, we sold a less than 3,000 square foot
21	house at the Grand a few weeks ago, unseen
22	by the buyer from Oregon for \$750,000. And
23	we can not keep them we can't even get
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1 one done, that whatever we build is gone 2 there. We had four over at Opelika, and we 3 were well over 200 houses, and now 300 --4 approaching 300 -- the Grand is, both of 5 them are off the Richter scale. I quess I 6 can just tell you that both of them, you 7 know, we have a profit margin in them 8 depending on, you know, here's your basic 9 house and then what we love is, the husband 10 and wife get into an escalating thing. 11 They buy the -- they take the house and now 12 we have got add-ons. The the add-ons are 13 obviously more profitable than anything 14 else. So, you are getting stuff in the 15 seven to -- you know, you are trying to do 16 15% to 17%, and you are ending up getting 17 25% to 30% of profit in things. The more 18 they add on, the more the profit is. 19 But anyway, both are going better 20 than I ever anticipated because for the two 21 or three old Board members here, you 2.2 remember, I took over both projects. Both 23 projects were, you know, hitting the wall Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	to say the least. In other words, they
2	were about to sink and go under. But both
3	of them are absolutely running full speed
4	now beautifully.
5	The 55 Water in New York, there
6	is no problem there. Some people you
7	watch TV and then you call me, or other
8	people do and say, oh, New York is going to
9	crash and go away. I say, oh I don't care
10	because it's fine. New York has got
11	different than Alabama. We think we are
12	doing ourselves, things down here like a
13	five-year lease or three-year lease, we get
14	all excited. Well, we don't even talk
15	about that in New York. That's not
16	acceptable. The shortest term lease I have
17	ever done in New York is 15 years. Most of
18	them are 20 to 25 years. So, you have an
19	up and down like the year 2020, it don't
20	make a rip to me. I could care less,
21	because I am already occupied in the 85% to
22	95% area.
23	So, that's fine. So and it's
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Г

1 just chugging along. It going to chug 2 It's in good shape. We havec made along. 3 it in good shape. People are returning to 4 New York now. What really hurt New York is 5 the -- the little "mom and pop" businesses. 6 That's the ones you want to cry for because 7 they just simply got out of hand. What 8 happens with the small businessman -- and 9 there is one right here in Montgomery that 10 I know -- they take their profits from 11 having, let's say two stores to build the 12 third store, and something like the 13 pandemic comes along, you hit the wall. Because you have no reserves. You have no 14 15 money. You are putting into the next 16 project down the line. So, that doesn't 17 work out. 18 But in New York, particularly 19 hotels and particularly small businesses 20 got hurt real bad. So, I don't see 21 anything that will really affect us 2.2. materially. I will finally get back up 23 there sometime this next fall, or summer Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	and this fall, but everything is under
2	control there.
3	The Montgomery Mobile
4	Montgomery and Mobile office buildings,
5	Mobile is basically full. For a number of
6	you older Board members, like Russell, you
7	know that when I started the building on
8	Dexter Avenue, the State turned around and
9	let 5,000 people go. Well, that sort of
10	blew a hole in my head, because I'd looked
11	with a new building to fill it; either I
12	don't go unless I have a commitment of 50%
13	to 80% of the building to begin with, or I
14	know things are set to go. So, I either do
15	that or I don't build it. And in
16	Montgomery the only flop I had was the one
17	on Dexter Avenue. And I am happy to tell
18	you that it's almost totally full now.
19	Only it took twice as long, because you let
20	so many people go from government we had to
21	go to private sector side. And by the way,
22	the I have to tell you a good one the
23	Dexter Avenue building has, of course,
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

Г

1 where the internet connection is for the --2 for Alabama. Because remember, the nearest 3 internet connection was Atlanta. And then 4 from Atlanta it went all the way down to 5 two in Florida. So, you had your little 6 blue circle on your computer going crazy 7 all the time, and it doesn't go crazy all 8 the time now. You can get right through 9 because you are going through right over 10 The beauty of it is, it's -- I am here. 11 afraid it's going to be sold out -- it's 12 already sold out, to be honest with you. 13 The State of Florida is bringing all of its 14 computer stuff to Montgomery. So, NTT that 15 we hired to take us to the next step has 16 done it. We had a little space left. But 17 it's all going to be occupied now. 18 So, that's fine. The building is 19 finally up to where I wanted it, but it 20 took me an extra four years compared to 21 what it was. Mobile, as I said, is 2.2 basically full. There is probably two 23 floors in five buildings. Two of the Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

buildings are 100% occupied; I can't even squeeze in a closet. The others I have got a couple of floors in the -- as I call it, the moon pie building, is what I call it -and also the big tower because we had a big law firm move out, and that's more expensive space, you know, because they put in mahogany and all this other stuff. But that's it. Everything else is full there. We have been discussing with the docks, as well as the Core of Engineers another building in Mobile, but it hasn't got off the ground yet. So, you look at that, and special projects, the Trail of It's going to be hard to believe, Tourism. but the Trail has been around, this is 27 years I have started it. Last summer was the biggest summer we have ever had in Alabama, cause there is nothing else for

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

2.2.

23

Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

people to do. Especially the group that

really suspicion of those folks, because

they are all out playing golf. And what

loves to work at home. And see, I am

1	they do is I was talking to a guy in New
2	York and he said, wait a minute, I have got
3	to hit the spa. I said, what do you mean
4	you got to hit the spa. He said, well I'm
5	at the golf course, man. I said, okay. So
6	you are working, but you are working from
7	home, so they do their phones, and they do
8	their at the office. Not at the office at
9	all. They do it in the mornings, so they
10	have the afternoons free. So, anyway, you
11	had the best summer we have ever had. But
12	that's not where we make our money, so
13	don't get excited. We don't do that.
14	We had a good spring, this spring
15	right now, because our money to the Trail
16	comes from out-of-staters. Our local guy
17	will drive in, play golf, leave. The
18	out-of-staters will not only buy lots of
19	stuff, they drink too much, they have a
20	good time, they spend their time in the
21	hotels, the restaurants, and everything.
22	So, that's come back very, very, very well.
23	As a matter of fact, we are all
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	sort of nervous about it, thinking that you
2	know, once the pandemic is over it flops
3	back to what it used to be, and then we'll
4	fight to make it successful.
5	SiO2 is the operation in Opelika.
6	That's the ones that I told you about that
7	makes the cylinder, the glass/plastics.
8	You know, the hundredth of one human hair
9	in glass in a plastic bottle that allows
10	you to, in essence move expensive drugs
11	without them breaking. And so that's okay
12	right now. They have a little problem and
13	I will meet with them they called last
14	night, so I will meet with them a week from
15	this Wednesday. We have got to figure out
16	something that they are in the position to
17	either go have an equity fund buy them out,
18	or have a new thing called an SPACm as I
19	like to call it special projects, and
20	it's a nutty way to finance things. And
21	so, we are sort of arguing; do you do the
22	nutty way here just because you want some
23	money in immediately, as opposed to
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Г

1 something a little more long term. So. 2 But again, the project is going 3 full board in Opelika, big time. Very 4 successful, from that point of view. The 5 problem is that it's got still some money 6 out that's owed to it by the Federal 7 government because it -- but the generals 8 and a few others have released their funds 9 as of last week. So, I think things will 10 be fine there. 11 The Shoals project. That was the 12 railroad thing that we had trouble with. 13 The guy lied, cheat, and steal, then we 14 shoot them, we put him in jail in the 15 Shoals. We kept him there a year. We 16 settled with him for getting a fine of 17 \$25 million. We had worked hard to bring 18 in other companies. The Navistar was 19 supposed to be the first, but the problem 20 there was the chairman got -- lost his job. 21 So, instead of bringing in the big trucks 2.2. up there we lost that. 23 Then comes in the railroad Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 fixtures out of Chicago, and they have just 2 had a bad time. So, we let them go off to 3 Mexico to do whatever they want to do 4 there. We have a number of people that are 5 looking at it now. We had a bad '20 6 because nobody would come and visit. And 7 when nobody will come and visit, you can't 8 get anything done. 9 So, we literally have been --10 it's almost like a fire sale literally, 11 that everybody is coming now because 12 everybody wants it. So, we have both 13 Europeans, and we have Asians looking at 14 the plant. They are getting the specs, the 15 whole thing. It's an exciting time right 16 I can't tell you the names, because now. 17 it's the same thing that operated when we 18 got Mercedes. A couple of them are that So, maybe they will fall apart, maybe 19 biq. 20 they won't. But right now it is probably 21 the primo building in the United States for 2.2. a big manufacturer. And so, because it's 23 so big, remember it's a little over a mile Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 long and four football fields wide. That's 2 the side of the plant in the Shoals. So, 3 it's empty we have cleaned it out, it looks 4 great but the exciting thing is I was --5 you know, two months ago, six months ago, I 6 was depressed because I couldn't get 7 anybody to even look at it. Because nobody 8 was traveling. At all. I wasn't 9 traveling; most of you weren't traveling; 10 and you sure weren't getting on an airplane 11 or anything like that. So, we had like a 12 string of about five cancellations in a row 13 of a chairman of a company coming, saying 14 at the last minute, no. Because then we --15 you know, pardon the expression, but sure 16 as Hell we make nationwide news that we 17 haven't taken our shorts in Alabama. So, 18 the guys say, whoops, not coming. 19 So anyway, but that looks 20 really -- that's my new and exciting thing 21 right now. Everybody has to have a new and 2.2 exciting thing. That's my new and exciting 23 thing right now. So, I think good things Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 are going to happen really fast, and that 2 means in a matter of a few months. I would 3 be disappointed if they don't, knowing that 4 the person that's talking right now I spent 5 13 years recruiting Airbus. It took me 13 6 years to get Airbus to Mobile. So, I think 7 this is going to move a whole lot -- I 8 mean, this is jet speed, what will happen in the next few months. Because the size 9 10 of these companies, if they really want 11 U.S. operations cannot simply build 12 anything like this. They simply can't 13 build anything like this without spending 14 two to three to four years. So, we can 15 offer that company in Asia, or that company 16 in Europe of which we have got one on 17 each -- both are here. Both are looking; 18 they were there last week. To say, look, 19 you can start your operation literally in a 20 week or two. Or you can go to what we call 21 a green field, like other states are 2.2. offering, and say you might get in in three 23 years. So, that's what I have got going Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	for us. And I am sort of excited about
2	that. But anyway, can I answer any other
3	questions without babbling any longer?
4	Yes, sir, Mr. Chairman?
5	CHAIRMAN HALLMARK: Mr. Whaley?
6	MR. WHALEY: The group from
7	Florida that's coming in to rent space
8	here, is that because of the internet
9	exchange?
10	DR. BRONNER: Yeah. Yeah. Well,
11	and we have NTT, which is one of your
12	biggest ones in the world, they are going
13	to operate a cloud out of here, too. But
14	you know, it's way past my grade level, and
15	pay grade. So, but I am really excited
16	that, you know, let's just say that it's
17	interesting to see somebody like Florida
18	pick Alabama to supply, or hold all of your
19	important data. And that's what is going
20	to be coming into Montgomery.
21	CHAIRMAN HALLMARK: Any other
22	comments or questions at this time?
23	(No response.)
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

r

1 CHAIRMAN HALLMARK: Thank you, Dr. 2 Bronner. 3 DR. BRONNER: Yes, sir. CHAIRMAN HALLMARK: And the next 4 5 item is with Marc Green with our Investment 6 Performance Report. You've got a little 7 pep in your step, Marc. It's good to see. 8 MR. MARC GREEN: Got this one 9 down. 10 CHAIRMAN HALLMARK: Bring it on. 11 Bring it on. 12 INVESTMENT PERFORMANCE REPORT 13 MR. MARC GREEN: I got it. So, 14 the performance report starts on page 162 15 in the book. This is the same report that 16 we always go through. The first section at 17 the top you can see is U.S. equities. The 18 first bold lineate middle of the page under 19 the fiscal year to date column, you can see 20 the return was 31.49%, the benchmark was 21 31.79%, so pretty close to benchmark there. 2.2. So, dropping down to 23 international equities, the first line, Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

emerging markets, you can see the return
was a little over 25%. Developed
intonational, a little under 24 percent.
Blending those two, we were 24.13%.
Blending domestic equities and
international, the two lines at the bottom,
our return was 29 point 86% versus
benchmark of 30 .08 \percent\appears. So
22 basis points below benchmark. So that's
public equities.
Page 163, the first line is
basically our core fixed income, fixed
income portfolio. The return was -1.29%.
The Barclays Agg index return was almost
-2%. So, we are about two-thirds of a
percent better than the index.
Under alternatives, private
placements up 4%. Preferred and private
equity, 11 and a half percent. Blending
those two up 9.3%. Real estate, everyone
is aware we got appraised once a year.
So, the private real estate
return was basically zero. We did roll out
Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

