





# THE RSA INVESTS IN THE FUTURE OF ALABAMA

Alabama (RSA) staff are pleased to present the 36th Annual in the near future. Report for the fiscal year that ended September 30, 2011.

The RSA currently manages 21 funds with aggregate assets of approximately \$27.9 billion. For fiscal year 2011, Building. The building has already welcomed its first two the Teachers' Retirement System (TRS) net assets totaled \$16.8 billion, the Employees' Retirement System (ERS) net assets totaled \$8.1 billion, and the Judicial Retirement Fund (JRF) net assets totaled \$210 million.

markets performing well during the first several months of Court, a representational work of landscape art which the fiscal year but then weakening in the closing months. The annualized return was 1.81% for the TRS, 2.21% for the ERS, and 0.45% for the JRF. Weak U.S. economic data. who served in the building. coupled with continuing issues associated with European sovereign debt, caused equity and fixed markets to this year by earning the prestigious Four Diamond Award perform in a reactionary manner. Market fundamentals have not really played a large role in returns, which made number of diamonds given to one group by AAA Alabama. the year much more challenging.

Despite the lagging overall market, the RSA staff hotels and two restaurants owned by the RSA. worked diligently to maximize its investment returns. As outperformed the Barclay's Aggregate, and RSA international equities outperformed the MSCI EAFE for strategy of investing 10-12% of its portfolio in Alabama projects strengthens earnings and the state's ability to strategy has served as an effective hedge against recent low market returns and helped improve the adverse market conditions we have faced over the last ten years.

Alabama. This project was started just before the "Great Recession of 2008" by a Canadian railcar builder with what was originally to be only a bridge loan from the RSA. When the global economy changed and new railcar sales declined dramatically, the Canadian company abandoned the project and left the RSA with a significant investment the Systems while providing excellent benefits at the least in the facility. The RSA faced a big challenge in how to expense to the state of Alabama and Alabama taxpayers. best utilize the special purpose real estate project in part. With the continued cooperative efforts of the Boards of because of the cyclical nature of the railcar industry. We Control, the RSA staff, and the Legislature, the RSA will are happy to report that Navistar has taken over the plant and will become a major employer in North Alabama in the coming months. Their lease with the RSA has a 10year term. After the lease expires, Navistar can purchase the plant or renew their lease for an additional 10 years. Navistar is expected to quickly expand the 700-acre site

The Boards of Control and the Retirement Systems of with new capital and create thousands of additional jobs

Another major project completed in the past year is the RSA Dexter Avenue Building, formerly Alabama's Judicial tenants, Community Newspaper Holdings, Inc. and BB&T Corporation. The RSA acquired the building in 2007 with the intent of restoring and preserving part of our state's judicial past, while also providing executive office space Fiscal year 2011 was a volatile year for returns, with for tenants. The building grounds include the Honor highlights Alabama's judicial history, and includes lifesize statues and personal histories of each chief justice

> Several of the RSA's properties were honored again from AAA. In fact, the RSA was again awarded the largest The eight Four Diamond Awards were presented to six

Finally, the last decade of record low-market of September 30, 2011, RSA equities (U.S. common stocks) returns and interest rates, the increase in average outperformed the Russell 3000, RSA bond investments life expectancies, and the shrinking ratio of public employees to retirees have combined to make pension reform necessary to more accurately reflect the realities the last 3-, 5-, 7- and 10-year periods. Moreover, the RSA's of modern life and keep the RSA financially sound. In recognition of these conditions, the RSA staff has been providing assistance and advice to the governor and pay its employer contributions. The invest-in-Alabama the leadership of the Legislature in crafting legislation to reform Alabama's teachers' and public employees' pension laws. We are working to ensure that any proposed changes will be fair, will apply only to new An example of this strategy is the railcar plant in North hires and, most importantly, will result in a more secure and financially viable RSA for generations to come.

> The RSA will continue to meet the challenges of public pension management in an increasingly complex environment. It is the RSA's duty and honor to serve the interests of our members by preserving the soundness of continue to achieve this goal.

> > DAVID G. BRONNER

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#### LEGAL, LEGISLATION, COMMUNICATIONS AND FIELD SERVICES

**LEGAL** In fiscal year 2011, the RSA Legal Division: **LEGISLATION** The 2011 Organization Session of the addressed issues involving employee benefits Alabama Legislature was January 11 through January 18, law, fiduciary and trust law, health insurance law, 2011. The Regular Session began on March 1, 2011, and bankruptcy law, statutory interpretation and ended on June 9, 2011. The General Fund Budget (Act implementation, tax law, securities law, contract law, 2011-679) and the Education Trust Fund Budget (Act construction law, commercial real estate law and 2011-3) both passed. The TRS and PEEHIP were funded personnel law, among others.

is pending in state court. As in years past, the RSA earned the previous year on its investments. resulted in considerable recoveries.

of the Public Education Employees' Health Insurance 2011, and 7.5% beginning October 1, 2012. Program (PEEHIP). The legal staff assisted in reviewing and implementing the new federal health insurance law and HITECH regulations relating to the privacy and security of PEEHIP members' and their dependents' member contributions, but may elect to do so. health information. Moreover, in these difficult economic times, cost-cutting measures implemented in Members who retire after December 1, 2011, will be PEEHIP have resulted in litigation as vendors compete for health care dollars.

The RSA's real estate holdings and other investments were a continuous source of work for the legal staff. In addition to pending issues involving old construction projects, operational issues relating to the RSA's buildings often require the legal staff's input.

Finally, the RSA legal staff worked collaboratively with other public pension systems to encourage Congress to provide comprehensive protection against fraudulent securities sales and marketing and address other issues of mutual interest in the realm of public pension law. In addition, the legal staff shared information and worked with other systems to monitor and prepare a response to proposed legislation and proposed Internal Revenue Service regulations that will affect the RSA.

Last year was an era of change for public pensions and health insurance programs. These changes will be the presenting the Retirement Preparation Seminars and source of much of the RSA's legal work in the coming Mid-Career Seminars for the ERS and TRS. The Field year. It is the RSA legal staff's duty to assist the RSA in Services employees are on constant standby for making meeting the challenges posed by these changes and to presentations, as well as attending and addressing make sure that the RSA continues to serve its members conferences and seminars. as effectively as possible.

at the agreed upon rate.

Litigation has been and continues to constitute a The Deferred Retirement Option Plan (DROP) was substantial part of the legal staff's duties. After the repealed in the Regular Session (Act 2011-27), and the legal staff successfully resolved all pending benefits RSA stopped accepting applications for DROP March 24, litigation last year, legislative and administrative 2011. There was no change for those already participating changes to benefits resulted in a burst of new lawsuits in DROP. However, members who do not withdraw from against the RSA challenging the changes and their service upon completion of DROP will experience a implementation. These lawsuits include a first-of-its- change in how interest is credited to their accounts. The kind challenge to the RSA's investment policies that interest will be the lesser of either 4% or what the RSA

also participated in securities fraud litigation which Act 2011-676 increased the member contribution rate by an additional 2.5% in October 2012. Regular state Another significant area of practice for the RSA legal employees and public education employees will pay staff was addressing issues central to the administration 7.25% in retirement contributions beginning October 1,

Law enforcement officers, correctional officers and firefighters, as well as judges, will pay 8.25% in and the administrative regulations issued pursuant to retirement contributions beginning October 1, 2011, that law. The legal staff was frequently called upon to and 8.5% beginning October 1, 2012. State Police interpret and advise on the implementation of HIPAA contributions will not increase. Also, local agencies participating in the ERS are not mandated to increase

> Act 2011-704 affects members covered by PEEHIP. paying more for health insurance, based on their age and vears of service.

#### **COMMUNICATIONS / FIELD SERVICES**

The Communications Division is responsible for the design, layout, and printing of RSA publications. All division member handbooks, brochures, agency manuals and forms are prepared by the communications staff. In addition, Communications designs and updates the RSA Web site and oversees the election process for the Board of Control elections.

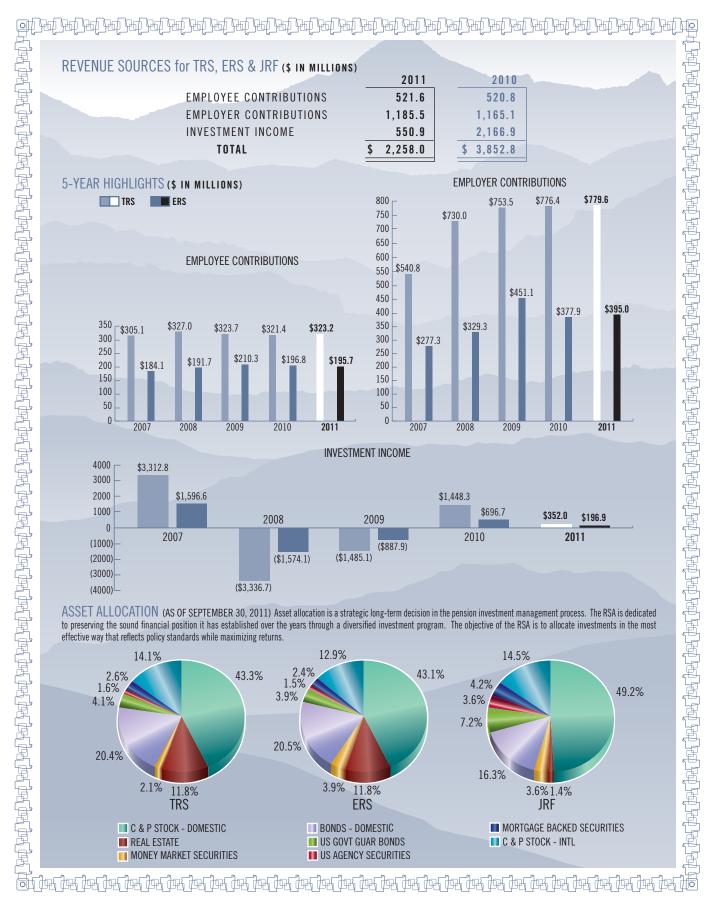
The RSA Field Services Division is responsible for all educational opportunities offered throughout the state. These responsibilities include scheduling and



# The RETIREMENT SYSTEMS of ALABAMA FINANCIAL HIGHLIGHTS

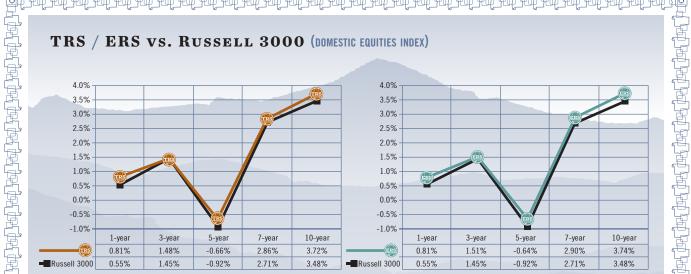


STEM .	JUDICIAL RE	TIREMENT FUN
ERS	JRF	
7,587	30	
4,990		
2,488	29	
267		
241	0	
ERS	JRF	TOTAL
81,920	329	210,281
2,687	-	8,261
38,582	343	112,309
23,189	672	330,851
TOTAL FUNDS I	MANAGED (1)	
S TUTAL FUNDS I	16,013,764	
•	7,793,480	
	208,996 9,131	
	850	
	18,368 16	
	22,587	
	24,802	
	126,928	
	1,414,256	
	198,624	
	88,053	
	1,001 657 433	
	255,077	
	6,840 108,246	
	13,529	
\$	27,869,638	
	\$	18,368 16 22,587 10,853 24,802 126,928 94,116 1,414,256 198,624 802,688 88,053 1,001 657,433 255,077 6,840 108,246 13,529 \$ 27,869,638

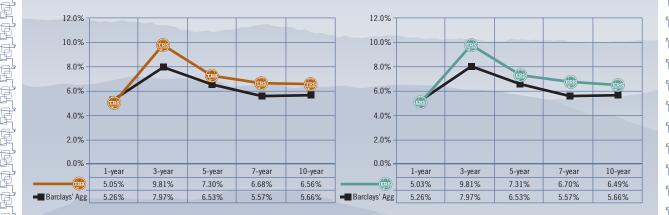


# INVESTMENT COMPARATIVE PERFORMANCE

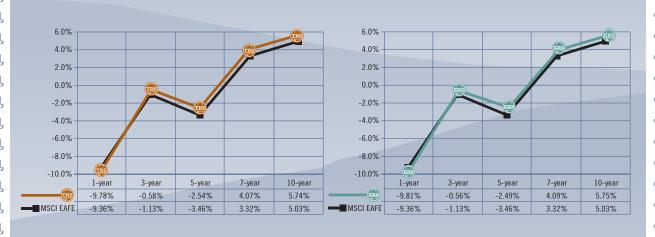




#### TRS / ERS vs. BARCLAYS' AGGREGATE (BOND MARKET INDEX)

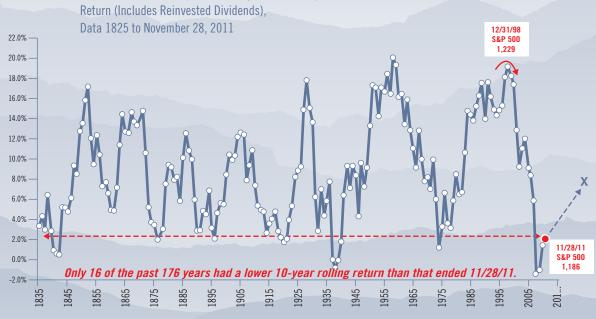


TRS / ERS vs. MSCI EAFE (NET INTERNATIONAL EQUITY)



The first fi





**Source:** "A New Historical Database for the NYSE 1815 to 1925: Performance and Predictability." Yale School of Management, used with permission. Post-1925 data for stocks are Ibbotson/Morningstar and Standard & Poor's for large-cap equity. Note that the stock market return includes dividends. Chart format and annotations are Stifel Nicolaus & Co.

#### LONG-TERM RETURNS

**Historical Stock Market Compound Annual Growth Rates** 

	10-Year Treasury Total Return	<b>S&amp;P 500</b> Total Return
20th Century	4.68%	10.44%
Roaring 20s	5.41%	14.93%
1950-1965	2.12%	16.07%
1983-1994 bull market	9.67%	14.34%
1995-1999 tech bulge	6.98%	28.56%
2000-2009	5.74%	-0.95%

**Note:** Using Reported EPS

Source: Haver Analytics and CIRA - U.S. Equity Strategy

# EMPLOYER HIGHLIGHTS

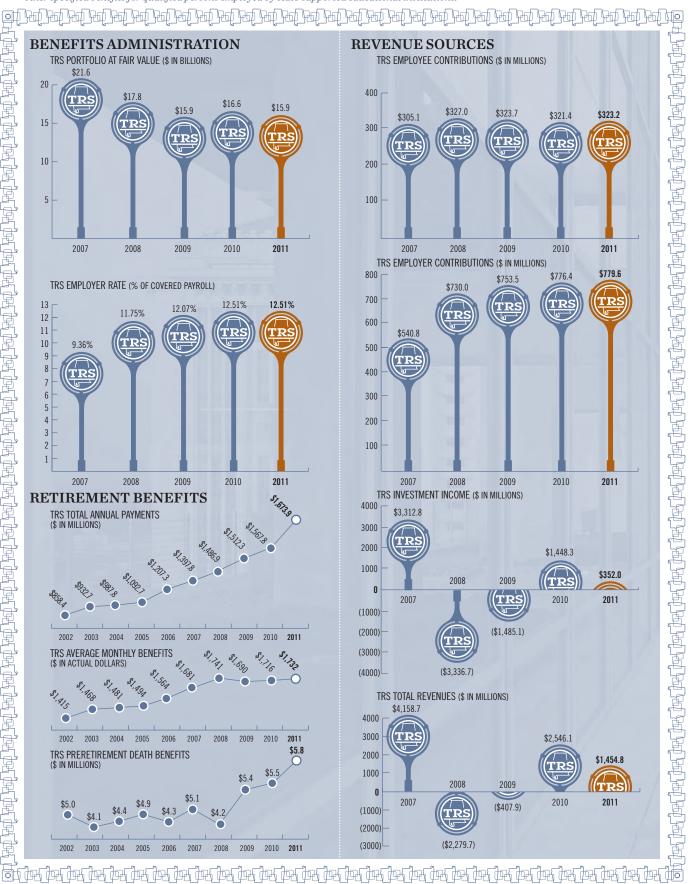




ASA EMPLOYER	KATE TRE	INDS		
FY Ended	TRS	ERS State	ERS State Police  30.42% 30.99% 30.57% 29.92% 31.61%  ry 2012.  \$10 \$10 \$11 \$11 \$11 \$11 \$11 \$14  of Control in January 2012.	JRF
2008	11.75%	10.26%	30.42%	23.05%
2009	12.07%	11.88%	30.99%	23.23%
2010	12.51%	11.94%	30.57%	24.20%
2011	12.51%	11.94%	30.57%	24.20%
2012	10.00%	9.42%	29.92%	24.35%
2013*	10.08%	10.12%	31.61%	32.06%
FY13 employer rates per 5-	-   year study approved	by Boards of Control in Janua	ry 2012.	
CA EMPLOYED	Cosms			
SA EMPLUYER	CUSTS			
EV Endod	TDC	EDC State &	(DE	TOTAL
amounts in millions)	iko	State Police	JKF	TUTAL
(amounto in inimono)				
2008	\$717	\$161	\$10	\$888
2009	\$753	\$193	\$10	\$956
2010	\$773	\$191	\$11	\$975
2011	\$780	\$187	\$11	\$978
2012 estimated	\$621	\$153	\$11	\$785
<b>2013</b> * estimated	\$626	\$160	\$14	\$800
*FY13 emnlover contribution	ner 5-vear exneriend	ce study annroved by Roards	of Control in January 2012	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, por o your onporton		,	
C A TY	<b>.</b>			
SA UNFUNDED	LIABILITY	Y		
Valuation Voor	TDC	EDC*	(A) IDE	TOTAL
valuation real (amounts in hillions)	ins	EN3	JKF	State Only*
(amounto in billiono)				orato omy
2008	\$6.0	\$1.8	\$0.06	\$7.86
2009	\$7.0	\$2.1	\$0.09	\$9.19
2010	\$7.8	\$2.3	\$0.13	\$10.23

### **TEACHERS' RETIREMENT SYSTEM**

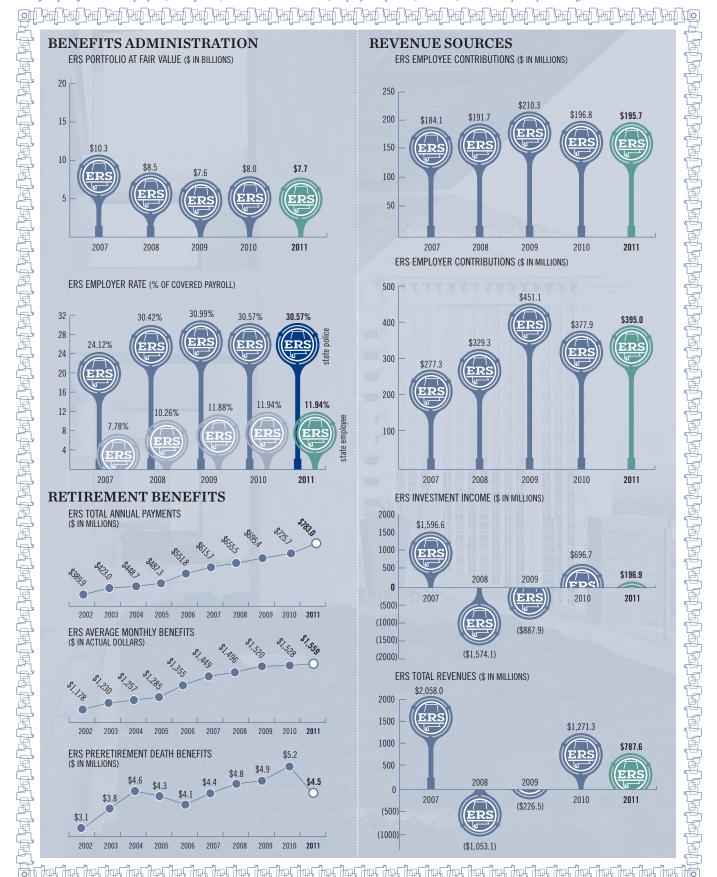
The Teachers' Retirement System of Alabama (TRS) provides retirement allowances and other specified benefits for qualified persons employed by state-supported educational institutions.