Г

1 a public real estate fund, which we are 2 investing in a group of reads, real estate 3 investment trusts. So, you see a new line 4 there. 5 I didn't go back through the 6 fiscal year to date, but if you go under 7 the calendar year-to-date return column, 8 you can see the return was 18%. So, they 9 have had a good run since we have rolled 10 that will out. 11 So, total alternatives return was 12 4. return was 4.87% and blending that with 13 fixed income from the top was 2.32%. 14 The next section, cash, 11 basis 15 There is basically no yield at the points. 16 short end of the curve. So, de minimis 17 returns there. And the total plan return 18 is 20.08% versus benchmark of 21.16. And, 19 you know, I just explained the biggest 20 difference thus car would be real estate 21 being zeroed out. 2.2. So, that's not -- you are going 23 up against a benchmark that does have Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

return versus that doesn't thus far. 1 2 So, that's a quick run through on 3 performance. I would be glad to answer any 4 questions or try to anyway. 5 (No response). 6 MR. MARC GREEN: So, page 164, 7 this is just the pie chart that gives you 8 your asset allocation breakdown. The big 9 blue -- the dark blue on the right, 10 domestic equities at 55%. International 11 equities, almost 15%. Core fixed income, a 12 little under 10%. Private placements, 13 private equities about 6%. Real estate at 14 nine. And cash at about 5.5%. Okay. 15 Flipping the page --16 CHAIRMAN HALLMARK: Marc, has it 17 changed over the years? Is that basically 18 about where it stays most of the time? 19 MR. MARC GREEN: No. We have 20 actually had a -- I wouldn't say it's moved 21 a ton, but yeah it's quite a bit different 2.2. than, say, ten years ago. And we had a 23 much bigger private investments part of the Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 portfolio that used to be 15 to 18%. But 2 with the Raycom merger with gray, that cut 3 out a big chunk of that. And then fixed 4 income has just shrunk through the years. 5 The relative performance of fixed versus 6 most other asset classes has caused it 7 tousling in size. And, you know, we've 8 been pulling money out of stocks all the 9 way up, but it's still at the high end of 10 our range. I mean, it's almost 70% of the 11 portfolio. 12 So, that's one reason that we've 13 been doing those puts spread dollars that 14 those that, that small loss on that option income page. But it's sort of an offset 15 16 too. A very large waiting in public 17 stocks. 18 Okay. So, getting to that on back on page 165, this is the compliance 19 20 run as of the last date that I could get it 21 in for the board book. But as of May 20th, 2.2 2021, you can see that we were within 23 compliance with the exception of fixed Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 income. The waiting was nine point 75% 2 versus the strategic range of ten to 50%. 3 And there's been a ton of tender officer where bonds are being called. And we are 4 5 trying to replace them as quick as you can. 6 But something that you had on it, say, 7 three-and-a-half percent gets refinanced at 8 So how willing are you to go back out two. 9 there and replace something that had a 50% 10 higher yield. 11 So, we are shrug for ideas there, 12 but we are just sort of staying in the sort 13 of median part of the curve versus the 14 Barclays Agg, like five to six-year paper. 15 Just not willing to take a whole lot of 16 duration risk right now. 17 But other than that, I think we 18 have to the end of this quarter to get it 19 back within compliance. So we are going to 20 try to get busy to bring it up, fill that 21 25 basis point gap. 2.2. And lastly, the universe report, 23 this is covering a different -- this is Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 through March 31st. They only provide it 2 at the end of calendar quarter. So the 3 fiscal year to date column would be the two 4 quarter, the second column there, the median return was 14.08%. 5 TRS return was 6 16.6%. So, that ranks you in the 21 7 percentile versus our peer groups. And you 8 can look out to various years and to see 9 where we are rank out. 10 So, that's my prepared comments. 11 I will be glad to try to answer any other 12 questions. 13 CHAIRMAN HALLMARK: Okay. We have 14 heard Mark's report. Any comments at this 15 time? Ouestions? 16 (No response). 17 CHAIRMAN HALLMARK: Thank you. MR. MARC GREEN: All right. 18 Thank 19 you. 20 CHAIRMAN HALLMARK: Thank you, 21 Marc. Neah. 2.2 MS. NEAH SCOTT: Good morning. As 23 y'all all may be aware, the legislative Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	
1	session ended about two weeks ago on
2	May 17. And it was much different than
3	from previous sessions because public
4	access was limited. But despite this, we
5	were able to follow along and stay in touch
6	with our legislators on person issues.
7	As the Legislature has always
8	done, TRS was fully funded, and the
9	education trust fund budget, and PEEHIP was
10	funded at the requested rate. There were
11	really two major pieces of legislation that
12	was passed that will impact TRS. The first
13	one is a bill to create a retiree trust
14	fund for TRS retirees with the to
15	eventually fund bonuses for retirees.
16	So, the trust is set up. It's
17	governed by you as the TRS board. RSA
18	would invest the monies. And when the
19	monies reach over a hundred million
20	dollars, then the legislature could pass a
21	bill to grant a bonus. However, there is
22	no set funding source for the trust at this
23	time. And I think the thought was, get the
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com
	, 55 ,

1 vehicle out there, and where there are 2 going to be opportunities to fund funding, 3 it is already setup and ready. The only 4 thing is it does prohibit any funding 5 directly from the education budgets. 6 So, until there is any funding in 7 the trust, there is not much for you as a 8 board and the RSA investment staff to do. 9 But as that develops, we will keep y'all up 10 to date. The second bill is the TRS --11 CHAIRMAN HALLMARK: Let me ask you 12 a question. When they were discussing the 13 lottery, you know, or gambling, was there 14 any mention that the retirees might would 15 be a part of the lottery if it were to pass 16 is in. 17 MS. NEAH SCOTT: I don't think 18 within the lottery itself nor with the 19 gaming bill as the more comprehensive 20 gaining bill, it was discussed. There was 21 nothing actually put in the bill. But I 2.2. also think you know as it died out in the 23 house, any opportunities died with that. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	But I don't know if it comes back
2	if that will be part of it. I believe
3	though that the lottery proceeds in the
4	bill would have gone to mostly scholarships
5	and it would have been other portions of
6	the gaming that would have been up for
7	grabs.
8	CHAIRMAN HALLMARK: Okay.
9	MS. NEAH SCOTT: The second bill
10	that passed was the TRS Tier 2 bill. And
11	as y'all remember, this has come up the
12	past few years as Tier 3 to kind of realign
13	the Tier 2 benefits to help with
14	recruitment and retention. It's always
15	kind of hit a brick wall in the Senate.
16	The house passes it every year and it dies
17	in the Senate. Well, they came back this
18	year with a more watered down version to
19	just modify Tier 2 to allow 30-year
20	retirement and to allow the conversion of
21	sick leave to retirement credit and to
22	increase the member rate to six point 75%
23	to pay for the majority of the normal cost
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

of that benefit. As always, passed the 1 2 house unanimously and then it hit a brick 3 wall in the Senate again. This time they 4 were able to reach some sort of compromise, 5 and the bill that passed out of the Senate 6 and the house concurred in the changes and 7 the Governor has signed it, what a would allow sick leave conversion for Tier 2 8 9 members. And with slightly increase the 10 member rate to 6.2% to pay the normal cost. 11 There is minimal employer rate increases 12 associated with this just because the 13 members are going to pay for most of it and 14 there is just a little bit of unfunded 15 liability associated with it. 16 The member rate increases will go 17 into effect on October 1 of 2021. And so those were the two main bills dealing with 18 19 TRS. There was one bill that we worked 20 with supports that would have impacted 21 PEEHIP, and this was to regulate pharmacy 2.2 benefits managers. As originally filed, it 23 would have really prohibited our ability to Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 implement cost saving programs and it would 2 have cost the plan money. And we were able 3 to work with the response source to amend the bill to remove those provisions and as 4 5 passed will not cost PEEHIP in the money. 6 We are already looking towards 7 when the legislature may be coming back. 8 There's been talk of possibly two special 9 sessions. One for redistricting which I 10 believe has to happen. And I think it will 11 happen sometime after August once the final 12 census data is in. And then there is talk 13 about a second special whether to deal with 14 appropriating the latest round of Federal 15 monies or prisons. And then also there's 16 been discussions about gaming. But there 17 is nothing set yet. The Governor has to 18 call the special. 19 And so, we will be trying to stay 20 on top of that. And we will keep you 21 updated. Any questions? 2.2. 23 CHAIRMAN HALLMARK: Questions at Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	this time?
2	(No response).
3	CHAIRMAN HALLMARK: Thank you,
4	Neah.
5	MS. NEAH SCOTT: Thank y'all.
6	CHAIRMAN HALLMARK: The next item
7	on the agenda is Item V, and it has to do
8	with the election. We have got five and
9	six, election for a two-year term excuse
10	me, four and five, the two-year time for
11	the Teacher Requirement Investment
12	Committee, position one, and position two.
13	I do serve as the on the incumbent on
14	the Investment Committee in position one.
15	So, I'm going to turn Item IV over to our
16	Vice-Chair, Mr. Whaley.
17	MR. WHALEY: Okay. As you can
18	see, we are on Item IV, election of
19	two-year term for TRS Investment Committee
20	position number one to be effective July 1,
21	2021. The incumbent is Luke Hallmark.
22	Do I have a motion or I would
23	like to open up the floor for motions.
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 Ms. McCoy? 2 MS. McCOY: Vice-Chair, I would 3 like to nominate Luke Hallmark for 4 re-election, please. 5 MR. WHALEY: Nomination for Luke Hallmark. Are there other nominations? 6 7 MR. TWILLEY: Second. MR. WHALEY: Second nomination for 8 9 Luke Hallmark. Are there any other 10 nominations? Any other nominations? 11 (No response). 12 MR. WHALEY: Hearing none, do I 13 have a nomination to close the --14 MS. McCOY: I so move. 15 MR. WHALEY: Motion to close the 16 nomination? A second for that? 17 MR. COLE: Second. MR. WHALEY: Second. All in favor 18 19 signify by saying "aye." 20 (Board members saying "aye"). 21 MR. WHALEY: Congratulations to 2.2. Mr. Hallmark for another two-year term on 23 TRS Investment Committee. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 CHAIRMAN HALLMARK: Thank you, Mr. 2 Whaley. 3 Next, we move to Item V, and our 4 incumbent presently is Mr. Russell Twilley. 5 He will be rolling off from the Board. So, 6 we will need to elect someone to fill his 7 remaining two-year term now. I think this 8 is just one year left. Correct? So, this 9 will be a one-year term. At the end of the 10 one year, then we will come back and then 11 we will select someone to serve a two-year 12 term. 13 So, what I am asking now is for 14 anyone to nominate one to fill the 15 remaining two-year term, which is one year, 16 of Mr. Russell Twilley's. Russell? 17 MR. TWILLEY: I would like to 18 nominate Mr. Whaley. 19 CHAIRMAN HALLMARK: All right. We 20 have got Mr. Whaley. 21 Second. MS. McCOY: 2.2 CHAIRMAN HALLMARK: All right. We 23 have a second. Do we have any other Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

nominations? 1 2 (No response). 3 CHAIRMAN HALLMARK: Do we have a motion to close nominations? 4 5 MS. MOBLEY: So moved. 6 CHAIRMAN HALLMARK: Mr. Cole. 7 Ms. Mobley. MS. MOBLEY: All in favor of Mr. 8 9 Whaley, say "aye." 10 (Board members saying "aye"). 11 CHAIRMAN HALLMARK: Al opposed, 12 like sign? 13 (No response.) 14 CHAIRMAN HALLMARK: Ayes carry. 15 Next is Item VI the adoption of 16 resolution to transfer title of securities, 17 Dr. Bronner. DR. BRONNER: That's a form on 18 19 page 167. All we are doing is we need it 20 to be -- we will put Luke's name on it and Ricky's name on it. That's what I have to 21 2.2 have for Wall Street. 23 CHAIRMAN HALLMARK: You have heard Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	Dr. Bronner's request for the adoption of
2	the transfer titles of securities. I need
3	a motion to approve. Mr. Twilley. Second,
4	Ms. McCoy. Any discussion?
5	(No response).
6	CHAIRMAN HALLMARK: All in favor
7	say "aye"?
8	(Board members saying "aye").
9	SPEAKER: All opposed, like sign?
10	(No response.)
11	CHAIRMAN HALLMARK: Ayes carry.
12	Move to Item VII, the approvals,
13	Mr. Yancey.
14	MR. YANCEY: Thank you, Mr. Chair.
15	We have page 168, two individuals sorry,
16	two individuals requesting to be approved
17	for reinstatement, active status. These
18	are retirees who have come back to work or
19	required two years and they are requesting
20	to be reinstated. And the staff recommends
21	the Board approve their request.
22	CHAIRMAN HALLMARK: Okay. We have
23	got two people to up to re-enroll in the
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	Retirement System. At this time, I need a
2	motion to approve Mr. Yancey's request.
3	Dr. Van Matre, Mr. Twilley. Any
4	discussion?
5	(No response).
6	CHAIRMAN HALLMARK: All in favor
7	say "aye."
8	(Board members saying "aye").
9	CHAIRMAN HALLMARK: All opposed,
10	like sign?
11	(No response).
12	CHAIRMAN HALLMARK: Next, Item
13	VIII, the Election Update with Mr. Yancey.
14	MR. YANCEY: Thank you, sir.
15	Really kind of two components to this year.
16	Currently, the Election Committee is Kelly
17	Butler and Finance Director, Dr. Mackey,
18	and Anita Gibson make up the Election
19	Committee.
20	This is going to be a busy year.
21	There are actually five positions up for,
22	you know, election in this coming year.
23	Teacher positions one and two, that would
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 be Amy Crew and Ricky Whaley. Support 2 position number one, that's Susan 3 Lockridge. Post secondary position is 4 Susan Brown. And the higher ed position 5 number one, Dr. Van Matre. So -- and I am 6 sorry, retired position number one, which 7 is Peggy Mobley. 8 So, a bunch of positions up for 9 election. The nominations are currently 10 There is a September 5th due date open. 11 for those wishing to run, you know, for 12 those positions. And, again, the balance 13 will go out in October, due back in in late 14 November just before Thanksgiving. And we 15 are still doing online voting by mail or by 16 telephone, you know. So, that's where we are for this 17 18 election cycle. You will note in the Board 19 book starting on page 169 is a revised 20 election manual. What we have done is have 21 proposed to the Election Committees, 2.2. actually both Boards, TRS and ERS, like a new schedule for future elections which 23 Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 will compact the timeline. You can see 2 this year nominations are actually open for 3 these slots on May 1st and will go all the 4 way through September. And then the 5 election process takes place in September, 6 October, runoffs in January and February. 7 The final decision is made by mid-February, 8 but the person doesn't take office until 9 July 1st. So, there is a long gap between 10 the election and the time that the person 11 takes office. We have consulted with the 12 company that does the balance, you know, and what other similar boards do. And they 13 14 have a much more compact schedule, and there is a lot less time between the 15 16 election and the time the person takes 17 office. So, what the Election Committee 18 19 did is they basically adopted a new 20 timeline where the next election will start 21 in January of the year that the person take 2.2 office, so it will be one month open for 23 nominations, six weeks for voting, and then Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	another six weeks for a runoff. And the
2	final decision will be made by mid-June.
3	The person would then take office July 1
4	and assuming we have the same meeting
5	schedules, really their first meeting would
6	probably come in September because there
7	already would have been a meeting in June
8	before they took office.
9	So, what we are trying to do is
10	improve participation in the elections. We
11	feel like by compacting this schedule a
12	little bit, we can, you know, make a better
13	effort at trying to get more people to
14	participate.
15	We are also doing we are also
16	going to do additional Advisor articles
17	promoting participation in the election.
18	We are also posting on our website notices
19	to participate trying to explain the
20	importance of voting and participating in
21	the Board member elections.
22	So, and like I said, we have done
23	a similar timeline for the ERS Board. It
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1 starts a little bit later because their 2 Board member doesn't take office until 3 October 1. So, there is a little overlap 4 here, but it starts a little bit later than 5 the teacher Board. And both of the 6 election committees have approved that, and 7 we would like to request that the Board 8 approve this new timeline -- shortend 9 timeline for the election cycle to start with the next election, not the one that 10 11 would be already involved in. 12 CHAIRMAN HALLMARK: Okay. We have 13 heard Mr. Yancey's recommendation and 14 request. We need a motion to approve the 15 recommendation. Dr. Van Matre. Second, 16 Ms. McCoy. Any questions or comments at 17 this time? 18 (No response). 19 CHAIRMAN HALLMARK: All in 20 favor --21 MS. SHOMAKER: Mr. Hallmark. This 2.2. is Kelli. 23 CHAIRMAN HALLMARK: Yes. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	MS. SHOMAKER: This is Kelli. I
2	have a question.
3	CHAIRMAN HALLMARK: Yes, ma'am.
4	MS. SHOMAKER: On page 179 where
5	all it talks about a special election for
6	higher education position number one.
7	CHAIRMAN HALLMARK: Okay.
8	MS. SHOMAKER: What is that in
9	reference to?
10	CHAIRMAN HALLMARK: Page 179, item
11	12, where it says, special election for
12	higher were education number one. Special
13	election for the higher education number
14	one will be conducted in accordance with
15	Acts 2013-239.
16	MR. YANCEY: That's a hold over
17	from 2013 when they added the second higher
18	education position. So, that
19	MS. SHOMAKER: Is it relevant?
20	MR. YANCEY: No. It is not.
21	MS. SHOMAKER: Okay. All right.
22	Thank you.
23	CHAIRMAN HALLMARK: Dr. Brown?
	Boggs Reporting & Video LLC
	800.397.5590/www.boggsreporters.com