## **EMPLOYEES' RETIREMENT SYSTEM**

2011 YEAR IN REVIEW

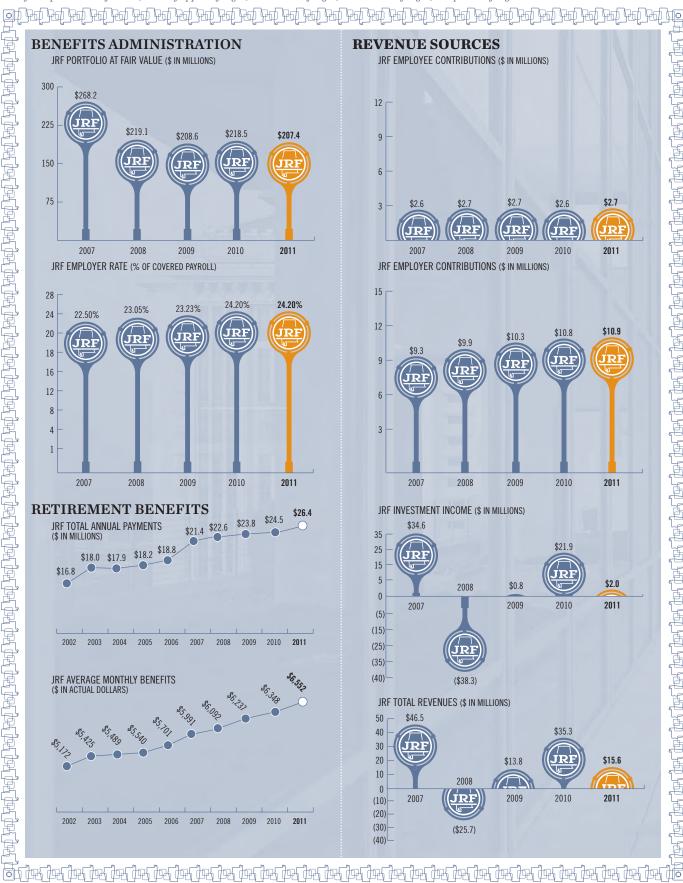
The Employees' Retirement System of Alabama (ERS) provides retirement allowances and other specified benefits for qualified state employees, state police, and on an elective basis, employees of cities, counties, towns and quasi-public organizations.



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### JUDICIAL RETIREMENT FUND

 $The \ Judicial \ Retirement \ Fund \ of \ Alabama \ (JRF) \ provides \ retirement \ allowances \ and \ other \ specified \ benefits$  $for supreme \ court justices, court \ of \ appeals \ judges, \ circuit \ court judges, \ district \ court judges, \ and \ probate \ judges.$ 



## PUBLIC EMPLOYEES' INDIVIDUAL RETIREMENT ACCOUNT FUND



(AS OF SEPTEMBER 30, 2010)

23%

PRIVATE PLACEMENTS

**US GOVERNMENT** 

#### RSA-1 DEFERRED COMPENSATION PLAN

Established in 1986 to allow members of the RSA and certain other eligible public employees to defer receipt

RSA-1 HIGHLIGHTS					
12-MONTH PERIOD ENDING	INCOME YIELD (IN %)	MARKET Value Change (In %)	TOTAL Return (IN %)	TOTAL NET ASSETS (\$ IN MILLIONS)	PARTICIPATING Members
SEPTEMBER 30, 2007					
(FIXED INVESTMENT OPTION)	6.07	1.89	7.96	866.4	31,476
SEPTEMBER 30, 2007					
(STOCK INVESTMENT OPTION)	2.05	13.98	16.03	214.9	14,884
SEPTEMBER 30, 2008	F 0F	F 71	0.00	000.0	00.700
(FIXED INVESTMENT OPTION)	5.65	-5.71	-0.06	896.2	32,738
SEPTEMBER 30, 2008	2.21	-23.64	-21.43	100.7	12.022
(STOCK INVESTMENT OPTION)	2.21	-23.04	-21.43	183.7	13,623
SEPTEMBER 30, 2009	5.54	5.21	10.75	1,016.2	32,243
(FIXED INVESTMENT OPTION)	J.J4	J.Z1	10.73	1,010.2	32,243
SEPTEMBER 30, 2009	2.79	-8.77	-5.98	172.8	14,739
(STOCK INVESTMENT OPTION)	2.13	-0.77	-3.30	172.0	14,733
SEPTEMBER 30, 2010 (FIXED INVESTMENT OPTION)	4.32	3.69	8.01	1,125.9	33,162
	1.02	0.00	0.01	1,120.0	00,102
SEPTEMBER 30, 2010 (STOCK INVESTMENT OPTION)	2.21	7.71	9.92	206.6	15,520
					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
SEPTEMBER 30, 2011	4.04	0.00	4.00	1 100 4	00.004
(FIXED INVESTMENT OPTION)	4.01	0.38	4.39	1,196.4	33,624
SEPTEMBER 30, 2011					
(STOCK INVESTMENT OPTION)	2.02	-0.98	1.04	223.1	16,170

# MONEY MARKET DOMESTIC COMMON RSA-1/INVESTMENT ALLOCATION FIXED FUND (AS OF SEPTEMBER 30, 2011) (AS OF SEPTEMBER 30, 2010) 23% MONEY MARKET CORPORATE BONDS GNMA PRIVATE PLACEMENTS US AGENCY SECURITIES COLLATERALIZED MORTGAGE OBLIGATIONS

**GNMA** 

US AGENCY SECURITIES

MORTGAGE OBLIGATIONS

COLLATERALIZED

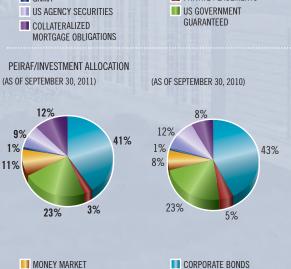
RSA-1/INVESTMENT ALLOCATION STOCK FUND

(AS OF SEPTEMBER 30, 2011)

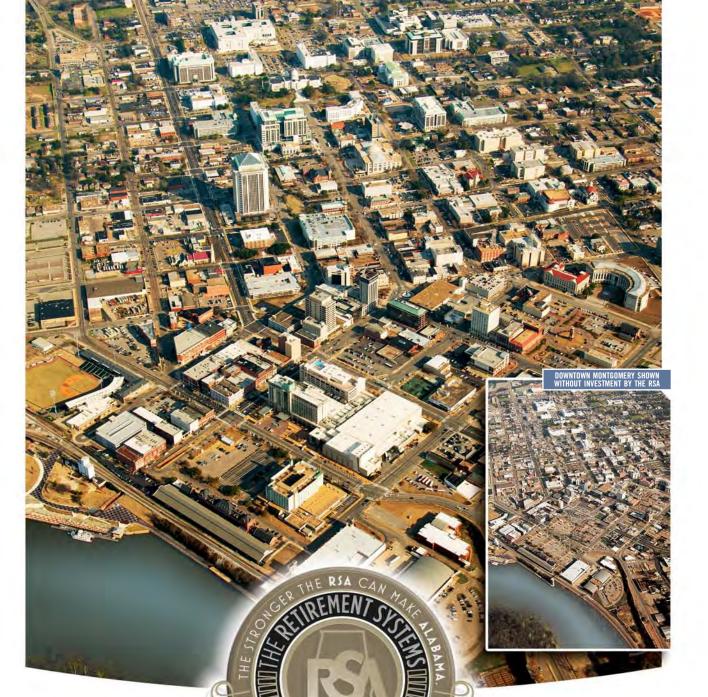
#### PEIRAF DEDUCTIBLE EMPLOYEE **CONTRIBUTION PLAN**

The Public Employees' Individual Retirement Account Fund (PEIRAF) was established to allow public employees to conveniently and economically receive the fullest benefits offered by the Economic Recovery Tax Act (ERTA) of 1981 as it relates to individual retirement accounts. PEIRAF has operated as a fixed income portfolio since its creation in 1982. Funds are invested in fixed income investments such as corporate bonds, U.S. agency obligations, government national mortgage association securities, and commercial paper.

The Tax Reform Act of 1986 prohibited contributions to deductible voluntary employee contribution plans, such as PEIRAF, for years after 1986. Accordingly, the PEIRAF Board of Control discontinued receiving contributions to this plan after December 31, 1986. However, the PEIRAF continues to reinvest the interest earnings of existing PEIRAF member accounts.



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THE FUTURE OF ALABAMA

We are Alabama- the rich, the poor, the Republicans, the Democrats. If Alabama is going to repeat the success of the last 15 years, we must work together and not be so divided as to hurt ourselves, our children, and the state's image. Never forget that we must compete every day not just with other states, but the world."

~ DAVID G. BRONNER

hy did the RSA choose to invest about 10 percent of the pension fund in the future of Alabama? The reason is simple: It is extremely difficult to convince companies to invest in Alabama if we do not invest in ourselves

"Bronner is indeed

the state's best economic

development resource."

~ MIKE GOENS, TIMES DAILY

first. The RSA began doing just that as you can see by the companies and projects listed in this annual report.

Not only do these investments help bring industry and jobs to Alabama, they also benefit the pension

funds and the state through returns, by generating additional tax revenues and creating billions of payroll dollars over the decades.

By investing a small percentage of the funds in the state, Alabama made as much progress in the last twenty years as any state by adding quality jobs and an improved image – thanks to Governors Folsom, Siegelman, Riley, and, I'm sure, Bentley.

Other valuable benefits of investing in Alabama include being a catalyst for additional economic development, downstream spending and resulting jobs and tax revenue, increased tourism spending, an enhanced national reputation, and an improved quality of life for all Alabamians.