1	DR. SUSAN BROWN: Thank you,
2	Mr. Chairman. I guess I had a question I
3	guess as a part of order. In the agenda,
4	it didn't have a little asterisk that that
5	would be voted on. Do we need to hold that
6	over to the next Board meeting?
7	CHAIRMAN HALLMARK: We can either
8	do that or we can amend the agenda before
9	we adjourn today and get it taken care of
10	today.
11	MR. YANCEY: That was an oversight
12	on our part for not putting the asterisks
13	on there.
14	CHAIRMAN HALLMARK: All right. We
15	have approved the agenda. But this time
16	Mr. Yancey made a recommendation that he
17	would like to approve with the Committee
18	has brought to his attention on the
19	election.
20	So, at this time, I would ask if
21	we have a someone mention a nominate
22	that we amend the agenda to add under Item
23	VIII under the discussion of other
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

r

1 business, let's put number nine. And 2 Mr. Yancey, how would you like for us to 3 have this submitted? 4 Typically to adopt MR. YANCEY: 5 the revised election manual. 6 CHAIRMAN HALLMARK: Adopt revised 7 election manual. 8 MR. YANCEY: It's all the changes 9 and the new timelines. 10 CHAIRMAN HALLMARK: Okay. I do 11 have a motion from Ms. Mobley that we do 12 amend the agenda to add Item IX to adopt 13 the revised election committee manual, and 14 I have a second from Mr. Whaley. Do we any 15 discussion on this? You can see that 16 Mr. Yancey did mention that it was an 17 oversight. And, Dr. Brown, I appreciate 18 you pointing this out. 19 All in favor say "aye"? 20 (Board members saying "aye"). 21 CHAIRMAN HALLMARK: All opposed, 2.2. like sign? 23 (No response.) Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 CHAIRMAN HALLMARK: Ayes carry. 2 Okay. 3 MR. YANCEY: Just to brief comment 4 on another topic. It's been asked 5 previously, you know, about the trends on 6 retirees where we have got more and more 7 folks going out due to the COVID. So, I 8 went back and kind of looked At the last 9 There is a gradual increasing five vears. 10 number of retirees. I mean it's just more 11 and more every year. June, of course, is 12 our big year. And this year we had 1,793 13 retirees in June. In 2019, we actually had 14 1,731. So, it is not a huge jump there. 15 In 2020 it was 1,558. So, '20 was actually 16 kind of a low year for retirees. It was 17 more back in '18, '17 than it was in '20. 18 So, gradually increase in numbers 19 but nothing dramatic. The same thing for 20 July, which is always our second biggest 21 number. We don't have the numbers for this 2.2 year yet. But actually a decrease last 23 year from 557 to 483. So, actually a Boggs Reporting & Video LLC

800.397.5590/www.boggsreporters.com

smaller number.

2	Where there is a larger number is
3	in August and September. And I think this
4	is where people who maybe thought they were
5	going to go back to work in the fall,
6	changed their mind later. And those
7	numbers between nineteen and 20 went up
8	from 289 to 411. And August from 256 to
9	456 in September. But I think this is
10	probably a one-time aberration due to the
11	COVID, and people going, I don't want to do
12	another year of virtual, you know,
13	learning.
14	So, again, I don't think anything
15	dramatic as far as, you know, increases in
16	retirements, you know, for educators. One
17	point of interest, Dr. Bronner was talking
18	about payroll gets bigger and bigger every
19	month. I kind of went through and added up
20	the distributions that we make, not just
21	under teachers, but if you take teachers,
22	employees, RSA-1, we have just exceeded the
23	\$4 billion a year in distributions made,
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 you know, under RSA. So, that's a big 2 number. 3 CHAIRMAN HALLMARK: A couple of 4 things: One, we did go back and we revised 5 our agenda. So, what we need to do now is 6 we need to go back and vote again on Mr. 7 Yancey's recommendation that we adopt the 8 revision to the Election Committee manual. 9 So, at this time, I need a motion to 10 approve that. Mr. Twilley. I need a 11 second, from Ms. Mobley. Any more 12 discussion? 13 (No response). 14 CHAIRMAN HALLMARK: All in favor 15 say "aye." 16 (Board members saying "aye"). 17 CHAIRMAN HALLMARK: Any opposed? 18 (No response). 19 CHAIRMAN HALLMARK: Ayes carry. 20 And another thing -- and, Neah, I 21 was going to ask you a question. About the 2.2. team bill that passed, I think most of you 23 may have heard about it. The team bill is Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 for math and science teachers that will 2 fall into a matrix. And according to the 3 number of year of service, if they worked 4 more than 20 years, then they can sign up 5 for a five-year term. And if they are 6 working in a system, it's hard to find math 7 or science teachers, they get a \$5,000 8 bonus, plus a \$5,000 bonus if they become 9 nationally Board certified. And they move 10 187-day contract and 189-day contract. And 11 you take a teacher that's got a Master's 12 degree in science that's got, like, 27 13 years, and you add the nationally board 14 certified and you add the hard-to-find 15 teacher, she could be making in the high 80's at the end of the year. 16 Is that not 17 correct, Dr. Mackey? 18 DR. MACKEY: Yeah. Yeah. 19 CHAIRMAN HALLMARK: And, Neah, is 20 there anything you want to add on that? 21 MS. NEAH SCOTT: I think you hit 2.2. it. I mean, it will impact obviously. You 23 will have higher benefits when they retire. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 But that would be taken into account 2 throughout their careers. And, you know, I 3 think -- and the actuaries are here to 4 It's kind of a balancing correct me. 5 effect. Yes, you are going to be paying 6 them higher benefits later on, but they are 7 going to be paying higher contributions and 8 a higher employer rate on those salaries. 9 CHAIRMAN HALLMARK: And if you 10 have less than 20 years, you can only sign 11 up for a three-year contract; is that 12 correct? I think that's the way it's set 13 If you have more than 20, it's less up. 14 than five. And it's less than 20, it's 15 three. 16 MS. NEAH SCOTT: And I am not as 17 familiar with the details on it. 18 CHAIRMAN HALLMARK: Any comments 19 or questions at this time? Yeah. 20 MS. McCOY: Neah, on the national 21 board, do you have a projected number of 2.2 years it takes to get that prior to getting 23 their salary for this increase? Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	MS. NEAH SCOTT: I don't. And I
2	don't know if Dr. Mackey might be.
3	MS. McCOY: Do you have? Do you
4	know how long it takes to get a national
5	board done?
6	DR. MACKEY: Most I think it takes
7	three years. You can take four, I think,
8	to do it. It's six modules. They
9	recommend you don't do more than two
10	modules a year.
11	CHAIRMAN HALLMARK: And if you
12	don't want to go through the national board
13	certification, you can go through STEM
14	certification which takes probably less
15	than a year. But you don't get the \$5,000
16	that you would get through the nationally
17	board certified, but you would become
18	certified to participate in this program.
19	It's a sweet deal for math and
20	science people. Any other comments or
21	questions at this time?
22	(No response).
23	CHAIRMAN HALLMARK: You do have to
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1 give up tenure. That's a good point. 2 MR. TWILLEY: But you can earn it 3 back. 4 CHAIRMAN HALLMARK: Okav. All 5 right. I can't think of anything else. Ι 6 want to mention about our next -- we do 7 have a called Board meeting coming up, and 8 that's going to be June 25th and it's going 9 to be at 9:00 o'clock, June 25th at 9:00 10 o'clock. And our next scheduled Board 11 meeting, we had looked at September 5th --12 no, excuse me. September 7th, which would 13 be the day after Labor Day. Did I hear 14 something? But we are going to change 15 that, Ms. Mobley. And would you like -- is 16 there a particular day you would like, 17 Ms. Mobley? I am just sitting here in this 18 position. 19 MS. MOBLEY: After a holiday is 20 awful. 21 CHAIRMAN HALLMARK: I am just 2.2 passing through life. Mr. Yancey, we 23 looked at the next week like on the 13th. Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	So, if everybody would look at their
2	calendar and go ahead and mark September
3	13th at our next regularly schedule TRS and
4	PEEHIP Board meeting.
5	Any closing comments?
6	CHAIRMAN HALLMARK: I need a
7	motion to adjourn. Mr. Cole. Second,
8	Ms. McCoy. All in favor say "aye".
9	(Board members saying "aye").
10	CHAIRMAN HALLMARK: All opposed,
11	like sign?
12	(No response.)
13	CHAIRMAN HALLMARK: Ayes carry.
14	Thank y'all.
15	
16	(Conclusion of TRS Board of
17	Control meeting at
18	approximately 12:00 p.m.)
19	
20	
21	
22	
23	
	Boggs Reporting & Video LLC
-	800.397.5590/www.boggsreporters.com

1 REPORTER'S CERTIFICATE 2 3 STATE OF ALABAMA 4 ELMORE COUNTY 5 6 I, Jeana S. Boggs, Certified Professional 7 Reporter and Notary Public in and for the State of 8 Alabama at Large, do hereby certify on Tuesday, June 9 1st, 2021, that I reported the **TEACHERS' RETIREMENT** 10 **SYSTEM BOARD OF CONTROL MEETING;** that the foregoing 11 colloquies, statements, questions and answers 12 thereto were reduced to 91 typewritten pages under 13 my direction and supervision; that the transcription 14 of said meeting is true and accurate transcript. 15 I further certify that I am duly licensed 16 by the Alabama Board of Court Reporting as a 17 Certified Court Reporter as evidenced by the ABCR 18 number following my name found below. 19 I further certify that I am neither of 20 relative, employee, attorney or counsel of any of 21 the parties, nor am I a relative or employee of such 2.2. attorney or counsel, nor am I financially interested 23 in the results thereof. All rates charged are usual Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

1	and customary.
2	This the 1st day of June, 2021, in the
3	year of our Lord.
4	
5	
6	
7	
8	Jeana S. Boggs
9	ABCR NO. 7, Exp 9/30/2021 Certified Court Reporter and Notary Public
10	Commission expires: 8/9/2022
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
	Boggs Reporting & Video LLC 800.397.5590/www.boggsreporters.com

41/18 \$170 [1] 35/3 \$170 million [1] 35/3 \$176 [1] 34/10 \$2 [1] 32/19 \$200 [1] 44/2 \$25 [1] 59/17 \$25 million [1] 59/17 \$25.9 [1] 40/16 \$26.7 [1] 18/19 \$29 [1] 38/13 \$29.6 [1] 40/17 \$3.6 [1] 40/12 \$300 [1] 38/14 \$37.8 [1] 18/19 \$4 [2] 34/11 90/23 \$42 [1] 43/22 \$42 million [1] 43/22 \$5,000 [3] 92/7 92/8 94/15 \$516 [1] 20/21 \$592 [1] 20/17 \$600 [1] 32/17 \$750,000 [1] 50/22 \$77,000 [1] 47/12	'17 [1] 89/17 '18 [1] 89/17 '20 [4] 31/4 60/5 89/15 89/17 '74 [1] 32/15 '90s [1] 33/21 '90s [1] 32/15 '90s [1] 39/10 - -1.29 [1] 65/13 -2 [1] 65/15 . .08 [1] 65/8 .36 [1] 17/15 1 1,558 [1] 89/15 1,731 [1] 89/14 1,793 [1] 89/12 1,26 [1] 18/9 1.29 [1] 65/13 10 [1] 67/12 100 [3] 33/11 34/7 56/1 100,000 [2] 13/11 13/13 10:30 [2] 1/22 5/2 11 [3] 37/6 65/19 66/14 11.44 [1] 18/12	110 [1] 34/7 115 [2] 37/2 38/8 116 [1] 40/5 117 [2] 41/1 43/20 11th [1] 45/22 12 [3] 19/11 44/4 86/11 12:00 [1] 96/18 13 [2] 62/5 62/5 13th [2] 95/23 96/3 14.08 [1] 70/5 149 [1] 43/21 15 [5] 36/2 51/16 52/17 67/11 68/1 150 [2] 32/3 32/5 151 [1] 33/1 152 [2] 33/19 34/10 153 [1] 35/4 154 [2] 38/16 38/17 155 [2] 38/17 39/16 156 [1] 45/15 16.6 [1] 70/6 160 [2] 46/22 47/12 162 [1] 64/14 163 [1] 65/11 164 [1] 67/6 165 [1] 68/19 167 [1] 79/19 168 [1] 80/15 169 [1] 82/19 17 [2] 51/16 71/2 179 [2] 86/4 86/10
---	---	---

|--|

41/2 56/5 72/22 4/15 43/16 43/18 40/23 48/22 61/7

Α	7/10 7/12 43/16	28/14 28/14 28/21
anymore [2] 10/5	43/18 44/13 44/19	28/23 29/3 29/8
36/11	approvals [1] 80/12	30/20 37/3 37/5
anyone [2] 42/21	approve [12] 6/19	40/19 41/2 42/20
78/14	7/17 43/4 44/16	42/21 46/4 46/15
anything [13] 30/22	44/22 80/3 80/21	47/16 49/12 50/5
32/13 40/21 42/10	81/2 85/8 85/14	50/5 54/19 55/21
51/13 53/21 60/8	87/17 91/10	56/3 56/11 56/11
61/11 62/12 62/13	approved [3] 80/16	57/23 58/18 58/23
90/14 92/20 95/5	85/6 87/15	59/9 61/16 68/20
	approximately [2]	68/21 69/5 69/5
anyway [10] 30/8 39/11 40/15 44/12	1/22 96/18	70/22 71/7 71/17
49/3 51/19 57/10	April [1] 48/8	72/7 72/9 72/19
61/19 63/2 67/4	are [139]	72/22 73/11 73/12
anywhere [2] 31/15	area [3] 25/19	74/1 74/22 75/4
31/21	35/12 52/22	76/13 76/17 87/3
apart [1] 60/19	aren't [2] 16/10	90/15 90/15 93/16
APPEARANCES	28/10	97/16 97/17
[1] 2/1	arguing [1] 58/21	Asia [1] 62/15
applied [1] 18/10	around [5] 10/16	Asians [1] 60/13
applies [1] 28/23	19/7 46/17 54/8	aside [1] 44/11
appraised [1] 65/21	56/16	ask [6] 44/13 44/15
appreciate [2] 30/5	articles [1] 84/16	44/18 72/11 87/20
88/17	as [80] 8/23 9/2 9/3	91/21
approaching [1]	9/9 10/7 11/16	asked [1] 89/4
51/4	11/18 14/13 14/22	asking [1] 78/13
appropriating [1]	14/23 15/1 15/12	assembled [1]
75/14	18/3 21/15 21/20	30/19
appropriation [1]	21/20 21/22 23/15	asset [2] 67/8 68/6
39/17	23/16 27/6 27/9	assets [10] 14/1
approval [11] 4/4	27/16 27/19 27/19	14/6 14/9 14/13
4/5 4/11 4/15 6/13	28/10 28/11 28/13	14/18 15/6 18/20

	associated [2]award [1] 307 $7070 \ 8071 \ 82713$ assume [1] 2677 aware [3] $25/12$ $89/8 \ 89/17 \ 90/5$ assumed [2] $16/9$ away [1] $52/9$ bad [4] $31/8 \ 53/20$ assuming [1] $84/4$ awy [1] $95/20$ awful [1] $95/20$ bad [4] $31/8 \ 53/20$ assumption [1] $71/22 \ 71/23 \ 43/9$ bad [4] $31/8 \ 53/20$ $25/13$ away [1] $52/9$ bad [4] $31/8 \ 53/20$ assumption [1] $71/22 \ 71/23 \ 43/9$ baked [1] $13/15$ $21/4$ assumption [1] $77/22 \ 72/23 \ 43/9$ baked [1] $13/15$ $24/6 \ 28/21 \ 28/23$ $77/19 \ 77/20 \ 79/9$ $93/4$ $29/2$ asterisks [1] $87/4$ $81/7 \ 81/8 \ 88/19$ bankers [1] $32/12$ asterisks [1] $87/4$ $81/7 \ 81/8 \ 88/19$ bankers [1] $32/12$ Atlanta [2] $55/3$ $96/8 \ 96/9$ Barclays [2] $65/14 \ 69/14$ $43/14 \ 45/8 \ 79/14$ $81/1 \ 89/1 \ 91/19$ based [1] $27/15$ attention [1] $87/18$ $80/11 \ 89/1 \ 91/19$ basic [1] $51/8 \ 55/22 \ 65/12 \ 65/23 \ 66/15 \ 67/17 \ 83/19$ audit [1] $23/16$ $29/5 \ 31/12 \ 32/9 \ 35/9 \ 35/11 \ 36/21 \ 39/9 \ 47/5 \ 47/21 \ 48/10$ $43/14 \ 45/2 \ 99/14 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 65/9 \ 66/14 \ 69/21 \ 67/15 \ 7/$
--	---

B	31/2 34/2 34/5 34/5	begin [2] 9/6 54/13
be [74] 8/14 9/1	36/11 36/19 37/9	being [6] 13/9 31/4
10/8 10/16 12/10	37/14 39/8 40/20	32/6 33/17 66/21
13/3 13/8 13/16	41/3 42/1 42/11	69/4
14/16 16/5 19/3	44/9 46/8 47/17	believe [4] 47/16
19/14 21/4 22/5	48/14 49/2 50/7	56/15 73/2 75/10
23/13 23/13 23/19	50/16 51/20 52/10	believer [1] 47/15
23/19 23/13 23/19 23/19 23/19 24/17 24/20	52/21 53/6 53/14	below [2] 65/9
25/9 25/12 25/14	54/10 54/19 55/2	97/18
29/4 31/2 37/8	55/9 56/5 56/7	benchmark [6]
37/19 40/14 41/12	56/22 57/15 58/22	64/20 64/21 65/8
42/22 49/1 49/14	59/7 60/6 60/11	65/9 66/18 66/23
49/19 55/11 55/12	60/16 60/22 61/6	beneficiary [1] 28/9
55/17 56/15 58/3	61/7 61/14 62/9	benefit [1] 74/1
59/10 59/19 62/3	63/8 71/3 74/12	benefits [13] 12/9
63/20 66/20 67/3	84/6 85/1	17/4 17/7 17/10
68/1 70/3 70/11	because it [1] 59/7	17/22 18/5 23/2
70/23 72/2 72/15	become [2] 92/8	27/4 44/1 73/13
73/2 75/7 75/19	94/17	74/22 92/23 93/6
76/20 78/5 78/9	becoming [1] 47/18	Bennett [1] 8/13
79/20 80/16 80/20	been [22] 8/16	best [1] 57/11
81/20 82/1 83/22	15/22 20/7 26/14	better [7] 18/6 28/5
84/2 85/11 86/14	27/14 33/5 37/8	28/6 29/15 51/19
87/5 92/15 93/1	40/2 49/6 49/9	65/16 84/12
93/5 93/7 94/2 95/8	56/10 56/16 60/9	between [5] 9/21
95/9 95/13	68/8 68/13 69/3	16/23 83/9 83/15
beautifully [1] 52/4	73/5 73/6 75/8	90/7
beauty [2] 49/16	75/16 84/7 89/4	beverage [1] 50/9
55/10	before [7] 11/15	big [20] 19/22
because [55] 10/12	17/8 22/4 48/12	35/14 35/22 36/22
11/7 14/21 15/2	82/14 84/8 87/8	41/20 44/3 46/21
19/16 25/3 30/5	began [1] 40/15	47/15 50/1 56/5

B	67/9 67/9	booklet [3] 9/2
big [10] 56/5 59/3	board [51] 1/3 1/18	15/15 32/1 beem [1] 33/16
59/21 60/19 60/22	2/2 5/3 7/5 7/23	boom [1] 33/16
60/23 67/8 68/3	8/10 23/18 24/9	boomerang [1] 11/13
89/12 91/1	24/16 38/19 39/12	
bigger [3] 67/23	39/14 43/10 45/4	borrow [1] 35/1
90/18 90/18	46/4 48/7 51/21	both [14] 18/10
biggest [5] 17/15	54/6 59/3 68/21	50/1 50/19 51/4
56/18 63/12 66/19	71/17 72/8 77/20	51/6 51/19 51/22
89/20	78/5 79/10 80/8 80/21 81/8 82/18	51/22 52/2 60/12
bill [15] 34/7 71/13		62/17 62/17 82/22
71/21 72/10 72/19	84/21 84/23 85/2 85/5 85/7 87/6	85/5 hothoring [1] 48/21
72/20 72/21 73/4		bothering [1] 48/21
73/9 73/10 74/5	88/20 91/16 92/9	bottle [1] 58/9
74/19 75/4 91/22	92/13 93/21 94/5 94/12 94/17 95/7	bottom [4] 29/4 33/12 39/5 65/6
91/23		
billion [9] 18/19	95/10 96/4 96/9	bow [1] 30/6
18/21 32/16 32/19	96/16 97/10 97/16 Boord's [1] 30/21	brag [1] 41/22
38/13 40/12 40/16	Board's [1] 30/21	break [2] 9/5 28/11
40/17 90/23	boards [2] 82/22	breakdown [3]
bills [2] 34/8 74/18	83/13 Baggg [3] 1/10 07/6	31/19 37/3 67/8
bit [14] 10/4 11/15		e
12/2 16/12 17/9	98/8 hold [1] 64/18	brick [2] 73/15
19/23 20/2 28/6	bold [1] 64/18	74/2 hrief[1] 80/3
40/4 67/21 74/14	bond [1] 36/23	brief [1] 89/3
84/12 85/1 85/4	bonds [1] 69/4	bring [4] 59/17
bite [1] 34/3	bonus [3] 71/21	64/10 64/11 69/20
blending [4] 65/4	92/8 92/8 homeson [1] 71/15	bringing [2] 55/13
65/5 65/19 66/12	bonuses [1] 71/15	59/21
blessed [1] 10/2	book [5] 36/22	broke [1] 41/10
blew [1] 54/10	46/15 64/15 68/21	BRONNER [6] 3/2
blue [4] 23/1 55/6	82/19	4/12 38/4 64/2

C caution [1] 40/19 cautioned [1] 30/21 CAVANAUGH [5] 3/8 3/9 4/7 8/6 8/11 census [1] 75/12 cents [1] 19/2 certain [1] 42/5 certainly [2] 46/5 49/14 CERTIFICATE [1] 97/1 certification [2] 94/13 94/14 certified [8] 1/19 92/9 92/14 94/17 94/18 97/6 97/17 98/9 certify [3] 97/8 97/15 97/19 CFO [1] 3/4 Chair [5] 8/10 29/7 76/16 77/2 80/14 chairman [10] 2/3 2/4 37/21 38/8 42/23 45/14 59/20 61/13 63/4 87/2 change [3] 22/23 27/7 95/14 changed [3] 48/21	74/6 88/8 charged [1] 97/23 CHARLENE [2] 2/10 6/1 chart [8] 24/2 35/4 38/9 38/18 38/18 39/12 39/13 67/7 cheat [1] 59/13 check [1] 39/4 chef [1] 49/20 Chicago [1] 60/1 chips [1] 18/11 chug [1] 53/1 chugging [1] 53/1 chugging [1] 53/1 chunk [1] 68/3 CIO [1] 3/7 circle [1] 55/6 Circuit [1] 45/22 class [3] 47/9 47/14 47/17 classes [1] 68/6 clean [1] 25/8 cleaned [1] 61/3 Clear [1] 50/19 clipped [1] 13/11 close [7] 16/8 19/22 22/1 64/21 77/13 77/15 79/4 closer [1] 16/11 closet [1] 56/2	60/6 60/7 73/11 78/10 80/18 84/6 comes [7] 35/21 45/12 49/13 53/13 57/16 59/23 73/1 coming [11] 23/22 39/17 49/19 60/11 61/13 61/18 63/7 63/20 75/7 81/22 95/7 comment [2] 46/8

|--|

13/17 15/16 16/3 18/17 20/14 21/12 22/10 23/4 54/23 57/5 89/11
--

D	dies [1] 73/16	90/20 90/23
deductions [1]	difference [3] 15/2	district [1] 45/20
40/10	37/9 66/20	do [58] 6/14 13/21
degree [1] 92/12	different [16] 10/17	24/4 25/4 25/21
depending [1] 51/8	12/20 18/4 23/13	28/13 30/12 33/3
depressed [1] 61/6	27/22 28/1 31/23	33/14 42/4 42/5
DEPUTY [1] 3/3	32/12 33/19 35/15	42/6 42/10 42/12
despite [1] 71/4	36/18 37/19 52/11	42/16 44/6 46/6
detail [1] 28/9	67/21 69/23 71/2	48/9 48/22 51/15
detailed [1] 12/7	differential [1]	52/8 54/14 56/20
details [1] 93/17	40/18	57/1 57/3 57/7 57/7
develop [2] 9/13	digging [1] 24/4	57/9 57/13 58/21
21/21	dimes [2] 47/11	58/21 60/3 60/3
Developed [1] 65/2	47/23	72/8 76/7 76/13
developing [1] 21/3	direction [1] 97/13	76/22 77/12 78/23
development [1]	directly [1] 72/5	79/3 83/13 84/9
16/23	DIRECTOR [2]	84/16 87/5 87/8
develops [1] 72/9	3/3 81/17	88/10 88/11 88/14
—	disappointed [1]	90/11 91/5 93/21
Dexter [3] 54/8 54/17 54/23	62/3	94/3 94/3 94/8 94/9
DIANE [3] 3/4 38/9	discussed [1] 72/20	94/23 95/6 97/8
1/2	discussing [2]	docks [1] 56/11
	56/10 72/12	does [4] 26/6 66/23
did [12] 28/7 37/9 42/8 42/18 47/4	discussion [11]	72/4 83/12
47/4 48/12 65/23	6/23 7/19 17/18	doesn't [11] 15/1
	44/23 45/11 45/13	30/22 34/17 40/21
83/19 88/16 91/4	80/4 81/4 87/23	41/21 44/3 53/16
95/13 d:dn't [8] 11/8 22/8	88/15 91/12	55/7 67/1 83/8 85/2
didn't [8] 11/8 32/8	discussions [1]	doing [10] 24/23
32/12 33/3 42/10	75/16	31/2 33/4 34/9
42/18 66/5 87/4	disease [1] 27/14	34/12 52/12 68/13
died [2] 72/22	distributions [2]	79/19 82/15 84/15
72/23		

|--|

$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$

$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$

23/20 24/10 24/10 27/13 30/14 31/15 33/11 40/8 40/20 40/21 41/4 41/5 glasses [1] 16/17 glorious [3] 10/8 41/14 41/5 41/16 42/16 44/10 46/20 47/10 48/1 go 49/4 50/23 51/10 9/2 9/2 9/3 9/2 9/3 9/2 9/3 9/10 9/19 53/1 55/17 55/11 55/17 55/11 55/17	G gambling [1] 72/13 gaming [3] 72/19 73/6 75/16 gangbusters [1] 50/19 gap [2] 69/21 83/9 gave [1] 48/6 general [1] 17/10 generals [1] 59/7 generated [2] 32/18 35/3 generation [1] 13/7 generational [3] 26/5 26/6 27/1 generations [4] 26/15 26/16 26/22 26/23 genius [1] 44/3 get [45] 5/3 9/4 12/2 13/14 17/17	giggle [1] 37/13 give [3] 8/23 32/1 95/1 gives [5] 9/15 28/8 39/1 39/1 67/7 giving [3] 17/7 29/8 41/21 glad [3] 29/12 67/3 70/11 glass [2] 58/7 58/9	18/23 21/17 23/12 23/19 24/12 24/14 24/17 24/19 25/9 26/9 26/13 27/1
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	generated [2] 32/18	giggle [1] 37/13	goes [8] 15/8 18/2
	35/3	give [3] 8/23 32/1	30/14 35/20 43/20
	generation [1] 13/7	95/1	43/20 43/20 43/21
genius [1]44/3get [45]5/312/213/1417/17glass [2]23/2024/1624/1724/1723/2024/1624/1724/1925/926/926/1327/1330/1431/1431/1533/1140/840/2141/441/2141/1541/1441/541/1441/541/1441/541/1441/541/1441/1046/2047/1048/149/450/2351/109/29/29/39/109/1953/155/655/910/420/1524/1755/1756/15	26/5 26/6 27/1 generations [4] 26/15 26/16 26/22 26/23	39/1 39/1 67/7 giving [3] 17/7 29/8 41/21	9/11 9/20 10/10 13/7 16/1 17/2 18/23 21/17 23/12
33/11 40/8 40/20 glasses [1] 16/17 41/5 41/13 41/14 40/21 41/4 41/5 glorious [3] 10/8 41/16 42/4 42/16 41/14 42/16 44/10 23/13 28/22 42/16 42/17 48/1 46/20 47/10 48/1 go [48] 8/21 8/23 49/4 51/19 52/8 49/4 50/23 51/10 9/2 9/3 9/10 9/19 53/1 55/6 55/9 52/13 53/22 55/8 10/4 20/15 24/22 55/11 55/17 56/15	get [45] 5/3 9/4	70/11	24/17 24/19 25/9
	12/2 13/14 17/17	glass [2] 58/7 58/9	26/9 26/13 27/1
	23/20 24/16 24/18	glass/plastics [1]	28/10 28/18 34/7
49/4 50/23 51/10 52/13 53/22 55/8 10/4 20/15 24/22 55/11 55/17 56/15	33/11 40/8 40/20	glorious [3] 10/8	41/16 42/4 42/16
	40/21 41/4 41/5	23/13 28/22	42/16 42/17 48/1
	41/14 42/16 44/10	go [48] 8/21 8/23	49/4 51/19 52/8
57/13 60/8 61/6 25/8 30/4 30/9 31/7 59/2 62/1 62/7 62/6 62/22 68/20 32/3 32/11 33/14 62/23 63/12 63/19 69/18 69/20 71/23 33/16 35/11 36/15 66/22 69/19 72/2	52/13 53/22 55/8	10/4 20/15 24/22	55/11 55/17 56/15
	57/13 60/8 61/6	25/8 30/4 30/9 31/7	59/2 62/1 62/7
	62/6 62/22 68/20	32/3 32/11 33/14	62/23 63/12 63/19