The Honor Court at the RSA Dexter Avenue Building is a representational work of landscape art which highlights Alabama's judicial history. Shaped like the state of Alabama, the court's boundaries begin with the entry steps and flag pole which represent Mobile Bay, and end with the water wall which represents the boundary of the Chattahoochee River. Low walls are used to define the Tennessee and Mississippi borders. Montgomery County, "the seat of the Alabama Supreme Court," is shown as a ground element.



INVESTING IN ALABAMA:

# MONTGOMERY

ADEM Laboratory ◆ Bell Microproducts

Embassy Suites

Gordon Persons Building

RSA Tower Complex

RSA Plaza

RSA Union

Alabama Center for Commerce

Alabama Center for Postsecondary Education

RSA Criminal Justice Center

RSA Headquarters •

RSA Dexter Avenue Building

Alabama State Bar Building

Raycom Media

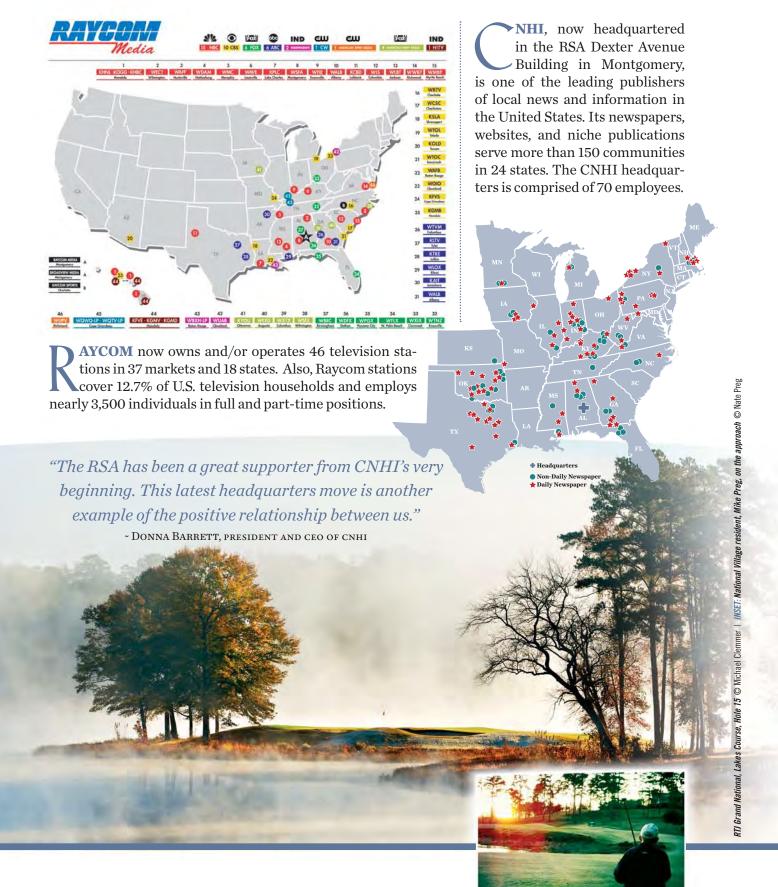
Community Newspaper Holdings, Inc.

Renaissance Montgomery Hotel & Spa at the Convention Center

Montgomery Coliseum

First Alabama Bancshares

fully repaid ◆ RSA owned €



he Robert Trent Jones Golf trail will celebrate its 20th anniversary in 2012. According to Bill Marriott Jr., CEO of Marriott International, "We are very proud to have Robert Trent Jones courses among our resort portfolio. As one of the legendary and most respected names in the sport, golfers come from all over the world to play golf courses along the Trail." This year, Marriott's top golf location award went to the Montgmery Marriott Prattville Hotel & Conference Center at Capitol Hill. Marriott's Top 10 for customer satisfaction awards include: Muscle Shoals, Auburn/Opelika, and Point Clear.

"When major corporations look at Alabama, they see that we are willing to invest in ourselves, which makes a big impact on their decision to invest in us," said Dr. Bronner.



Each fall, NAVISTAR sponsors the LPGA event at Prattville's Robert Trent Jones Golf Trail at Capitol Hill.





The water park at the Auburn Marriott Opelika Hotel & Conference Center at Grand National will be a welcome summer addition for area visitors and residents of National Village. **Phase I is sold out and Phase II of the Golf Cottages are now selling.** The new 3 bedroom Double Eagle Cottages at Eagle Bend are wonderfully designed and feature Hardi-Plank siding, vented gas fireplaces, and granite countertops in the kitchens and bathrooms.



INVESTING IN ALABAMA:

### VALLEY/ TALLASSEE

**GKN** Aerospace

### AUBURN OPFLIKA

National Village Auburn Marriott Opelika Hotel Conference Center at Grand National Robert Trent Jones Golf Trail

## DOTHAN:

at Grand National

Robert Trent Jones Golf Trail at Highland Oaks

## PRATTVILLE:

Montgomery Marriott
Prattville Hotel & Conference
Center at Capitol Hill
Robert Trent Jones Golf Trail
at Capitol Hill

fully repaid ◆ RSA owned ○



Alabama Cruise Terminal

CIBA-GEIGY Chemical Company

Dominion Senior Living of West Mobile

Dynamit Nobel Chemical Company

Gulf Coast Exploreum Science Center and IMAX Theatre

IPSCO Saskatchewan, Inc.

Kvaerner Oilfield Products

Mobile Parking Garage

RSA Battle House Tower

RSA BankTrust Building

Signal International

Springhill Medical Center •

Renaissance Mobile Riverview Plaza Hotel

Robert Trent Jones Golf Trail at Magnolia Grove

The Battle House Renaissance Mobile Hotel & Spa 

O

fully repaid ◆ RSA owned ○

**AA** Awards has awarded the Alargest number of diamonds in Alabama ever to one group—The Retirement Systems of Alabama. Eight Four Diamond Awards were presented to executives from the Resort Collection on the RTJ Trail.

#### Four Diamond Ratings for RSA hotels:

Renaissance Mobile Riverview Plaza Hotel

The Battle House Renaissance Mobile Hotel & Spa

(Only two hotels in Mobile that are Four Diamond)

Renaissance Montgomery Hotel & Spa at the Convention Center (Only Four Diamond hotel in Montgomery)

Marriott Shoals Hotel & Spa

Renaissance Ross Bridge Golf Resort & Spa (6th consecutive year and only Four Diamond hotel in Birmingham)

Grand Hotel Marriott Resort, Golf Club & Spa (A Four Diamond hotel for 32 years)

#### Four Diamond Ratings for **RSA** restaurants:

Grand Dining Room in Point Clear The Trellis Room in Mobile

The Spa at the Grand Hotel received the top Marriott spa globally for 2009 and 2010.

In January of 2011, Marriott listed the customer satisfaction rating with the Grand Hotel in Point Clear as an 89.6, placing it above The Plaza in New York City, The Greenbrier in West Virginia, and Bellagio in Las Vegas.

Travel + Leisure magazine named the Grand Hotel "One of the 500 Top Hotels in the World" and highlighted it as a great value.

For the second year in a row, Conde Nast Traveler's Reader's Choice Awards named the Grand Hotel Marriott Resort, Golf Club & Spa as one of the top resorts in the world.

"From the Grand Hotel, a long-time recipient of the Four Diamond Award, to Renaissance Riverview Plaza in Mobile receiving the honor for the first time, RSA has done a great deal to improve the hospitality level in our state and for our AAA members."

~ CLAY INGRAM, AAA ALABAMA SPOKESPERSON



INVESTING IN ALABAMA:

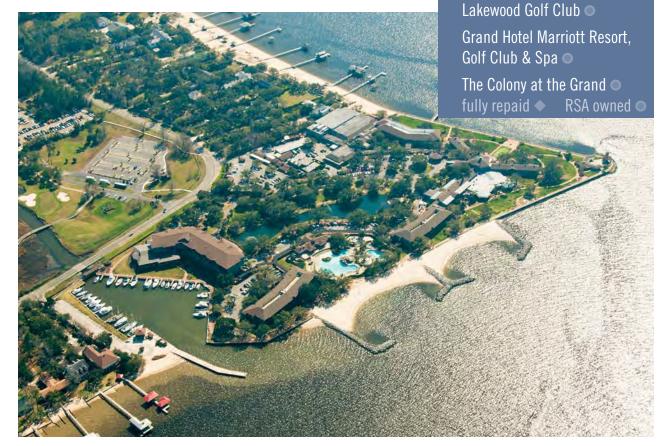
FOLEY

Rohr Goodrich Aerostructures

Perdido Beach Hilton •

POINT CLEAR

Point Clear Partners, LLC





oss Bridge: The National Association of Home Builders named the Ross Bridge community the "Best Community in America." With 900 homes and 1,500 more single and multi-family homes expected to be built,

the Ross Bridge community has as its centerpiece the Renaissance Ross Bridge Golf Resort & Spa. Amenities such as pools, playgrounds, movie nights, farmers markets, and other community events make this truly a great American neighborhood.

When naming the "75 Best Golf Resorts in North America" for its November 2011 issue, Golf Digest magazine had 1,000 course-ranking panelists evaluate each golf resort's overall quality, not strictly its golf course or courses. Pebble Beach, The Cloister, Greenbrier, Broadmoor, Pinehurst, and countless Ritz-Carltons and Four Seasons all made the list, as expected. So did the Renaissance Ross Bridge Golf Resort & Spa. When you look at the average room rates each resort provided, however, the value of Ross Bridge becomes apparent:



Inn at Spanish Bay-\$615 per night

Sea Island Resorts,

The Cloister & The Lodge-\$525 per night

\$359 per night The Greenbrier-

The Broadmoor-\$360 per night

Pinehurst Resort-\$340 per night

Ritz-Carlton,

Half Moon Bay-

Four Seasons Resort

Jackson Hole-

\$625 per night

\$545 per night



**\$189 per night!** 











he Shops of Grand River is a 330,000 square-foot retail shopping venue in Leeds with 68 stores. Expected to generate over \$700 million in incremental revenues over the next 30 years, 650 full-time jobs have already been created.