64/8 64/13 65/21 growth [1] 13/21 76/8 78/20 80/23 growth [1] 13/21 89/6 92/11 92/12 guard [2] 33/7 governed [1] 71/17 33/12 government [3] guess [5] 16/18	70/8 70/20 80/23 guard [2] 33/7 85/21 89/6 92/11 92/12 guard [2] 33/7 85/21 governed [1] 71/17 33/12 16/18
---	--

handled [1] 46/12 hanging [2] 12/17 39/21 happen [6] 10/15 13/19 62/1 62/8 75/10 75/11 happened [4] 10/15 19/14 36/1 39/15 happens [2] 23/6 53/8 happy [2] 40/14 54/17 hard [8] 28/15 30/3 46/1 50/5 56/15 59/17 92/6 92/14 hardly [1] 41/10 has [23] 19/17 20/7 27/14 28/22 33/5 48/15 49/15 50/8 52/10 54/23 55/15 56/16 61/21 67/16	having [2] 31/16 53/11 he [18] 37/14 41/22 42/8 42/9 42/18 42/18 44/6 49/22 50/2 50/3 50/4 50/5 50/6 50/8 57/2 57/4 78/5 87/16 head [1] 54/10 headed [1] 16/2 heart [1] 39/22 hear [4] 21/7 23/14 37/10 95/13 heard [8] 29/12 37/23 43/2 44/18 70/14 79/23 85/13 91/23 Hearing [1] 77/12 heart [1] 33/21 hedge [1] 31/14 held [1] 1/22 Hell [1] 61/16 help [4] 9/5 29/2	95/17 here's [1] 51/8 hereby [1] 97/8 hid [1] 44/18 high [3] 36/3 68/9 92/15 higher [11] 20/2 69/10 82/4 86/6 86/12 86/13 86/17 92/23 93/6 93/7 93/8 highest [1] 31/10 him [5] 41/22 50/4 59/14 59/15 59/16 hired [1] 55/15 his [9] 37/12 37/14 43/4 49/21 49/21
happy [2] 40/14 54/17 hard [8] 28/15 30/3 46/1 50/5 56/15 59/17 92/6 92/14 hardly [1] 41/10 has [23] 19/17 20/7 27/14 28/22 33/5 48/15 49/15 50/8 52/10 54/23 55/15 56/16 61/21 67/16 68/4 68/6 71/7 73/11 74/7 75/10 75/17 76/7 87/18 hasn't [1] 56/12 hate [1] 28/11	37/10 95/13 heard [8] 29/12 37/23 43/2 44/18 70/14 79/23 85/13 91/23 Hearing [1] 77/12 heart [1] 33/21 hedge [1] 31/14 held [1] 1/22 Hell [1] 61/16	higher [11] 20/2 69/10 82/4 86/6 86/12 86/13 86/17 92/23 93/6 93/7 93/8 highest [1] 31/10 him [5] 41/22 50/4 59/14 59/15 59/16 hired [1] 55/15 his [9] 37/12 37/14

|--|

$\frac{1}{1111}$ involveinflated[1]11/16information[2]11/1912/5inside[1]6/16isvolveinstead[2]32/23issueseinterest[2]39/23interestinterest[2]42/1590/1790/17istestinterest[1]90/17it'sinterested[1]97/22interestinginteresting[1]63/1716/817/2320/822/516/817/2320/864/2365/667/1024/17internet[3]55/363/8intonational[1]65/331/4invest[1]71/18invest[1]32/6investing[1]66/2invest[1]30/137/2130/137/2130/137/2130/137/21	[1] 50/2 93/14 93/14 94/8 [1] 71/6 94/19 95/8] item [16] 7/11 8/5] 38/21 29/23 43/15 64/5 38/21 29/23 43/15 64/5 38/21 29/23 43/15 64/5 38/21 29/23 43/15 64/5 38/21 29/23 43/15 64/5 38/21 76/6 76/7 76/15 3/15 14/11 76/18 78/3 79/15 6/14 16/15 80/12 81/12 86/10 18/19 19/8 87/22 88/12 0/12 21/17 its [2] 21/15 55/13 itself [1] 72/18 15 20/12 21/17 its [2] 21/15 55/13 itself [1] 72/18 17 25/7 28/5 IV [4] 4/6 8/5 76/15 30/3 30/23 76/18 10 31/10 IX [1] 88/12 33/9 33/21 J 34/7 34/14 January [2] 83/6 33/21 January [2] 83/6 83/21 Jeana [3] 1/18 97/6 98/8 JEFF [2] 2/15 6/11 98/8 JEFF [2] 2/15 6/11 98/8 JEFF [2] 2/15 6/11 98/2 54/18
investing [1] 66/2 39/18 4/13 4/16 11/6 11/10 19/19 23/3 30/1 37/21 39/18 44/7 64/5 64/12 66/3 72/8 76/11 76/14 76/19 77/23 investments [3] 59/5	39/22 40/1 83/21 2/6 46/8 Jeana [3] 1/18 97/6 47/12 47/22 98/8 49/12 52/10 JEFF [2] 2/15 6/11

J	Κ	94/2 94/4
JOSEPH [1] 5/16	keep [6] 12/3 14/15	knowing [1] 62/3
Judges [1] 39/19	49/4 50/23 72/9	L
July [4] 76/20 83/9	75/20	Labor [1] 95/13
84/3 89/20	keeps [1] 41/21	land [1] 50/17
July 1 [2] 76/20	KELLI [4] 2/8 5/18	LANGER [2] 3/8
84/3	85/22 86/1	8/11
jump [1] 89/14	Kelly [2] 5/10 81/16	
June [9] 1/23 84/2	kept [1] 59/15	larger [2] 20/19
84/7 89/11 89/13	kind [8] 44/5 73/12	90/2
95/8 95/9 97/8 98/2	73/15 81/15 89/8	largest [1] 35/22
June 25th [2] 95/8	89/16 90/19 93/4	LARRY [5] 3/8
95/9	knew [1] 45/17	8/10 29/12 30/5
junk [1] 36/4	know [57] 13/19	37/12
just [50] 10/7 12/2	15/12 20/8 24/15	Larry's [1] 29/12
13/12 22/14 30/8	25/4 26/8 27/19	last [22] 9/12 14/7
30/11 31/14 31/18	28/19 29/1 32/21	16/1 20/1 20/6 20/8
32/15 32/19 33/22	39/2 39/14 40/22	23/18 36/2 36/9
34/18 36/10 36/19	41/4 41/5 41/21	41/23 48/7 48/8
38/12 38/23 39/11	44/2 46/7 46/18	48/16 50/7 56/17
39/16 39/22 41/23	46/20 47/14 47/22	58/13 59/9 61/14
42/6 43/23 45/23	48/9 49/2 49/20	62/18 68/20 89/8
47/14 48/1 49/2	51/7 51/8 51/15	89/22
49/22 50/6 51/6	51/23 53/10 54/7	lastly [1] 69/22
53/1 53/7 58/22	54/14 56/7 58/2	late [1] 82/13
60/1 63/16 66/19	58/8 61/5 61/15	later [6] 11/1 42/14
67/7 68/4 69/12	63/14 63/16 66/19	85/1 85/4 90/6 93/6
69/15 73/19 74/12	68/7 72/13 72/22	latest [1] 75/14
74/14 78/8 82/14	73/1 81/22 82/11	laugh [1] 37/14
89/3 89/10 90/20	82/16 83/12 84/12	law [3] 28/3 46/7
90/22 95/17 95/21	89/5 90/12 90/15	56/6
	90/16 91/1 93/2	lawsuits [1] 47/2

33/23 36/5 36/7 37/11 12/2 16/12 17/9 less [8] 11/12 50/20 39/5 39/22 40/7 18/7 22/9 34/1 52/20 83/15 93/10 43/12 45/6 47/12 38/14 40/4 53/5
--

L little [12] 59/1 60/23 64/6 65/2 65/3 67/12 74/14 84/12 85/1 85/3 85/4 87/4 little or [1] 34/1 live [8] 25/21 26/9 26/13 26/16 26/22 27/19 28/10 28/13 living [2] 26/14 26/20 load [2] 29/1 41/3 loaning [1] 34/12 local [1] 57/16 LOCKRIDGE [3] 2/11 6/3 82/3 long [11] 25/20 27/19 28/11 28/14 33/8 50/6 54/19 59/1 61/1 83/9 94/4 longer [4] 26/16 26/20 26/22 63/3 look [29] 6/16 7/14 10/14 11/3 12/18 20/1 20/13 20/16 21/1 24/1 24/3 24/12 25/16 27/18 29/23 31/1 32/2 35/15 37/15 37/18 38/16 44/13 45/9 46/10 56/13 61/7	62/18 70/8 96/1 looked [5] 36/9 54/10 89/8 95/11 95/23 looking [7] 20/7 25/8 25/10 60/5 60/13 62/17 75/6 looks [2] 61/3 61/19 Lord [1] 98/3 lose [1] 42/15 losing [1] 41/15 loss [3] 19/17 20/18 68/14 losses [3] 19/17 20/18 68/14 losses [3] 19/11 20/11 24/3 lost [2] 59/20 59/22 lot [22] 9/20 9/21 10/12 11/19 12/5 14/21 15/3 18/1 20/4 28/5 28/20 33/4 35/13 35/14 36/2 36/17 42/5 42/19 47/17 62/7 69/15 83/15 lots [2] 23/5 57/18 lottery [4] 72/13 72/15 72/18 73/3 love [1] 51/9 loves [1] 56/21 low [1] 89/16 lower [2] 18/6 19/23	LUKE [7] 2/3 4/4 5/6 76/21 77/3 77/5 77/9 Luke's [1] 79/20 M ma'am [1] 86/3 MACDONALD [6] 3/8 3/9 3/9 8/7 8/11 8/12 Macdonald

Μ	22/23 23/7 30/15	31/17 34/3 36/6
makes [2] 29/15	33/5 33/10	41/21 41/22 42/14
58/7	markets [2] 33/2	49/23 50/13 52/7
making [5] 25/15	65/1	52/20 55/20 62/5
27/18 47/19 48/12	Marriotts [1] 50/10	72/11 76/10 93/4
92/15	Master's [1] 92/11	95/12
man [2] 24/21 57/5	materially [2]	mean [14] 26/6
managers [1] 74/22	25/11 53/22	29/14 30/22 36/6
manual [5] 82/20	math [4] 26/1 92/1	40/21 49/11 49/18
88/5 88/7 88/13	92/6 94/19	50/4 50/20 57/3
91/8	MATRE [7] 2/7	62/8 68/10 89/10
manufacturer [1]	5/16 7/18 43/5 81/3	92/22
60/22	82/5 85/15	means [8] 15/10
many [4] 33/3	matrix [1] 92/2	16/9 16/11 16/15
34/22 35/5 54/20	matter [3] 26/12	17/12 20/18 22/11
MARC [10] 3/7	57/23 62/2	62/2
4/14 4/17 30/18	may [6] 68/21	measure [1] 19/12
30/18 37/10 64/5	70/23 71/2 75/7	median [2] 69/13
64/7 67/16 70/21	83/3 91/23	70/5
March [2] 7/12	May 17 [1] 71/2	meet [2] 58/13
70/1	May 1st [1] 83/3	58/14
/ 1/1 March 2nd [1] 7/12	May 20th [1] 68/21	meeting [18] 1/18
	maybe [6] 24/16	4/5 5/4 7/10 7/13
March 31st [1]	30/6 36/5 60/19	23/18 24/16 48/7
70/1 mongin [1] 51/7	60/19 90/4	84/4 84/5 84/7 87/6
margin [1] 51/7	MCCOY [8] 2/10	95/7 95/11 96/4
mark [2] 13/12	6/1 6/23 44/22 77/1	96/17 97/10 97/14
96/2 Mark's [1] 70/14	80/4 85/16 96/8	meets [1] 35/23
Mark's [1] 70/14	MCMILLAN [2]	member [9] 12/8
markedly [1] 15/4	2/5 5/12	17/5 18/6 39/3
market [12] 10/22	me [21] 8/12 9/5	73/22 74/10 74/16
11/1 14/6 14/10	28/15 29/15 30/17	84/21 85/2
15/8 15/18 16/4		

Μ	mill [1] 24/21	mom [1] 53/5
members [27] 2/2	million [15] 18/19	moment [1] 12/12
7/5 7/23 8/10 12/19	20/17 20/21 31/21	money [22] 14/22
12/23 13/1 17/11	32/17 34/10 34/11	15/3 18/15 33/7
17/13 38/19 39/12	35/3 38/15 41/18	33/15 35/13 35/14
39/14 43/10 43/17	42/8 43/22 44/2	42/19 44/5 44/7
44/21 45/4 51/21	59/17 71/19	44/11 47/19 47/21
54/6 74/9 74/13	millions [1] 31/22	48/12 53/15 57/12
77/20 79/10 80/8	mind [2] 40/5 90/6	57/15 58/23 59/5
81/8 88/20 91/16	minimal [1] 74/11	68/8 75/2 75/5
96/9	minimis [1] 66/16	monies [3] 71/18
membership [1]	minute [2] 57/2	71/19 75/15
12/5	61/14	monitoring [1] 22/6
mention [4] 72/14	minutes [5] 7/10	Montgomery [10]
87/21 88/16 95/6	7/13 7/14 7/17	1/5 1/21 48/15
mentioned [1]	35/11	49/21 53/9 54/3
14/19	MINUTES7	54/4 54/16 55/14
Mercedes [1] 60/18	[1] 4/5	63/20
merger [1] 68/2	Mississippi [1] 47/6	month [6] 40/6
methodology [1]	Mobile [9] 45/21	40/11 41/20 44/2
33/9	48/17 49/15 54/3	83/22 90/19
Mexico [1] 60/3	54/4 54/5 55/21	months [8] 34/11
mid [3] 24/21 83/7	56/12 62/6	40/16 43/23 49/8
84/2	MOBLEY [10]	61/5 61/5 62/2 62/9
mid-February [1]	2/13 6/7 6/22 44/22	Moody's [1] 35/17
83/7	79/7 82/7 88/11	moon [1] 56/4
mid-June [1] 84/2	91/11 95/15 95/17	more [39] 12/2 13/3
middle [1] 64/18	model [2] 13/15	13/3 13/14 13/15
might [5] 23/10	26/21	13/16 13/16 14/15
23/19 62/22 72/14	modify [1] 73/19	15/10 16/12 22/3
94/2	modules [2] 94/8	22/12 25/18 28/7
mile [1] 60/23	94/10	28/8 32/16 35/7

M more [22] 40/4 41/10 43/22 48/12 51/13 51/17 51/18 56/6 59/1 72/19 73/18 83/14 84/13 89/6 89/6 89/10 89/11 89/17 91/11 92/4 93/13 94/9 Morgan [1] 34/19 morning [1] 70/22 mornings [1] 57/9 mortality [16] 25/18 26/3 26/5 26/7 26/18 27/1 27/7 27/12 27/23 28/2 28/5 28/7 28/9 28/16 29/14 30/4 most [11] 11/9 17/21 39/7 50/9 52/17 61/9 67/18 68/6 74/13 91/22	56/6 58/10 62/7 77/14 78/3 80/12 92/9 moved [7] 6/20 6/21 39/23 49/6 49/9 67/20 79/5 moves [1] 11/10 moving [1] 14/1 MR [21] 2/3 2/4 2/5 2/12 2/15 3/3 3/7 3/8 3/9 38/7 43/4 63/4 77/22 78/1 78/20 79/6 79/8 80/3 85/21 91/6 91/10 Mr. [23] 8/10 29/7 37/21 42/23 45/14 63/5 76/16 78/4 78/16 78/18 80/13 80/14 81/2 81/3 81/13 85/13 87/2 87/16 88/2 88/14 88/16 95/22 96/7	MRS [1] 2/11 MS [8] 2/10 2/13 2/14 3/4 3/5 3/6 6/22 6/23 Ms. [11] 44/22 44/22 77/1 79/7 80/4 85/16 88/11 91/11 95/15 95/17 96/8 Ms. McCoy [5] 44/22 77/1 80/4 85/16 96/8 Ms. Mobley [6]
25/18 26/3 26/5 26/7 26/18 27/1 27/7 27/12 27/23 28/2 28/5 28/7 28/9 28/16 29/14 30/4 most [11] 11/9 17/21 39/7 50/9 52/17 61/9 67/18	91/10 Mr. [23] 8/10 29/7 37/21 42/23 45/14 63/5 76/16 78/4 78/16 78/18 80/13 80/14 81/2 81/3 81/13 85/13 87/2	44/22 77/1 79/7 80/4 85/16 88/11 91/11 95/15 95/17 96/8 Ms. McCoy [5] 44/22 77/1 80/4 85/16 96/8

M my [13] 32/8 37/16 40/5 40/19 41/9 46/12 54/10 61/20 61/22 63/14 70/10 97/13 97/18 myself [1] 46/6 N name [5] 49/21 49/21 79/20 79/21 97/18 names [1] 60/16 national [4] 19/6 93/20 94/4 94/12 nationally [3] 92/9 92/13 94/16 nationwide [1] 61/16	81/1 85/14 87/5 91/5 91/6 91/9 91/10 96/6 needed [1] 29/9 needle [3] 11/9 11/11 25/12 needs [1] 7/15 negatives [1] 19/15 neighbor's [1] 19/15 neighbor's [1] 19/6 neither [1] 97/19 nervous [1] 58/1 never [3] 30/7 31/12 37/17 new [27] 34/16 35/19 35/22 38/19 39/12 46/10 46/11 46/12 52/5 52/8 52/10 52/15 52/17 53/4 53/4 53/18	81/12 83/20 85/10 87/6 95/6 95/10 95/23 96/3 nice [6] 25/7 25/8 29/13 29/19 32/13 36/4 nickels [2] 47/11 47/23 night [1] 58/14 nine [3] 67/14 69/1 88/1 nineteen [1] 90/7 no [44] 5/11 5/23 7/2 7/8 7/20 8/3 23/12 23/12 26/12 29/18 38/2 43/7 43/13 45/1 45/7 45/17 49/3 52/6 53/14 53/14 61/14
	52/10 52/15 52/17 53/4 53/4 53/18 54/11 57/1 58/18 61/20 61/21 61/22 66/3 82/23 83/19 85/8 88/9 news [2] 27/12 61/16 next [28] 7/11 8/5 13/23 29/22 30/6 32/23 33/18 40/4 41/19 43/15 45/9 53/15 53/23 55/15 62/9 64/4 66/14 76/6 78/3 79/15	45/17 49/3 52/6 53/14 53/14 61/14 63/23 66/15 67/5 67/19 70/16 71/22 76/2 77/11 79/2 79/13 80/5 80/10 81/5 81/11 85/18 86/20 88/23 91/13 91/18 94/22 95/12 96/12 98/8 nobody [4] 47/18 60/6 60/7 61/7 nominate [4] 77/3 78/14 78/18 87/21 nomination [4]

note [1] 82/18 91/2 92/3 93/21 office [1] 02/22 notes [2] 39/6 39/6 97/18 office [11] 32/7 54/4 57/8 57/8 83/8
--

Ο	54/16 54/22 58/8	58/5 62/19
office [6] 83/11	62/16 63/11 64/8	operations [1]
83/17 83/22 84/3	68/12 71/13 74/19	<u>6</u> 2/11
84/8 85/2	75/9 76/12 76/14	opinion [1] 25/9
officer [1] 69/3	76/20 78/8 78/9	opportunities [2]
offset [1] 68/15	78/10 78/14 78/15	72/2 72/23
	81/23 82/2 82/5	opposed [12] 7/6
offsetting [2] 20/20 20/21	82/6 83/22 85/10	8/1 43/11 45/5
often [4] 21/9 23/21	86/6 86/12 86/14	46/15 58/23 79/11
38/18 48/22	90/10 90/16 91/4	80/9 81/9 88/21
	one-time [1] 90/10	91/17 96/10
oh [4] 20/7 37/16 52/8 52/9	one-year [1] 78/9	option [2] 33/1
okay [20] 6/14	ones [5] 44/12	68/14
29/11 37/22 38/3	45/17 53/6 58/6	order [4] 4/3 5/1
43/1 44/17 57/5	63/12	5/4 87/3
58/11 67/14 68/18	online [1] 82/15	ORDER/ROLL [2]
70/13 73/8 76/17	only [16] 19/22	4/3 5/1
80/22 85/12 86/7	28/23 31/5 34/22	Oregon [1] 50/22
86/21 88/10 89/2	36/6 41/18 45/18	originally [1] 74/22
95/4	46/14 47/10 50/14	other [36] 11/18
old [4] 37/5 39/13	54/16 54/19 57/18	11/19 13/10 22/14
45/17 51/21	70/1 72/3 93/10	23/5 25/3 27/11
	ons [2] 51/12 51/12	28/6 32/23 33/4
olden [1] 34/20	OPEB [2] 14/20	33/8 34/16 34/23
older [1] 54/6	14/22	35/11 44/9 45/13
once [4] 23/11 58/2 65/21 75/11	Opelika [4] 50/17	46/3 50/2 52/1 52/7
one [48] 10/6 19/22	51/2 58/5 59/3	56/8 59/18 62/21
20/6 25/12 26/13	open [4] 76/23	63/2 63/21 68/6
20/0 25/12 20/13	82/10 83/2 83/22	69/17 70/11 73/5
39/9 45/18 46/1	operate [1] 63/13	77/6 77/9 77/10
46/19 50/2 50/18	operated [1] 60/17	78/23 83/13 87/23
40/19 50/2 50/18 50/18 51/1 53/9	operation [3] 50/9	94/20
30/10 31/1 33/9		

Ρ	payments [1] 21/12	
participating [1]	payroll [5] 21/20	64/12 64/14 67/3
84/20	21/22 43/23 44/15	68/5
participation [2]	90/18	period [5] 11/8 19/3
84/10 84/17	payrolls [1] 21/16	22/9 24/13 40/12
particular [3] 39/8	PCH [1] 48/8	periods [1] 9/4
47/7 95/16	PEEHIP [9] 9/22	person [7] 62/4
particularly [2]	28/21 29/1 38/10	71/6 83/8 83/10
53/18 53/19	41/3 71/9 74/21	83/16 83/21 84/3
	75/5 96/4	personal [1] 31/6
parties [1] 97/21	peer [1] 70/7	personally [1] 47/2
pass [3] 26/8 71/20 72/15	PEGGY [3] 2/13	pharmacy [1]
	6/7 82/7	74/21
passed [6] 71/12	Pennsylvania [1]	phenomenal [1]
73/10 74/1 74/5	50/1	40/13
75/5 91/22	pension [5] 9/23	phones [1] 57/7
passes [1] 73/16	14/23 15/3 44/9	pick [2] 26/10
passing [1] 95/22	47/7	63/18
past [13] 13/11	people [19] 13/3	pie [2] 56/4 67/7
15/19 17/7 18/18	13/13 25/12 25/21	pieces [1] 71/11
19/9 24/6 25/21	26/8 26/20 36/5	place [2] 47/13 83/5
25/23 26/15 31/4	52/6 52/8 53/3 54/9	placement [1] 37/2
46/16 63/14 73/12	54/20 56/20 60/4	placements [2]
pay [12] 18/21	80/23 84/13 90/4	65/18 67/12
21/23 22/13 22/15	90/11 94/20	plan [13] 9/9 9/23
22/15 22/17 32/12		13/4 13/21 14/20
34/6 63/15 73/23	pep [1] 64/7	13/4 13/21 14/20 14/22 14/23 15/3
74/10 74/13	percent [4] 65/3 65/16 65/19 69/7	14/22 14/23 15/3 15/11 28/19 28/21
payable [2] 43/17		
44/20	percentage [3]	66/17 75/2
paying [4] 17/22	21/16 21/20 48/2	planned [1] 48/20
17/23 93/5 93/7	percentile [1] 70/7	plans [1] 17/21
payment [1] 17/16	performance [7]	plant [2] 60/14 61/2

81/23 82/8 82/12 27/5 28/10 32/8 59/11
--

Ρ	53/15 87/12	17/14 18/7 18/8
projected [2] 22/3	Q	18/9 18/12 25/13
93/21	quality [3] 36/3	39/9 71/10 73/22
projection [1] 21/7	36/14 36/17	74/10 74/11 74/16
projects [6] 48/5	quarter [3] 69/18	93/8
50/15 51/22 51/23	70/2 70/4	rated [1] 35/16 rates [7] 9/14 11/21
56/14 58/19	question [4] 72/12	12/1 14/15 16/12
promoting [1]	86/2 87/2 91/21	30/19 97/23
84/17	questions [15] 9/3	rather [2] 15/9
proposed [1] 82/21	29/17 37/23 43/6	15/12
protests [1] 14/3	63/3 63/22 67/4	ratio [4] 11/20
provide [1] 70/1	70/12 70/15 75/22	11/23 19/1 19/6
providing [1] 12/7	75/23 85/16 93/19	Raycom [1] 68/2
provision [1] 33/11	94/21 97/11	re [2] 77/4 80/23
provisions [1] 75/4 public [11] 1/19	quick [4] 12/16	re-election [1] 77/4
27/16 27/20 27/21	30/8 67/2 69/5	re-enroll [1] 80/23
27/23 65/10 66/1	quickly [2] 31/17	reach [2] 71/19
68/16 71/3 97/7	48/3	74/4
98/9	quite [6] 11/16 15/4	read [2] 22/19 46/9
pulling [2] 12/12	19/18 27/5 28/13 67/21	reads [1] 66/2
68/8	quorum [1] 6/15	ready [1] 72/3
purple [1] 14/8		real [11] 12/15
put [15] 12/16	R	29/13 48/3 48/5
19/15 19/15 33/1	railroad [2] 59/12	53/20 65/20 65/22
34/4 34/18 36/12	59/23	66/1 66/2 66/20
42/1 48/1 50/3 56/7	ramping [1] 15/22	67/13
59/14 72/21 79/20	range [2] 68/10	realign [1] 73/12
88/1	69/2	realities [1] 26/14
puts [2] 27/13	rank [1] 70/9	realize [1] 32/9
68/13	ranks [1] 70/6	really [27] 11/8 12/13 15/1 16/15
putting [3] 32/14	rate [14] 17/13	12/13 13/1 10/13

R	75/9	31/20
really [23] 19/19	reduced [2] 19/16	reminder [1] 10/7
29/14 30/20 32/12	97/12	remove [1] 75/4
33/1 37/20 39/14	reference [1] 86/9	rent [1] 63/7
39/23 40/8 42/19	references [1] 8/22	replace [2] 69/5
48/19 50/11 53/4	referencing [1] 9/1	69/9
53/21 56/22 61/20	refinanced [1] 69/7	report [30] 4/6 4/8
62/1 62/10 63/15	reflected [1] 16/6	4/13 4/16 8/6 8/8
71/11 74/23 81/15	refrigerator [1]	8/21 20/4 24/15
84/5	10/7	29/12 29/23 37/10
reason [5] 42/10	regard [2] 26/2	37/20 37/23 38/5
44/9 47/10 50/16	31/6	38/6 38/7 40/6
68/12	regards [1] 13/5	42/23 43/3 43/4
reasons [1] 35/8	regularly [1] 96/3	44/18 47/13 48/6
received [1] 46/23	regulate [1] 74/21	64/6 64/12 64/14
recommend [2]	reinstated [1] 80/20	64/15 69/22 70/14
27/2 94/9	reinstatement [1]	reported [3] 1/18
recommendation	80/17	14/10 97/9
[4] 85/13 85/15	relative [3] 68/5	Reporter [4] 1/19
87/16 91/7	97/20 97/21	97/7 97/17 98/9
recommendations	relatively [3] 16/8	REPORTER'S [1]
[4] 21/3 24/8 25/10	16/8 21/19	96/19
25/15	released [1] 59/8	Reporting [1]
recommends [1]	relevant [1] 86/19	97/16
80/20	remaining [2] 78/7	reports [1] 45/10
records [1] 12/8	78/15	represent [1] 22/20
recruiting [1] 62/5	remarkable [1]	representing [1]
recruitment [1]	40/2	12/19
73/14	remember [4]	represents [3]
red [4] 14/8 15/8	51/22 55/2 60/23	12/22 13/1 14/9
21/11 21/13	73/11	request [6] 44/19
redistricting [1]	Remembering [1]	80/1 80/21 81/2