The Shops of Grand River in Leeds has officially been designated as a Certified Gold Audubon International Signature Sanctuary. Grand River is the first certified Signature Sanctuary in Alabama. The award was presented to Grand River for giving protection to the natural resources of the State of Alabama by successfully integrating an ecosystem approach to design, construction, and management of the development. Grand River joins Audubon International's family of environmentally sensitive properties around the world in demonstrating a commitment to sustainable development.

The editorial staff at ConventionSouth selected Renaissance Ross Bridge Golf Resort & Spa as a best meeting site based on reader nomination.





INVESTING IN ALABAMA:

## BIRMINGHAM

Danberry at Inverness Daniel Senior Living, LLC. Dole Foods Drummond Company • SunBelt Golf Corporation Robert Trent Jones Golf Trail at Oxmoor

# FAIRFIELD

US Steel ◆

### LEEDS

The Shops of Grand River

## HOOVER

Renaissance Birmingham Ross Bridge Golf Resort & Spa Robert Trent Jones Golf Trail at Ross Bridge

fully repaid ◆ RSA owned €



SELMA O A SELMA O GREENVILLE

INVESTING IN ALABAMA:

# MONROEVILLE

- Alabama River Group, Inc.
- Alabama River Chip Mill 🔷
- Alabama River Recycling ◆

# GREENVILLE

Robert Trent Jones Golf Trail at Cambrian Ridge

# SELMA

Circle S Industries ◆
fully repaid ◆ RSA owned ○

ccording to the Alabama Department of Tourism, an economic report performed by the Stanford Research Institute found that the tourism segment of the golf industry has a payroll of \$55 million. State Tourism Director Lee Sentell claims, "Most people know about golf in Alabama because of the Robert Trent Jones Golf Trail...We've been selling what works. What works for Alabama is beaches, golf, great food, mountains, nice people, and great tourist attractions. One of the fastest growing parts of our industry is the golf industry. Golf in Alabama is a 1.5 billion dollar industry."



"This is really exciting for the entire northwest Alabama area. It's up to 2,200 jobs, but not only are we talking about creation of jobs, we're talking about spinoffs.

There's no telling how many jobs all together."

~ GOVERNOR ROBERT BENTLEY

"Navistar is not a normal large company. During the 'Great Recession' of 2008-09, they received

national honors for keeping their Alabama employees employed in Huntsville with public service jobs

during the period when other companies were sending employees home," said Dr. Bronner.

he Alabama Development Office (ADO) says that 1,800 direct jobs will create 8,857 indirect jobs for a total job count of 10,657 jobs with total earnings from these jobs totaling \$270 million in annual payroll earnings for the Shoals region. In the first ten years of the lease, the payroll in the Shoals will exceed

\$2.7 billion, many

RSA's investment.

times more than the

on most everything other than university sports. The RSA has tried during the past twenty years to make Alabama something better. Without the RSA, there would be no auto industry in Alabama and no renaissance of Montgomery, Mobile, or the Shoals. In addition, the RSA has had for nearly 40 years no hint of corruption like numerous pension funds or Jefferson County."

"During my lifetime, Alabama has been near the bottom

~ DAVID G. BRONNER

The Alabama Tourism Department reports that Alabama's 252 golf facilities, spearheaded by the Robert Trent Jones Golf Trail, contribute \$437.5 million annually to the state's tourism and hospitality industries and help create a \$1.5 billion impact on Alabama's economy. To help put this in perspective, the combined annual revenue of University of Alabama and Auburn University football and basketball programs totaled \$158 million in 2009-2010.





INVESTING IN ALABAMA:

# TUSCALOOSA

Alabama Energy
Mercedes Benz U.S.

# **FLORENCE**

National Alabama Corporation Wise Metals Group Marriott Shoals Hotel & Spa

# MUSCLE SHOALS

Robert Trent Jones Golf Trail at The Shoals

# CULLMAN

Wal-Mart Distribution Center ◆ fully repaid ◆ RSA owned €

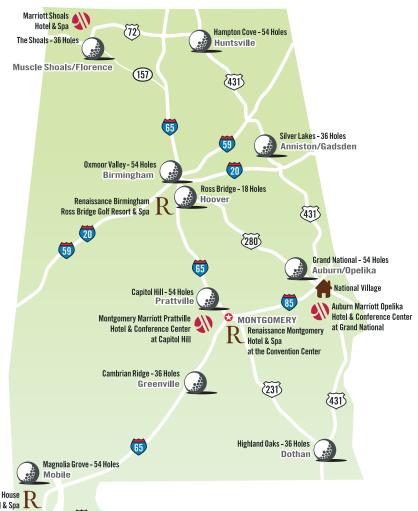
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The 26-course RTJ Golf Trail
and the U.S. Space and Rocket Center
each report about 500,000 in
attendance annually, ranking
the RTJ Golf Trail first in 2010
and second in 2011 as Alabama
tourist destinations







avistar International was awarded the U.S. Chamber of Commerce's "Community Service Award" in Washington, D.C., for the Huntsville engine plant's program that paid employees to work in the community rather than be laid off during a drop in production. Navistar employees worked on Habitat for Humanity houses, built wheelchair ramps for the Care As-

surance Systems for the Aging and Homebound, and more. The program was highlighted in People magazine and received national attention.



HUNTSVILLE GADSDEN
ANNISTON HEFLIN

INVESTING IN ALABAMA:

# HUNTSVILLE

Navistar Diesel of Alabama, LLC

Navistar Big Bore Diesels, LLC

Daniel Senior Living, LLC 

United Technology

Robert Trent Jones Golf Trail
at Hampton Cove

## ANNISTON

Williamson Commerce Center

### ANNISTON GADSDEN

Robert Trent Jones Golf Trail at Silver Lakes ○

## HEFLIN

IDB Southwire Medium Volt Cable Company

### STATEWIDE

Conventional Mortgages Fairway Outdoor Advertising PCH Hotels and Resorts

fully repaid ◆ RSA owned €



#### **EQUITY ACTIVITY**

environment for 2011. As economic news improved five-, and ten-year annualized global equity returns early in the year, investors bid up risk assets, with were 0.99%, (1.12)%, and 4.13% for TRS, 1.04%. lower quality stocks and small and mid-capitalization (1.07)%, and 4.15% for ERS, and 1.38%, (0.84)%, and stocks outperforming large caps. During late summer, 3.38% for JRF. the Risk Off trade dominated and volatility ramped up as equity investors abandoned ship. Investors pulled over \$70 billion from equity mutual funds in FIXED INCOME ACTIVITY the September quarter alone. Another seemingly "perfect storm" was brewing as the sovereign debt issues in Europe approached a full-blown crisis. Yields continued to blow out, and politicians there Reserve Chairman Ben Bernanke delivered a had trouble laying out a feasible game plan. This lead keynote speech in Jackson Hole, Wyoming, stating to a continued collapse in investor sentiment and that the, "Committee is prepared to provide consumer confidence. This was reinforced by the additional monetary accommodation through antics continuing to come out of Washington, not to unconventional measures if it proves necessary." mention an S&P downgrade of U.S. government debt. Policymakers were hoping that easier financial This ultimately led to closing the fiscal year close to conditions would help promote economic growth, the lows in August. The S&P 500 was down (13.9%) which in turn would increase consumer confidence for the quarter, and the total return for the twelve and spending. If the trickle-down theory holds months ending September 30 was 1.14%. Midcap and true, this would ultimately lead to higher incomes, Smallcap fared a little worse, with the S&P Midcap profits, and employment. Chairman Bernanke's 400 down (1.28%) and the S&P Smallcap 600 up comments, as well as statements from the Fed's 0.21%. International equities were again the laggard, late September meeting, created a surge in most with the MSCI EAFE index down (9.36%) for the year. I risk assets as they conveyed an openness to another

and domestic over international. Near the end of outperformed safer investment grade securities the year, we added to our small position in emerging as the appetite for junk-rated debt allowed these market stocks, as those markets were especially companies to issue approximately \$33 billion weak. We have continued to use hedges in portions during the month of October. Government-backed of our equity portfolios as opportunities have mortgages also outgained treasuries by its largest presented themselves. The RSA plans to continue amount in ten years. However, these actions this strategy as long as volatility remains high. Given sparked an increase in inflation expectations all the uncertainty in the markets, the variable that with breakevens exploding over 65 basis points continues to stick out is how cheap the market during this time. With the Fed's stated intention of remains. Strong margins and resilient revenues reflating the economy, the yield curve steepened have resulted in good earnings growth for large dramatically with the long end leading the way. companies. We plan to remain overweight in these given the laundry list of uncertainties that abound.

portfolios increased 0.81%, 0.81%, and 0.85% for the reinvestment of mortgage principal payments, TRS, ERS, and JRF funds, respectively. International it would accumulate an additional \$600 billion of equity returns lagged domestic returns for the year, treasury securities by the end of the second quarter with TRS down (9.78)%, ERS down (9.81)%, and JRF of 2011. And with that, QE2 was officially underway. down (9.89)%. The combined total return for the overall equity portfolios were (1.89)%, (1.78)%, and

Risk On/Risk Off best describes the equity investing (1.73)% for TRS, ERS, and JRF, respectively. Three-,

At the beginning of fiscal year 2011, Federal The RSA has continued to favor large cap stocks, round of quantitative easing. High-yield bonds

In its statement on November 3, the Fed admitted large cap companies, as we feel they will outperform thatits progress towards higher employment, inflation, and economic output had been "disappointingly slow." For the year, the RSA domestic equity The Committee announced that in conjunction with



Front row left to right: FIXED INCOME ANALYST / PORTFOLIO MANAGER - Nicholas A. Prillaman, M.S., CFA: CASH MANAGEMENT & OPERATIONS - Nancy H. Blair CHIEF INVESTMENT OFFICER - R. Marc Green, M.B.A, CFA; DIRECTOR OF PRIVATE PLACEMENTS - M. Hunter Harrell, M.B.A., CFA, J.D.

Back row left to right: EQUITY ANALYST / PORTFOLIO MANAGER - Bobby Long, M.B.A., CFA; EQUITY ANALYST / PORTFOLIO MANAGER - J. Keith Buchanan, M.B.A., CFA EQUITY ANALYST - Amy M. Hendrickson, M.S.; ASSISTANT DIRECTOR OF EQUITIES - Steve Lambdin, M.B.A., CFA EQUITY ANALYST / PORTFOLIO MANAGER - Adam Rogers, M.A., CFA, EQUITY ANALYST / PORTFOLIO MANAGER - G. Allan Carr, Jr., M.B.A, CFA

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#### FIXED INCOME ACTIVITY Fiscal Year 2011 (continued)

relatively stable during the first few months of the underperformance. year despite several conflicts arising in the Middle East and the catastrophic earthquake in Japan. While the end of the fiscal year. Investors shunned these events provided brief flight-to-quality trades, corporate debt in favor of government securities, corporate bond performance held tight due to strong which accumulated gains over 6% for the quarter. balance sheets and low default probabilities.

move lower in yield as some economic data came in basis points during the months of August and weaker than expected. Sovereign credit problems in September. Financials were unable to shake off Europe also started to resurface, which added to the the risks associated with the European debt crisis, broad risk aversion already taking place. Uncertainty as well as its own capital and regulatory concerns. about the conclusion of OE2 at the end of June and At the end of September, the Federal Open Market measures taken by emerging market economies to Committee decided to extend the average maturity combat inflation continued to feed the safety trade. of its treasury holdings in a maneuver referred to By June end, markets stabilized somewhat after as "Operation Twist." It also opted to reinvest its Greece was able to secure short-term funding by principal payments back into agency mortgagepassing an austerity package. Manufacturing data backed securities. This action was enacted due to in the U.S. also surprised to the upside, alleviating the Committee's view that there were "significant investors' concern over an economic slowdown.

sovereign problems grabbed the headlines once again. the sovereign debt crisis in Europe is unlikely to be Portugal was downgraded four notches to junk despite remedied in the immediate future. Any solution will receiving financial aid a few months earlier. This in involve sacrifice from investors and taxpayers alike, turn drove yields on Spanish and Italian government and is certain to be a drag on economic growth for an bonds substantially higher. At home, the showdown extended period. in Washington commenced over the need to raise the good on a July warning, Standard & Poor's lowered the TRS and 6.49% for the ERS and 4.78% for the JRF.

There were plenty of objections from economists long-term sovereign credit rating on the United States and Republican lawmakers, who had recently taken of America to AA+ from AAA. The ratings of Fannie back control of the House of Representatives with Mae and Freddie Mac were also lowered due to their a monumental pickup of legislative seats. The "direct reliance" on the U.S. government. This created announcement provided a lift in treasury yields, more uncertainty in an already murky environment. which were sitting near record lows. The long end With the economy growing less than 1% during the first was hit especially hard as inflation expectations half of the year and the unemployment rate hovering continued to rise as well as the fact that 75% of around 9%, a perfect storm ensued. The European the Fed's purchases would fall within the 4-10 Central Bank was also forced to reimplement its bond year bucket. The rise in interest rates resulted in repurchase program in order to keep rising yields in negative returns for fixed income assets during the Spain and Italy in check. Treasury securities performed month of November, their first hiccup since March. extremely well during this time as investors typically Treasury yields marched higher throughout the end seek shelter in times of market stress. Corporate of the calendar year as expectations of higher inflation bonds underperformed their risk-free counterparts and economic growth continued. Credit remained with high-yield securities and financials leading this

The flight-to-quality trade continued through Within investment grade debt, low-risk utilities During April and May, treasury securities began to outperformed financials by approximately 500 downside risks to the economic outlook, including This sigh of relief was short-lived as European strains in global financial markets." Going forward,

For the fiscal year, the total annual returns for the government's \$14.2 trillion debt limit by early August. public domestic fixed income portfolios were 5.05% In the end, an agreement was made to cut approximately for the TRS and 5.03% for the ERS and 5.17% for the \$1 trillion and lift the debt ceiling by roughly the same JRF. The five-year annualized returns were 7.29% for amount. A bipartisan commission was formed to the TRS and 7.30% for the ERS and 7.33% for the JRF. discuss and recommend further spending cuts. Making The ten-year annualized returns were 6.56% for the



#### **MATURITY STRUCTURE**

The management of maturities for the bond portfolio is an integral part of the RSA's objective of providing a stable cashflow to meet retirement benefit needs. The RSA has historically structured its purchases in longer-term securities with intermediate call protection or average lives in order to meet its retirement obligations.

#### MATURITY STRUCTURE (IN %)

3							
			TRS			ERS	
	YEARS TO MATURITY	2011	2010	2009	2011	2010	2009
3	0 TO <5	27.0	30.2	24.1	27.9	30.9	23.4
,	5 TO <10	22.9	26.1	24.3	21.7	25.2	23.6
,	10 TO <30	48.6	42.7	50.9	49.0	42.9	52.3
3	= 0R >30	1.5	1.0	0.7	1.4	1.0	0.7

### QUALITY EVALUATION

The RSA continued its long-standing policy of investing in high quality fixed income products. Bond ratings, however, provide only a starting point in the evaluation of the relative investment qualities of a bond. Times have changed dramatically over the past decade and few companies today have a rating of AAA to A. Many companies are now rated BAA or lower.

#### **QUALITY EVALUATION (IN %)**

		TRS			ERS	
RATING	2011	2010	2009	2011	2010	2009
AAA	29	32	25	27	31	25
AA	4	4	3	4	3	3
A	8	13	13	8	12	13
BAA	14	13	14	14	13	14
BA	2	3	-	2	3	
NOT RATED	43	35	42	45	38	43

#### **INVESTMENT RETURNS / 2011**

For the period ended September 30, 2011 (Percent)

	1-YEAR	3-YEARS	5-YEARS	10-YEARS	8
TOTAL EQUITY		¥ 10			ε
TRS	-1.89	0.99	-1.12	4.13	
ERS	-1.78	1.04	-1.07	4.15	8
JRF	-1.73	1.38	-0.84	3.38	8
TOTAL FIXED INCOME					8
AND ALTERNATIVES					
TRS	7.47	0.19	2.31	3.49	3
ERS	7.71	-1.14	1.61	2.98	8
JRF	5.26	8.26	6.23	4.81	٤
					8
TOTAL RSA RETURNS			0		8
TRS	1.81	0.53	0.20	3.83	3
ERS	2.21	-0.09	-0.06	3.46	8
JRF	0.45	3.85	1.77	3.87	é
					8
BENCHMARKS					8
S&P 500	1.14	1.23	-1.18	2.82	8
DJIA	3.83	3.16	1.37	4.66	8
MIDCAP 400	-1.28	4.05	2.20	7.50	8
SMALLCAP 600	0.21	0.76	0.26	7.40	8
MSCI EAFE	-9.36	-1.13	-3.46	5.03	
CITIGROUP BIG	5.25	7.97	6.72	5.78	8
BARCLAYS	5.26	7.97	6.53	5.66	8
					3

"It may not always show up on a spreadsheet as a profit, but when the Shoals, the Wiregrass or any other area of the state improves, Alabama improves."

~ MIKE GOENS, TIMES DAILY















#### **BROKER COMMISSIONS PAID**

For Fiscal Year Ended September 30, 2011

For Fiscal Year Ended September 30, 2011		
	COMMISSIONS STOCK TRANSACTIONS	COMMISSIONS BOND TRANSACTIONS
	(\$ IN ACTUAL DOLLARS)	(\$ IN ACTUAL DOLLARS)
BANC OF AMERICA	\$	\$ 141,915
BARCLAYS		
BERNSTEIN	528,288	
, CANTOR FITZGERALD	HP의 (MP) (MP) (MP) (MP) (MP) (MP) (MP) (MP)	138,116
CARIS	30,276	
CITIGROUP		189,936
COWEN	93,022	207.007
CREDIT SUISSE		287,387
DAVENPORT	15,800	44.000
DEUTSCHE BANK	[	44,028
EMPIRICAL RESEARCH	99,257	
FIRST DISCOUNT		
GARDNER RICH	14,405	200 201
GOLDMAN SACHS		236,261
HARBOR FINANCIAL	11,250	
HOWARD WEIL		* * * * * * * * * * * * * * * * * * * *
SISI	807,736	100.000
ISSUER DESIGNATED		
JEFFRIES	178,642	257.000
JP MORGAN CHASE		257,826
KEEFE BRUYETTE	71,060	
KEYBANC CAPITAL MARKETS		53,617
KNIGHT	9,000	
MERRILL LYNCH, PIERCE,		
FENNER & SMITH, INC		* * * * * * *
MONTROSE-SINE	7,500	
MORGAN KEEGAN	C 20대로 프라이트 코타이 스타이트 프라이트 전투에 가입히, 관구성, 제	10 700
MORGAN STANLEY	944,771	
MYERS & ASSOCIATES		
NBC SECURITIES, INC	70,000	
OPPENHEIMER		040.004
RAYMOND JAMES		248,834
SANDLER O'NEIL	3 : (1) ' (1) - (1)	(1 × 0 × 0 × 0 × 0 × 0 × 0
SECURITIES CAPITAL	14,000	
SOUTHCOAST	일반에 가는 것이 되는 경기가 살았다면 나를 보았다면 하다 그 살이 되었다.	
SOUTHWEST SECURITIES	14,020	
STERNE, AGEE & LEACH	4 1 1 1 1 1 2 2 1 1 2 2 1 1 2 1 2 2 2 2	
STIFEL NICHOLAS	110,750	
STRATEGAS		
UBS WARBURG	18,750	
WELLS FARGO		
TO MAKE THE RESERVE AND A SECOND OF THE RESERVE AND A SECO	¢ 7.054.074	# 4 700 CCC
TOTAL	\$ 7,351,271	\$ 1,796,923

# FINANCIAL STATEMENTS

#### TEACHERS' RETIREMENT FUND

3	Stat	tements	of	Plan	Net	<b>Assets</b>	

As of September 30, 2011 and 2010

	(\$ IN THOUSANDS)	
	2011	2010
ASSETS		
Cash	\$ 10,066	\$ 4,843
Receivables		
Employee contributions	25,890	25,796
Employer contributions	63,928	64,509
Investment sales	707,221	923,111
Real estate investment	1,106	1,135
Dividends and interest	57,446	54,922
Total receivables	855,591	1,069,473
Investments, at fair value		
Domestic equities	6,878,428	7,426,861
Domestic fixed income	4,572,492	4,318,947
International equities	2,251,886	2,488,588
Real estate	1,870,629	1,893,380
Short-term	327,094	485,804
Total investments	15,900,529	16,613,580
Invested securities lending collateral	1,191,109	1,942,174
Property and equipment		
less accumulated depreciation	103,169	105,810
Total assets	18,060,464	19,735,880

#### LIABILITIES

Accounts payable and other liabilities	4,475	4,517
Investment purchases	110,860	750,027
Other postemployment benefit obligations	1,802	1,489
Securities lending collateral	1,191,109	1,942,174
Total liabilities	1,308,246	2,698,207
NET ASSETS HELD IN TRUST		
FOR PENSION BENEFITS	\$ 16,752,218	\$ 17,037,673

Separately issued, audited financial statements are available upon request.