R request [2] 85/7 85/14 requested [1] 71/10 requesting [2] 80/16 80/19 required [1] 80/19 required [1] 80/19 requirement [2] 25/18 76/11 Reserve [1] 34/15 reserves [1] 53/14 residential [2] 50/14 50/15 resolution [1] 79/16 resorts [1] 48/13	89/13 89/16	66/11 66/12 66/17 67/1 70/5 70/5 returning [1] 53/3 returns [5] 11/2 11/7 15/15 16/5 66/17 review [7] 21/2 23/15 24/1 24/19 25/15 26/17 27/2 reviewing [1] 25/14 reviews [1] 27/5 revised [5] 82/19 88/5 88/6 88/13 91/4 revision [1] 91/8 Rhode [1] 50/2
resources [1] 22/17	retirement [15] 1/1	Rhode [1] 50/2
response [30] 5/11	1/2 1/17 1/20 4/11	rich [1] 47/18
5/23 7/2 7/8 7/20	12/6 12/10 39/18	Richter [1] 51/5
8/3 29/18 38/2 43/7	43/16 43/18 44/20	RICKY [3] 2/4 5/8
43/13 45/1 45/7	73/20 73/21 81/1	82/1
63/23 67/5 70/16	97/9	Ricky's [1] 79/21
75/3 76/2 77/11	RETIREMENT	right [32] 8/9 11/23
79/2 79/13 80/5	43 [1] 4/15	12/3 16/22 18/3
80/10 81/5 81/11	retirements [1]	19/7 20/4 23/5 26/7
85/18 88/23 91/13	90/16	26/17 27/19 29/20
91/18 94/22 96/12	return [25] 10/22	31/16 35/21 53/9
responsible [1]	11/4 11/10 15/18	55/8 55/9 57/15
39/20	15/20 15/20 15/23	58/12 60/15 60/20
restaurants [2]	16/9 19/20 25/14	61/21 61/23 62/4
49/9 57/21	30/20 64/20 65/1	67/9 69/16 70/18
result [3] 11/18	65/7 65/13 65/14	78/19 78/22 86/21
27/6 27/9	65/23 66/7 66/8	87/14 95/5

R	S	88/20 91/16 96/9
rip [1] 52/20	sadly [1] 23/17	says [2] 47/12 86/11
risk [1] 69/16	safe [1] 28/17	scale [2] 30/17 51/5
River [5] 48/18	said [12] 31/16 37/3	schedule [4] 82/23
48/19 48/22 49/4	40/19 42/3 49/2	83/14 84/11 96/3
49/7	55/21 57/2 57/3	scheduled [1] 95/10
roll [4] 4/3 5/1 5/5	57/4 57/5 84/22	schedules [1] 84/5
65/23	97/14	scholarships [1]
rolled [1] 66/9	salaries [1] 93/8	73/4
rolling [1] 78/5	salary [4] 11/12	science [4] 92/1
room [2] 1/20 23/19	e	92/7 92/12 94/20
rotten [1] 31/5	sale [1] 60/10	SCOTT [2] 3/4 3/5
roughly [1] 44/2	same [7] 18/10	seal [1] 35/22
round [1] 75/14	19/23 22/5 60/17	SEC [1] 34/15
row [1] 61/12	64/15 84/4 89/19	second [24] 6/23
RSA [8] 3/2 3/6 3/7	saving [1] 75/1	7/18 38/6 43/5
35/22 71/17 72/8	saw [2] 8/13 42/11	44/22 49/10 70/4
90/22 91/1	say [33] 7/4 7/22	72/10 73/9 75/13
RSA-1 [1] 90/22	13/14 19/5 24/5	77/7 77/8 77/16
run [7] 24/22 31/17	33/11 34/2 36/4	77/17 77/18 78/21
32/4 66/9 67/2	37/16 38/12 40/14	78/23 80/3 85/15
68/20 82/11	42/17 43/9 45/3	86/17 88/14 89/20
running [2] 48/3	49/22 50/11 52/1	91/11 96/7
52/3	52/8 52/9 53/11	secondary [1] 82/3
runoff [1] 84/1	61/18 62/18 62/22	SECRETARY [7]
runoffs [1] 83/6	63/16 67/20 67/22	3/2 4/9 30/1 38/5
runs [1] 33/10	69/6 79/9 80/7 81/7	38/7 42/22 43/2
RUSSELL [6] 2/12	88/19 91/15 96/8	SECRETARY/TRE
6/5 54/6 78/4 78/16	saying [14] 7/5 7/23	ASURER [2] 3/2
78/16	36/6 43/10 45/4	$\frac{4}{9}$
	61/13 77/19 77/20	SECRETARY/TRE
	79/10 80/8 81/8	ASURER'S [4]

S	31/11 42/21	75/9
SECRETARY/TRE	sees [1] 35/23	set [9] 18/4 24/9
ASURER'S [4]	select [1] 78/11	28/22 44/11 54/14
38/5 38/7 42/22	selective [1] 38/23	71/16 71/22 75/17
43/2	self [1] 23/10	93/12
section [2] 64/16	sell [1] 34/21	settled [1] 59/16
66/14	Senate [4] 73/15	setup [1] 72/3
sector [5] 27/15	73/17 74/3 74/5	seven [1] 51/15
27/16 27/21 27/23	sense [1] 29/13	several [2] 21/14
54/21	sent [1] 45/20	26/15
securities [9] 30/11	September [22]	shalt [1] 19/5
31/19 33/23 33/23	8/19 9/7 9/15 10/20	shape [3] 49/4 53/2
34/12 35/16 46/23	16/20 16/21 23/12	53/3
79/16 80/2	24/14 24/16 28/17	share [1] 25/5
see [44] 9/18 13/2	29/5 30/12 30/23	sharp [2] 49/12
13/8 15/7 15/21	82/10 83/4 83/5	49/12
16/4 18/12 20/17	84/6 90/3 90/9	she [5] 9/22 10/3
21/13 22/2 22/19	95/11 95/12 96/2	28/23 46/1 92/15
23/11 26/17 27/8	September 30 [6]	shift [1] 26/1
29/13 32/14 33/3	9/7 9/15 10/20	Shoals [5] 50/4 50/8
35/10 37/4 37/11	16/20 16/21 24/14	59/11 59/15 61/2
39/8 39/18 40/9	September 30th [2]	SHOMAKER [2]
41/1 41/17 41/19	8/19 30/23	2/8 5/18
44/4 45/17 47/18	September 5th [2]	shoot [1] 59/14
49/8 53/20 56/21	82/10 95/11	short [2] 33/9 66/16
63/17 64/7 64/17	September 7th [1]	shortend [1] 85/8
64/19 65/1 66/3	95/12	shortest [1] 52/16
66/8 68/22 70/8	serve [2] 76/13	shortly [1] 49/1
76/18 83/1 88/15	78/11	shorts [1] 61/17
seeing [2] 8/15	service [1] 92/3	should [2] 21/4
24/21	session [1] 71/1	24/8
seen [4] 26/1 30/16	sessions [2] 71/3	shouldn't [1] 34/2

S sorry [2] 80/15 82/6 sort [18] 11/22 12/3 12/21 16/17 19/8 27/8 34/16 37/11 40/8 46/20 54/9 58/1 58/21 63/1 68/15 69/12 69/12 74/4 source [3] 20/11 71/22 75/3 sources [1] 24/3 South [2] 1/4 1/21 spa [3] 46/18 57/3 57/4 space [3] 55/16 56/7 63/7 SPACm [1] 58/18 special [9] 48/4 56/14 58/19 75/8 75/13 75/18 86/5 86/11 86/12 specific [2] 27/22 31/8 specs [1] 60/14	spouse [1] 28/10 spread [1] 68/13 spring [2] 57/14 57/14 square [1] 50/20 squeeze [1] 56/2 stable [2] 16/8 16/13 stacks [1] 22/20 staff [10] 12/6 12/12 25/16 30/18 41/23 46/5 46/6 46/13 72/8 80/20 Standard [3] 35/18 35/20 35/23 standards [2] 35/16 36/4 Stanley [1] 34/19 start [4] 44/10 62/19 83/20 85/9 started [6] 5/3 32/4 32/14 33/18 54/7 56/17	stick [1] 10/6 sticking [1] 12/15 still [6] 22/7 22/7 42/13 59/5 68/9 82/15 stock [2] 36/23 37/18
special [9] 48/4 56/14 58/19 75/8 75/13 75/18 86/5 86/11 86/12 specific [2] 27/22 31/8	Stanley [1] 34/19 start [4] 44/10 62/19 83/20 85/9 started [6] 5/3 32/4 32/14 33/18 54/7 56/17 starting [1] 82/19 starts [6] 8/22 22/4 43/19 64/14 85/1 85/4 state [9] 32/7 32/8	sticking [1] 12/15 still [6] 22/7 22/7 42/13 59/5 68/9 82/15 stock [2] 36/23

	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	5 83/8 85/2 1 94/7 61/17 36/13 83/11 2 94/4 36/19 9/8 9/20 16/1 21/1 3 30/3 75/8 10/3 2 24/2 9/4 25/3 90/17 3/6 86/5 20/3 32/20 28/1 3 85/5 5 7] 28/14 3 90/21 92/7 RS' [4] 9/17 97/9
--	---	---

Τ	thank [15] 12/12	68/12 70/10 79/18
team [2] 91/22	29/20 44/16 64/1	79/21 82/2 82/17
91/23	70/17 70/18 70/20	86/16 91/1 92/11
telephone [1] 82/16	76/3 76/5 78/1	92/12 93/12 95/1
tell [6] 46/4 48/21	80/14 81/14 86/22	95/8
51/6 54/17 54/22	87/1 96/14	their [13] 18/12
60/16	thankful [1] 8/17	53/10 57/7 57/8
ten [4] 25/23 42/14	Thanksgiving [1]	57/20 59/8 80/21
67/22 69/2	82/14	84/5 85/1 90/6 93/2
tend [2] 10/16	that [279]	93/23 96/1
26/16	that's [77] 8/20	them [26] 7/16 11/7
tender [1] 69/3	9/17 10/23 14/7	17/6 27/17 36/10
tens [1] 42/7	14/16 14/20 15/23	36/12 38/21 38/22
tenure [1] 95/1	16/2 17/10 17/20	46/10 46/10 46/21
term [10] 52/16	18/10 18/14 18/16	50/23 51/5 51/6
59/1 76/9 76/19	18/22 21/10 21/14	51/7 52/3 52/18
77/22 78/7 78/9	28/12 30/10 31/18	58/11 58/13 58/14
78/12 78/15 92/5	32/13 33/2 33/16	58/17 59/14 60/2
terms [4] 17/3	33/17 34/8 35/2	60/18 69/5 93/6
19/12 21/3 22/13	36/22 37/3 37/19	then [33] 12/21
terrific [2] 12/13	38/8 38/9 38/12	14/8 15/19 15/20
24/20	38/18 40/7 40/12	16/9 17/15 18/13
than [26] 11/12	40/18 40/19 42/9	22/9 22/16 23/4
14/16 19/23 20/2	43/21 44/6 44/11	30/4 30/9 34/22
26/22 31/23 36/18	44/12 49/18 50/11	35/1 35/9 51/9 52/7
41/10 48/12 50/20	52/15 52/23 53/6	55/3 58/3 59/13
51/13 51/20 52/11	55/18 56/6 56/9	59/23 61/14 68/3
65/16 67/22 69/17	57/12 57/22 58/6	71/20 74/2 75/12
71/2 85/4 89/17	58/11 59/6 61/1	75/15 78/10 78/10
92/4 93/10 93/13	61/20 61/22 62/4	83/4 83/23 84/3
93/14 93/14 94/9	62/23 63/7 63/19	92/4
94/15	65/9 66/22 67/2	there [84] 7/15 9/18

Τ	thereof [1] 97/23	84/8 86/17 90/4
there [82] 9/21	thereto [1] 97/12	92/3 92/4 92/5 92/7
12/17 13/2 13/14	these [15] 10/5	92/8 92/9 92/23
13/16 14/22 15/2	10/13 12/16 16/17	93/6 94/8
17/14 19/8 21/9	19/18 20/23 28/20	thing [25] 20/22
22/12 23/5 23/13	30/15 40/8 46/8	22/14 23/10 25/7
23/18 23/19 23/20	47/8 47/22 62/10	25/12 25/17 25/20
24/7 24/7 24/8 25/9	80/17 83/3	28/6 33/22 39/7
30/20 30/21 35/13	they [83] 11/17	41/20 41/23 46/14
36/8 38/11 38/12	12/13 14/16 14/19	51/10 58/18 59/12
39/22 40/19 41/17	14/23 20/2 20/3	60/15 60/17 61/4
45/20 46/13 47/11	24/22 25/1 27/15	61/20 61/22 61/23
49/3 51/2 52/5 52/6	27/21 27/23 28/1	72/4 89/19 91/20
53/9 53/23 54/2	28/2 28/4 31/19	things [33] 9/8 9/17
55/22 56/9 56/19	32/10 34/20 34/21	9/20 10/17 10/21
59/10 59/15 59/20	35/1 36/12 42/12	11/19 12/17 13/19
59/22 60/4 62/18	42/13 44/14 46/12	15/17 18/13 19/15
64/21 66/4 66/15	46/13 47/6 47/11	20/13 21/6 23/22
66/17 69/9 69/11	47/14 48/14 48/18	26/1 28/3 28/4
70/4 71/10 71/21	49/5 49/5 50/19	28/14 28/20 30/10
72/1 72/1 72/6 72/7	51/11 51/11 51/18	31/8 40/9 42/5 42/5
72/13 72/20 74/11	52/1 53/7 53/10	46/3 49/6 51/17
74/14 74/19 75/12	56/7 56/23 57/1	52/12 54/14 58/20
75/16 77/6 77/9	57/7 57/7 57/9 57/9	59/9 61/23 91/4
81/21 82/10 83/9	57/19 57/19 57/20	think [30] 9/11
83/15 84/6 85/3	58/12 58/13 58/16	11/13 12/9 16/2
87/13 89/9 89/14	60/1 60/3 60/14	22/16 23/10 29/16
90/2 92/20 95/16	60/19 60/20 62/3	36/8 38/13 50/2
there's [4] 48/13	62/10 62/12 62/18	52/11 59/9 61/23
69/3 75/8 75/15	63/12 66/8 70/1	62/6 69/17 71/23
therefore [2] 36/13	72/12 73/17 74/3	72/17 72/22 75/10
46/9	80/19 83/13 83/19	78/7 90/3 90/9