**Statements of Changes in Plan Net Assets**For the fiscal years ended September 30, 2011 and 2010

	(\$ IN THOUSANDS)		
	2011	2010	
ADDITIONS			
Contributions			
Employee	\$ 321,137	\$ 319,770	
Employer	779,644	776,421	
Transfers from Employees' Retirement System	2,059	1,633	
Total contributions	1,102,840	1,097,824	
Investment Income			
From investing activities			
Net increase/(decrease) in fair value			
of investments	(278,407)	886,997	
Interest and dividends	624,546	559,941	
Total investment income from investing activities	346,139	1,446,938	
Less investment expenses:	5,305	5,415	
Net investment income from investing activities	340,834	1,441,523	
From securities lending activities	50+ 10e 10		
Securities lending income	15,643	12,519	
Less securities lending expenses:			
Borrower rebates	1,261	2,820	
Management fees	3,251	2,910	
Total securities lending expenses	4,512	5,730	
Net income from securities lending activities	11,131	6,789	
Total net investment income	351,965	1,448,312	
Total additions	1,454,805	2,546,136	
DEDUCTIONS			
Retirement allowance payments	1,673,881	1,567,790	
Return of contributions and death benefits	49,304	43,628	
Transfers to Employees' Retirement System	2,012	1,790	
Administrative expenses	10,820	11,979	
Depreciation	4,243	4,264	
Total deductions	1,740,260	1,629,451	
NET INCREASE/(DECREASE)	(285,455)	916,685	
NET ASSETS HELD IN TRUST For Pension Benefits			

# FINANCIAL STATEMENTS



#### **EMPLOYEES' RETIREMENT FUND**

**Statements of Plan Net Assets** 

As of September 30, 2011 and 2010		
و 1	(\$ 11	N THOUSANDS)
	2011	2010
ASSETS		
Cash	\$ 2,608	\$ 3,262
9		
Receivables		
Employee contributions	17,988	15,197
Employer contributions	28,397	30,329
Investment sales	326,653	425,256
Real estate investment	553	567
Dividends and interest	26,480	25,280
2		
<sub>3</sub> Total receivables	400,071	496,629
Investments, at fair value		
Domestic equities	3,335,278	3,573,333
Domestic fixed income	2,192,171	2,065,758
International equities	999,317	1,101,393
Real estate	909,719	923,235
Short-term	303,210	308,581
Total investments	7,739,695	7,972,300
a // // // // // // // // // // // // //		
Invested securities lending collateral	530,094	854,386
·/=0= =0= =0= =0= =0= =0=		
Property and equipment		
s less accumulated depreciation	51,177	52,813
Total assets	8,723,645	9,379,390
3		
LIABILITIES		
Accounts payable and other liabilities	2,860	2,790
Investment purchases	58,336	343,876
Other postemployment benefit obligations	1,920	1,606
Securities lending collateral	530,094	854,386
Total liabilities	593,210	1,202,658
3		
NET ASSETS HELD IN TRUST		
FOR PENSION BENEFITS	\$ 8,130,435	\$ 8,176,732

#### Statements of Changes in Plan Net Assets

	(\$ IN THOUSA		
AND THE RESERVE OF THE PROPERTY OF THE PROPERT	2011	2010	
ADDITIONS			
Contributions			
Employee	\$ 193,697	\$ 194,968	
Employer	394,998	377,898	
Transfers from Teachers' Retirement System	2,012	1,790	
Total contributions	590,707	574,656	
Investment Income			
From investing activities			
Net increase/(decrease) in fair value of investments	(112,758)	427,365	
Interest and dividends	307,152	268,667	
Total investment income from investing activities	194,394	696,032	
Less investment expenses:	2,308	2,398	
Net investment income from investing activities	192,086	693,634	
From securities lending activities			
Securities lending income	6,891	5,619	
Less securities lending expenses:			
Borrower rebates	517	1,271	
Management fees	1,521	1,305	
Total securities lending expenses	2,038	2,576	
Net income from securities lending activities	4,853	3,043	
Total net investment income	196,939	696,677	
Total additions	787,646	1,271,333	
DEDUCTIONS			
Retirement allowance payments	782,957	725,660	
Return of contributions and death benefits	36,798	33,868	
Transfers to Teachers' Retirement System	2,059	1,633	
Transfers to Judicial Retirement Fund	98		
Administrative expenses	10,002	10,334	
Depreciation	2,029	2,111	
Total deductions	833,943	773,606	
NET INCREASE/(DECREASE)	(46,297)	497,727	
NET ASSETS HELD IN TRUST	305 30 30		

8,176,732

\$ 8,130,435

7,679,005

\$ 8,176,732

FOR PENSION BENEFITS

Beginning of the year

End of the year

Separately issued, audited financial statements are available upon request.

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16,120,988

17,037,673

\$ 16,752,218 \$ 17,037,673

Beginning of the year

End of the year

# FINANCIAL STATEMENTS

### JUDICIAL RETIREMENT FUND

3	Statement	s of F	'lan	Net /	Assets
ПE	1 10 1	900	20	0011	1001

JUDICIAL RETIREMEN	TFUND				
Statements of Plan Net Assets As of September 30, 2011 and 2010			<b>Statements of Changes in Plan Net As</b> For the fiscal years ended September 30,		STATE OF
7 70 07 30ptolliss 1 30, 2011 and 2010	(\$ IN	THOUSANDS)	Tot the head years character coptember es,	(\$ IN	
	2011	2010		2011	
ASSETS			ADDITIONS		
↑ Cash	\$ 1,548	\$ 1,261			
<b>≒</b>			Contributions		
∺ Receivables			Employee	\$ 2,556	
Employee contributions	116	114	Employer	10,906	
Employer contributions	360	369	Transfers from Employees' Retirement System	98	
Investment sales	2	17	Total contributions	13,560	
Dividends and interest	1,077	1,093	Investment Income		
h Dividents and interest	1,077	1,000	From investing activities		
Total receivables	1,555	1,593	Net increase/(decrease) in fair value	44.001	
Total receivables	1,555	1,333	of investments Interest and dividends	(4,961)	
			Total investment income	6,853	å
Investments, at fair value	101.000	100 207	from investing activities	1,892	
Domestic equities	101,922	106,307			
Domestic fixed income	64,957	68,050	Net investment income	1.000	
International equities	30,075	33,219	from investing activities  From securities lending activities	1,892	
Real estate	2,946	2,686	Securities lending income	201	
Short-term	7,548	8,253	Less securities lending expenses:	201	
Total investments	207,448	218,515	Borrower rebates	22	
		0 D 0 0	Management fees	49	
Invested securities lending collateral	33,262	29,362	Total securities lending expenses	71	
			Net income from securities	100	
Total assets	243,813	250,731	lending activities  Total net investment income	2,022	
			Total additions	15,582	K
LIABILITIES				10,002	
π }*			DEDUCTIONS		
Accounts payable and other liabilities	106	85	DEDUCTIONS		
Investment purchases payable	288	22	Retirement allowance payments	26,379	
Other postemployment benefit obligations	22	20	Return of contributions and death benefits	34	
Securities lending collateral	33,262	29,362			
Total liabilities	33,678	29,489	Administrative expenses	276	
			Total deductions	26,689	
NET ASSETS HELD IN TRUST			NET INCREASE/(DECREASE)	(11,107)	
EUD DENCION DENEETTO	¢ 210 125	¢ 221 242		E SDESON	

\$ 210,135

\$ 221,242

**NET ASSETS HELD IN TRUST** 

Beginning of the year

End of the year

FOR PENSION BENEFITS

Separately issued, audited financial statements are available upon request.

# FINANCIAL STATEMENTS



#### PUBLIC EDUCATION EMPLOYEES' HEALTH INSURANCE FUND

2					
7	-				
11 11	RO	ากท	00	CH	reets

(\$ IN THOUSANDS)

2010

\$ 2,566

10,814

13,380

15.287

6,551

21,838

21,838

169

82

21,925

35,305

24,526

235

317

25,078

10,227

211,015

\$ 221,242

221,242

\$ 210,135

As of September 30, 2011 and 2010

(\$ IN THOUSANDS)

Statements of Revenues, Expenses, & Changes in Fund Equity For the fiscal years ended September 30, 2011 and 2010

(\$ IN THOUSANDS)

	2011	2010
ASSETS		
Cash	\$ 5,843	\$ 4,889
Receivables		
Premiums	1,290	1,876
Prescription drug rebates	3,029	6,071
Early Retiree Reinsurance Program	19,029	-
Interest	23	13
Total receivables	23,371	7,960
Deposit with claims-paying agent	1,403	3,411
Investments, at fair value	192,781	80,723
Total assets	\$ 223,398	\$ 96,983

10-30-30-40-40-40-40-		
<sup>9</sup> Cash	\$ 5,843	\$ 4,889
<sup>3</sup> Receivables		
<sup>3</sup> Premiums	1,290	1,876
Prescription drug rebates	3,029	6,071
Early Retiree Reinsurance Program	19,029	-
3 Interest	23	13
<sup>3</sup> Total receivables	23,371	7,960
Deposit with claims-paying agent	1,403	3,411
Investments, at fair value	192,781	80,723
Total assets	\$ 223,398	\$ 96,983
•		

### LIABILITIES

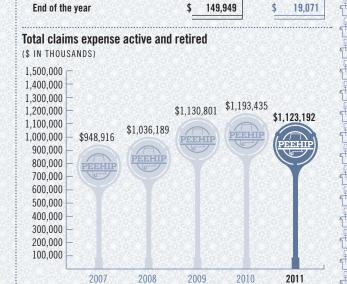
J.	Accounts payable	\$ 197	\$ 312
	Employee benefits payable	467	489
H	Other postemployment benefits	364	318
	Reported claims payable	36,969	34,784
	Claims incurred but not reported	 35,452	42,009
	Total liabilities	73,449	77,912
H			

#### FUND EQUITY-UNRESTRICTED

Total fund equity	149,949	19,071
Total liabilities and fund equity	\$ 223,398	\$ 96,983

Separately issued, audited financial statements are available upon request. 

	2011	2010
OPERATING REVENUES		
Premiums	\$ 862,764	\$ 764,313
Early Retiree Reinsurance Program	21,196	
Total operating revenue	883,960	764,313
OPERATING EXPENSES		
Claims	750,951	787,216
Administrative	2,587	3,160
Total operating expenses	753,538	790,376
Operating income/(loss)	130,422	(26,063)
INVESTMENT REVENUES		
Interest income	456	295
Total investment revenues	456	295
Total income/(loss)	130,878	(25,768)
FUND EQUITY		
Beginning of the year	19,071	44,839



FOR PENSION BENEFITS



#### ALABAMA RETIRED EDUCATION EMPLOYEES' HEALTH CARE TRUST

Statements of	t Plan	Asset
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As of September 30, 2011 and 2010

#### Statements of Changes in Plan Net Assets

For the fiscal years ended September 30, 2011 and 2010

(\$ IN THOUSANDS)

	2011	2010
ASSETS		
Receivables		
Prescription drug rebates	\$ 3,474	\$ 6,867
Medicare Part D subsidy	3,429	4,529
Interest and dividends	3,644	3,093
Investment sales receivable	8	57
Total receivables	10,555	14,546
Deposit with claims-paying agent	667	3,231
Investments, at fair value		
Commercial paper	112,996	114,326
Money market funds	35,339	46,923
U.S. government guaranteed bonds	87,124	59,930
U.S. agency securities	31,077	35,191
Mortgage-backed securities	37,762	23,492
Corporate bonds	103,426	78,802
Private placements		1,729
International securities	89,275	101,970
Common stocks	305,689	305,705
Total investments	802,688	768,068
Invested securities lending collateral	70,207	54,194
Total assets	\$ 884,117	\$ 840,039

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Net assets held in trust for other postemployment benefits	\$ 777,933	\$	750,384
Total liabilities	106,184		89,655
Securities lending collateral	70,207		54,194
Claims incurred but not reported	18,262		23,328
Investments purchases payable	1,567		78
Reported claims payable	\$ 16,148	\$	12,055
LIADILITIES	3 6 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5	5 8 8 7 8 1	

	2011	2010
ADDITIONS		
Contributions	****	
Employee	\$ 91,351	\$ 69,136
Employer	265,062	331,531
Early Retiree Reinsurance Program	10,844	
Medicare Part D retiree drug subsidy	25,075	27,959
Total contributions	392,332	428,626
Investment income/(loss)		

(\$ IN THOUSANDS)

arug subsiay	25,075	27,959
Total contributions	392,332	428,626
vestment income/(loss)		
From investing activities		
Net (decrease)/increase in fair value of investments	(12,814)	39,820
Interest and dividends	19,739	17,937
Total investment income From investment activities	6,925	57,757
From securities lending activities		
Securities lending income	743	434
Less securities lending expenses:		
Borrower rebates	36	125
Management fees	174	93
Total security lending expenses	210	218
Income from securities lending activities	533	216
Total investment income	7,458	57,973
Total additions	399,790	486,599

DEDUCTIONS		
Benefits	372,241	406,219
NET INCREASE	27,549	80,380
let assets held in trust for other costemployment benefits		
Beginning of the year	750,384	670,004
End of the year	\$ 777,933	\$ 750,384

The Public Education Employees' Health Insurance Plan (PEEHIP) provides health care for active and retired public education employees. Blue Cross and Blue Shield administers the Hospital Medical Plan and the Flexible Spending Account Plan; Southland National administers the Optional Plans; and MedImpact administers the Prescription Drug Plan.

Separately issued, audited financial statements are available upon request.

# GENERAL INFORMATION (18)



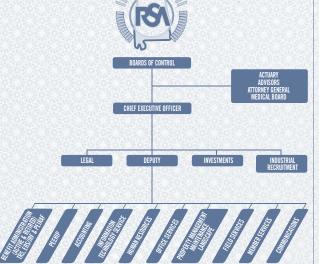
#### THE RETIREMENT SYSTEMS OF ALABAMA MISSION STATEMENT

The mission of the Retirement Systems of Alabama is to serve the interests of our members by preserving the excellent benefits and soundness of the Systems at the least expense to the State of Alabama and all Alabama taxpayers.

# www.rsa-al.gov

lease visit the Retirement Systems of Alabama Web site. All RSA members can register and easily change their address online, and add or update their phone number and email address. In addition, TRS, ERS, JRF and RSA-1 members can view their account information online. PEEHIP members can also view their current PEEHIP coverages, change coverages, enroll in new coverages, and/ or enroll or re-enroll in flexible spending accounts during Open Enrollment.

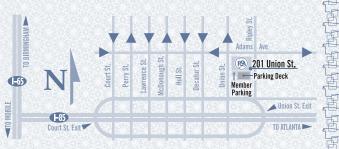
#### THE RETIREMENT SYSTEMS OF ALABAMA **ORGANIZATIONAL CHART**



#### MEMBER SERVICES CONTACT CENTER

Take advantage of Member Services' personalized assistance concerning your retirement and health care benefits by contacting the Member Services Contact Center at 877.517.0020 or 334.517.7000. You may also send an email to member.services@rsa-al.gov.

#### MAP AND DIRECTIONS



#### FROM THE WEST

Follow Highway 80 to I-65. Follow I-65 North to Montgomery. Approaching Montgomery, stay in the right-hand lane and exit onto I-85 North to Atlanta Continue in the right-hand lane; then take the first exit, which is Court Street Stay on the service road until you reach Union Street. Turn left on Union Street Continue on Union Street through two traffic lights. The RSA Headquarters is on the right side before Adams Avenue. Members may park in the open lot in front of the parking deck.

#### FROM THE EAST

Follow I-85 South to downtown Montgomery and take the Union Street exit on the right. Take the first right on the service road onto Union Street. Continue on Union Street through one traffic light. The RSA Headquarters is on the right before Adams Avenue. Members may park in the open lot in front of the parking deck.

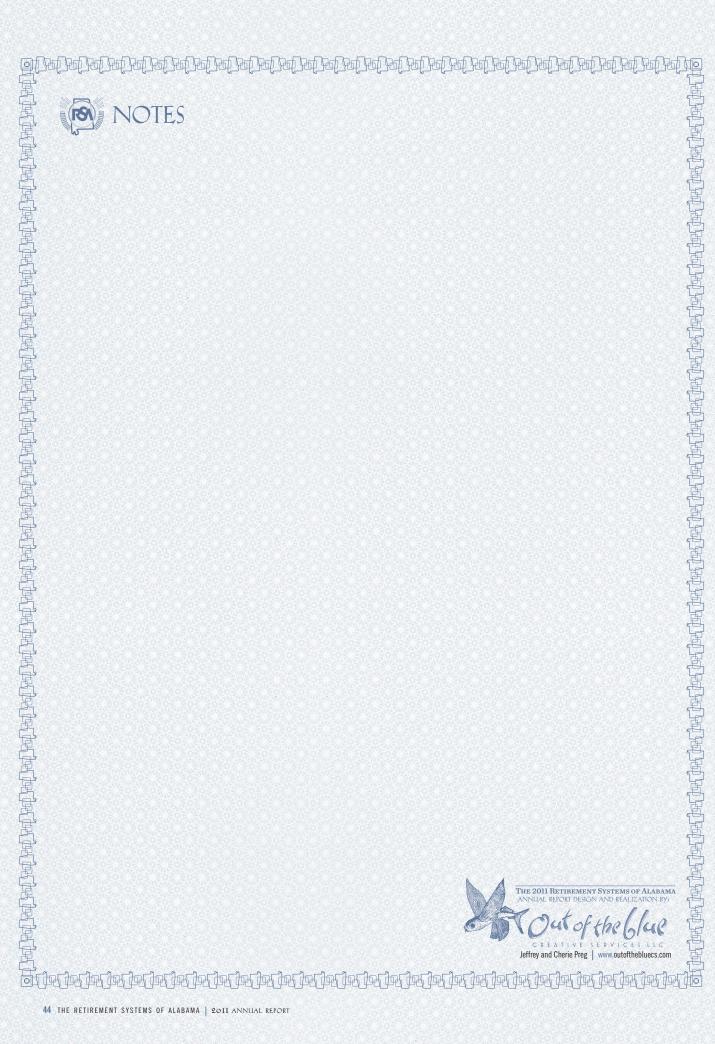
#### FROM THE SOUTH

Follow I-65 North to Montgomery. Approaching Montgomery, stay in the right-hand lane and exit onto I-85 North to Atlanta. Continue in the righthand lane; then take the first exit, which is Court Street. Stay on the service road until you reach Union Street. Turn left on Union Street. Continue on Union Street through two traffic lights. The RSA Headquarters is on the right before Adams Avenue. Members may park in the open lot in front of the parking deck.

#### FROM THE NORTH

Follow I-65 South into Montgomery. Take the I-85 North exit to the right to Atlanta. Stay in the right-hand lane and take the first exit on I-85, which is the Court Street exit. Stay on the service road until you reach Union Street. Turn left on Union Street. Continue on Union Street through two traffic lights. The RSA Headquarters is on the right before Adams Avenue. Members may park in the open lot in front of the parking deck.





COVER + INSIDE BACK COVER: DOWNTOWN MONTGOMERY with RSA HEADQUARTERS, © Fouts Commercial Photography BACK COVER: MODIS SATELLITE IMAGERY OF ALABAMA, © Liam Gumley - Space Science & Engineering Center, University