Τ	52/13 93/11	31/11 35/5 36/9
think [8] 90/14	thrilling [1] 27/11	38/1 39/9 43/3 43/6
91/22 92/21 93/3	through [26] 8/23	44/21 46/15 48/7
93/12 94/6 94/7	9/2 10/1 10/5 24/22	50/6 55/7 55/8
95/5	24/22 31/17 32/4	57/20 57/20 59/3
thinking [2] 10/19	35/21 40/21 44/14	60/2 60/15 63/22
58/1	46/21 48/3 55/8	67/18 70/15 71/23
third [1] 53/12	55/9 64/16 66/5	74/3 76/1 76/10
thirds [1] 65/12	67/2 68/4 70/1 83/4	81/1 83/10 83/15
this [105]	90/19 94/12 94/13	83/16 85/17 87/15
those [29] 9/16 10/1	94/16 95/22	87/20 90/10 91/9
10/6 10/17 11/18	throughout [1]	93/19 94/21
15/21 18/1 22/18	93/2	timeline [5] 83/1
23/17 24/18 25/1	thus [2] 66/20 67/1	83/20 84/23 85/8
27/17 28/16 29/2	thy [1] 19/5	85/9
30/7 46/20 47/1	tickets [1] 23/20	timelines [1] 88/9
47/5 56/22 65/4	tie [1] 30/6	times [2] 10/12 44/4
65/20 68/13 68/14	tied [1] 31/4	tired [1] 9/4
74/18 75/4 82/11	Tier [15] 12/23	title [1] 79/16
82/12 90/6 93/8	13/1 13/3 13/8 17/1	titles [1] 80/2
thou [1] 19/5	17/1 18/4 18/5 39/3	today [7] 30/17
though [2] 21/21	39/3 73/10 73/12	31/2 31/23 35/14
73/3	73/13 73/19 74/8	37/16 87/9 87/10
thought [2] 71/23	time [64] 5/4 6/18	today's [1] 6/19
90/4	7/13 7/14 7/16 7/16	together [3] 8/17
90/4 three [15] 15/16	9/5 9/15 9/16 11/3	11/17 12/13
23/13 35/8 36/7	11/8 12/11 13/2	told [5] 30/20 35/5
25/15 55/8 50/7 36/9 46/16 48/16	13/17 14/4 15/16	41/2 41/22 58/6
51/21 52/13 62/14	16/3 18/17 20/14	ton [2] 67/21 69/3
51/21 52/13 02/14 62/22 69/7 93/11	21/13 21/18 22/9	too [6] 16/17 30/14
93/15 94/7	22/10 23/4 26/18	33/13 57/19 63/13
	27/9 29/17 30/6	68/16
three-year [2]		

T took [6] 38/23 51/22 54/19 55/20 62/5 84/8 top [5] 24/18 33/13 64/17 66/13 75/20 topic [1] 89/4 total [4] 17/3 17/3 66/11 66/17 totally [2] 37/19 54/18 touch [1] 71/5 tough [1] 24/17 Tourism [1] 56/15 tousling [1] 68/7 towards [8] 17/16 18/2 18/16 18/23 21/12 25/11 26/2 75/6 tower [1] 56/5 town [1] 48/17 towns [1] 48/19 trade [1] 31/20 Trail [3] 56/14 56/16 57/15 transcript [1] 97/14 transcription [1] 97/13 transfer [2] 79/16 80/2 traveling [3] 61/8 61/9 61/9	treasurer [4] 3/2 4/9 30/2 32/8 treasurer's [5] 32/7 38/5 38/7 42/22 43/2 trend [3] 20/13 39/1 39/2 trends [2] 20/23 89/5 triple [2] 36/10 36/16 trouble [2] 44/10 59/12 TRS [15] 5/3 45/10 70/5 71/8 71/12 71/14 71/17 72/10 73/10 74/19 76/19 77/23 82/22 96/3 96/16 trucks [1] 59/21 true [1] 97/14 trust [5] 71/9 71/13 71/16 71/22 72/7 trusts [1] 66/3 try [5] 22/14 33/15 67/4 69/20 70/11 trying [8] 21/21 33/14 51/15 69/5 75/19 84/9 84/13 84/19 Tuesday [2] 1/23 97/8	turquoise [1] 16/7 TV [1] 52/7 tweaks [1] 24/7 twice [2] 23/11 54/19 TWILLEY [6] 2/12 6/5 78/4 80/3 81/3 91/10 Twilley's [1] 78/16 two [46] 6/17 11/17 12/20 16/19 21/6 24/20 35/8 46/16 48/13 48/16 48/23 50/7 50/15 51/20 53/11 55/5 55/22 55/23 61/5 62/14 62/20 65/4 65/6 65/15 65/20 69/8
--	---	---

T two-year [3] 78/7 78/11 78/15 type [5] 12/9 13/20 25/7 25/17 33/20 typewritten [1] 97/12 typically [2] 11/9 88/4 U U.S [2] 62/11 64/17 unanimous [1] 45/21 unanimously [1] 74/2 under [14] 45/12 46/11 52/2 54/1 64/18 65/3 65/17 66/6 67/12 87/22 87/23 90/21 91/1 97/12 underneath [1] 48/20 unfunded [15] 15/11 17/17 17/23 18/9 18/21 19/13 19/17 19/21 20/18 21/8 21/10 21/23 22/2 22/8 74/14 Union [2] 1/4 1/21 United [3] 41/7	47/8 60/21 universe [1] 69/22 unless [2] 13/22 54/12 unprepared [1] 29/8 unreadable [1] 16/16 unseen [1] 50/21 until [4] 40/21 72/6 83/8 85/2 up [39] 9/5 10/10 15/8 16/23 22/9 23/22 27/6 30/20 40/17 41/3 44/11 46/13 48/23 51/16 52/19 53/22 55/19 59/22 65/18 65/20 66/23 68/9 69/20 71/16 72/9 73/6 73/11 76/23 80/23 81/18 81/21 82/8 90/7 90/19 92/4 93/11 93/13 95/1 95/7 upcoming [1] 24/10 update [5] 4/18 10/13 48/4 48/6 81/13 updated [1] 75/21 upon [3] 27/14 27/15 33/2	us [17] 12/7 12/8 28/8 28/8 35/2 38/21 39/13 41/13 46/2 46/9 46/17 47/22 48/14 53/21 55/15 63/1 88/2 use [7] 9/23 14/14 14/14 14/19 15/5 21/2 24/6 used [6] 15/23 21/4 28/21 46/8 58/3 68/1 uses [1] 9/22 using [1] 14/17 usual [1] 97/23 usually [1] 47/23 V valuation [14] 4/6 8/6 8/8 8/19 8/21 9/8 10/11 10/12 10/13 10/18 15/23 16/20 16/22 27/3 valuations [3] 14/7 24/10 24/11 value [11] 14/6 14/9 14/12 14/13 14/18 15/5 15/8 15/9 18/20 22/23 23/7 VAN [7] 2/7 5/16 7/18 43/5 81/3 82/5 85/15 various [1] 70/8
---	---	---

V	vote [1] 91/6	48/17 48/23 49/10
Vaughn [1] 45/19	voted [1] 87/5	50/2 50/3 50/8
vehicle [1] 72/1	voting [3] 82/15	50/12 50/13 54/16
version [1] 73/18	83/23 84/20	55/3 55/21 56/17
versus [9] 10/15	W	57/1 59/11 59/18
10/22 65/7 66/18	wait [1] 57/2	59/20 61/4 61/6
67/1 68/5 69/2	waiting [2] 68/16	61/8 64/20 64/20
69/13 70/7	69/1	65/2 65/7 65/13
very [14] 10/8 12/6	wall [6] 36/20	65/14 65/23 66/8
14/20 16/5 32/19	51/23 53/13 73/15	66/11 66/12 66/13
33/22 35/7 36/3	74/3 79/22	69/1 70/5 70/5 71/2
38/9 57/22 57/22	want [23] 10/5	71/4 71/8 71/9
57/22 59/3 68/16	10/13 12/11 14/2	71/12 71/23 72/13
VI [2] 4/13 79/15	18/15 30/12 34/6	72/20 72/20 73/10
VICE [3] 2/4 76/16	34/6 39/14 41/11	74/19 74/21 87/11
77/2	41/13 42/6 42/10	88/16 89/15 89/15
Vice-Chair [2]	44/6 44/6 53/6	89/16 89/17 90/17
76/16 77/2	58/22 60/3 62/10	91/21
VICE-CHAIRMA	90/11 92/20 94/12	wasn't [1] 61/8
N [1] 2/4	95/6	watch [1] 52/7
VIDEOCONFERE	wanted [2] 50/3	Water [2] 46/11
NCE [1] 1/17	55/19	52/5
view [6] 48/18	wants [1] 60/12	watered [1] 73/18
48/19 48/23 49/4	was [80] 1/22 9/9	way [25] 9/10 10/10
49/7 59/4	9/11 9/19 10/8	17/20 17/20 29/15
VII [4] 4/11 4/15	10/23 11/4 11/4	31/12 32/9 32/13
43/15 80/12	11/15 15/21 17/8	34/4 35/12 35/17
VIII [3] 4/18 81/13	20/19 32/1 33/19	36/4 36/15 38/20
87/23	35/6 35/7 35/9 36/1	43/21 47/5 49/11
virtual [1] 90/12	36/8 36/18 38/14	54/21 55/4 58/20
visit [2] 60/6 60/7	39/9 41/23 42/19	58/22 63/14 68/9
volatile [1] 16/5	45/19 45/19 46/1	83/4 93/12

W	48/18 51/3 51/23	48/2 51/1 60/3
we [314]	52/2 62/18 65/4	when [33] 10/12
we'll [4] 28/17 30/9	68/22 71/5 71/10	12/18 13/19 21/1
41/19 58/3	72/12 72/15 74/4	21/23 26/7 26/12
we've [6] 15/22	74/18 75/2 86/12	26/17 31/8 32/1
26/14 43/1 44/17	90/4 97/12	32/1 32/2 32/9 32/9
68/7 68/12	weren't [2] 61/9	33/10 35/5 35/15
wear [1] 30/6	61/10	37/10 37/15 38/14
website [1] 84/18	WHALEY [11] 2/4	38/16 44/10 47/5
Wednesday [1]	5/8 43/4 63/5 76/16	47/5 49/7 54/7 60/7
58/15	78/2 78/18 78/20	60/17 71/18 72/12
week [8] 32/21 50/7	79/9 82/1 88/14	75/7 86/17 92/23
50/8 58/14 59/9	what [51] 9/11 9/22	where [24] 16/2
62/18 62/20 95/23	10/7 10/14 10/15	18/1 25/7 31/16
weeks [7] 48/16	11/10 12/9 15/20	31/19 33/17 35/11
49/8 50/7 50/21	18/16 18/22 19/13	37/4 38/10 42/12
71/1 83/23 84/1	19/14 23/6 26/6	55/1 55/19 57/12
welcome [1] 9/3	28/12 31/15 33/7	67/18 69/4 70/9
well [19] 9/9 15/12	33/14 34/8 34/11	72/1 82/17 83/20
23/16 26/7 26/20	36/1 38/12 39/14	86/4 86/11 89/6
28/22 29/3 32/18	41/4 41/8 41/19	90/2 90/4
36/5 42/21 48/10	41/20 44/4 44/5	whether [3] 21/4
51/3 52/14 54/9	44/6 51/9 53/4 53/7	23/18 75/13
56/11 57/4 57/22	55/21 56/4 56/23	which [19] 11/22
63/10 73/17	57/3 58/3 62/8	14/11 16/15 20/6
went [7] 13/12	62/20 62/23 63/19	33/19 33/20 44/2
45/21 49/23 55/4	74/7 78/13 79/21	46/4 49/10 62/16
89/8 90/7 90/19	82/20 83/13 83/18	63/11 66/1 75/9
were [27] 10/17	84/9 86/8 91/5	78/15 82/6 82/23
11/12 18/3 19/12	what's [2] 14/10	89/20 94/14 95/12
20/3 32/10 32/10	16/6	while [5] 8/16 15/7
20/3 32/10 32/10 33/4 47/6 48/9	whatever [4] 41/15	21/18 38/21 42/15
33/4 4//0 40/7		

W who [3] 39/14 80/18 90/4 whole [8] 13/8 14/17 25/20 29/5 47/17 60/15 62/7 69/15 whoops [1] 61/18 why [3] 25/4 37/9 40/7 wide [1] 61/1 wife [1] 51/10 will [79] 5/3 8/5 9/6 9/8 9/23 11/1 12/1 12/10 13/2 13/3 13/8 13/16 17/9 17/17 20/23 21/13 21/19 22/5 23/7 23/13 24/22 25/14 26/22 27/5 29/4 29/22 30/6 33/12 33/12 33/13 34/3 34/4 35/10 37/8 37/17 37/19 45/9 45/15 46/17 49/1 49/13 49/22 53/21 53/22 57/17 57/18 58/13 58/14 59/9 60/7 60/19 62/8	75/20 78/5 78/6 78/9 78/10 78/11 79/20 82/13 82/18 83/1 83/3 83/20 83/22 84/2 86/14 92/1 92/22 92/23 willing [4] 14/3 29/8 69/8 69/15 win [3] 41/13 41/16 41/16 wishing [1] 82/11 within [4] 13/21 68/22 69/19 72/18 without [4] 48/21 58/11 62/13 63/3 won [1] 45/20 won't [3] 27/5 33/13 60/20 wonderful [1] 9/17 words [2] 33/8 52/1 work [5] 53/17 56/21 75/3 80/18 90/5 worked [4] 50/6 59/17 74/19 92/3 workers [1] 27/23 working [5] 42/14 50/5 57/6 57/6 92/6 world [2] 35/20	67/3 70/3 71/18 72/14 73/4 73/5 73/6 74/7 74/20 74/23 75/1 76/22 77/2 78/17 81/23 84/3 84/5 84/7 85/7 85/11 87/5 87/17 87/20 88/2 93/1 94/16 94/17 95/12 95/15 95/16 96/1 wouldn't [3] 37/17 42/2 67/20 wrapped [1] 10/16 written [2] 20/9 20/10 Y y'all [8] 27/19 29/11 29/21 70/23 72/9 73/11 76/5
49/13 49/22 53/21 53/22 57/17 57/18	workers [1] 27/23 working [5] 42/14 50/5 57/6 57/6 92/6	y'all [8] 27/19 29/11 29/21 70/23